

2008 REPORT ON ACTIVITIES  
THE JOHN D. AND CATHERINE T. MACARTHUR FOUNDATION

AMERICA  
IN TRANSITION

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The MacArthur Foundation supports creative people and effective institutions committed to building a more just, verdant, and peaceful world. In addition to selecting the MacArthur Fellows, the Foundation works to defend human rights, advance global conservation and security, make cities better places, and understand how technology is affecting children and society.

President's Essay

## **America in Transition**

It was a year of hope and worry. A new President was elected, promising "change we can believe in." MacArthur launched several new initiatives in the United States and around the world. And the global economic crisis eroded the value of our endowment while it increased the needs of people and organizations we serve. As we set the course for the period ahead, all three of these developments come into play.

*essay continues on next page*

Let me begin with the positive. 2008 was an extraordinary year for MacArthur as a record number of initiatives came to fruition. MacArthur also deepened its work in longstanding domestic programs like housing and juvenile justice. Outside the United States, 2008 saw a rebalancing of our geographic priorities with more attention to Asia and Africa.

Here are some examples:

- MacArthur launched a \$68 million Asia Security Initiative. It will support a network of 27 policy research institutions from across the Asia-Pacific, including Peking University and Seoul's East Asia Institute, and nurture a new generation of scholars and practitioners through the Asia Security Emerging Leaders Program. The Initiative will support research on ways to resolve regional tensions — including urgent challenges over North Korea, Taiwan, and Sino-Japanese relations — and work toward a new framework for security in the Asia region.
- We developed a \$50 million commitment to help reduce maternal mortality, the fifth of the United Nations' Millennium Development Goals. Working with Pathfinder International and others, our focus is on treating eclampsia and postpartum hemorrhage (the most common causes of death for mothers in childbirth) in Nigeria and India. These countries, together, account for one-third of maternal deaths worldwide.
- We announced a worldwide competition to select 12 universities as pioneers in a new master's degree to train professionals in development. The new degree will emphasize science, engineering, management, and health and will include a deep clinical experience in the developing world. The curriculum was developed by a MacArthur-supported International Commission on Education for Sustainable Development Practice, chaired by Professor Jeffrey Sachs of Columbia University.
- We created a climate change adaptation initiative within our Conservation and Sustainable Development program. A \$50 million commitment will support scientific assessments of the threat climate change poses to eight biodiversity hotspots where MacArthur is working, from the Andes to Africa's Albertine Rift, from the eastern Himalayas to Melanesia. Adaptation plans will be crafted that, for example, create corridors from existing protected areas to new ones at higher elevations or with access to water. And best practices will be shared around the world through a new Ecosystems and Livelihoods Adaptation Network being developed by the International Union for Conservation of Nature and World Wildlife Fund (WWF) with MacArthur support.

Our domestic program also had a robust year.

- We expanded our \$150 million Window of Opportunity initiative to preserve affordable rental housing, adding a \$32 million competition to encourage policy changes at the state and local level. It drew 80 applications from 40 states; we made 12 awards to local government and their partners for plans that will help military families in Maryland, seniors in rural Iowa and Vermont, low-wage workers in Florida and Oregon, people who have been homeless in Los Angeles, and more.



MacArthur believes that stable, affordable housing is a critical path for family stability and healthy communities. For several decades, federal housing policy was centered predominantly on homeownership, but MacArthur has taken the view that this policy overlooks the importance of rental housing. Through its Window of Opportunity initiative, MacArthur is investing \$150 million to demonstrate that preserving and improving affordable rental housing is a smart and cost-effective strategy.

## The challenge ahead is to nourish these new initiatives and maintain momentum in a time of declining resources.

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- With a \$68 million commitment of grants and program-related investments, we took on the foreclosure crisis that threatens newly revitalized Chicago neighborhoods. Through a program of vigorous outreach and counseling, better loan products, and legal assistance, we aim to advise at least 6,000 families and avert up to 2,700 foreclosures. Another element of the initiative will put vacant, foreclosed homes back into productive use through sale, rental, or lease-to-own. Organizations critical to this effort include Neighborhood Housing Services of Chicago, for its national best practices work in counseling, as well as ShoreBank and Self-Help Ventures for innovative, affordable new loan products.
- Our Juvenile Justice program, which emphasizes the developmental differences between youth and adults and the need for effective rehabilitation of young offenders, created three action networks. The networks deal with mental health, indigent defense, and reducing racial and ethnic disparities in the juvenile justice system. Sixteen states are now involved in our \$130 million Models for Change initiative, with large-scale programs in Illinois, Louisiana, Pennsylvania, and Washington.
- In 2006, MacArthur helped launch a new field we call digital media and learning. Grantees such as Mizuko Ito at the University of California, Irvine; Henry Jenkins at the Massachusetts Institute of Technology; and Howard Gardner at Harvard University are studying how technology affects the ways young people think, learn, socialize, make ethical judgments, and engage in civic life. The initiative is also exploring how institutions — schools, libraries, and museums — will have to adapt. Games, mobile media, and social networking tools have implications for learning. To discover — even inspire — new applications, MacArthur made the first awards in an annual \$2 million competition in 2008. From a thousand entries, an expert panel selected 17 projects. Winners included Hypercities, a web-based learning platform that links places with the stories of people who live there (or did in the past), and Fractor: Act on Facts, which matches news stories with opportunities for social activism and community service.

These initiatives deepen longstanding MacArthur work in security, reproductive health, conservation, housing, juvenile justice, and education. They reflect strong partnerships with organizations we support and talented young staff who keep MacArthur in a continual process of renewal. New ideas and applications are the lifeblood of philanthropy.

The challenge ahead is to nourish these new initiatives and maintain momentum in a time of declining resources. MacArthur has a history of being a steady funder during recessions. We did not reduce our grantmaking in the 2000–2001 technology downturn. We are holding steady in 2009 and will make only modest adjustments in 2010. We hope this course contributes to a reduction in the widespread anxiety among our grantees and gives them time to adapt to a new reality.

But as the economy stabilizes and begins to recover, MacArthur will have to reduce its grantmaking to reflect its diminished endowment. Our endowment performed exceptionally well during the recent boom period, growing from \$3.8 billion in 2002 to \$7 billion at the start of 2008. In common with other foundations, we lost as the markets tumbled — about 27 percent in 2008.

A smaller endowment will not sustain our current level of giving. We will embark upon a gradual glide path to a lower grant budget over several years while maintaining our commitments to our core fields and the grantees central to them.

Even though our resources are more limited, MacArthur is poised to help the renewal of our country. I am an historian by training, so it is natural for me to ask, “Where are we in the arc of history?” It feels to me like the United States is ready to embark on an era of reform spearheaded by a new generation of leaders and supported by a new generation of citizens more alive to social concerns and open to activist government — the so-called millennial generation.<sup>1</sup>

MacArthur and other foundations have been investing in creative people and in research, policy analysis, and practical demonstrations that have created a deep reservoir of ideas and model programs ready to be deployed.

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## MacArthur is poised to help the renewal of our country.

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Those investments go back a decade or more in areas we believed to be of intrinsic importance. Some were not fashionable when we committed to them, others were risky or peered over the horizon at issues only dimly perceived. Almost all have proved their worth.

I have understood much of my time at MacArthur through this lens — developing ideas, institutions, and people to be ready for action and application when political opportunity opens. My thinking was informed by Clarke Chambers’ book, *Seedtime of Reform*, which I used when teaching American history at Yale.<sup>2</sup> Chambers argues that the 1920s were not a “dry season” in America but a remarkably fertile period for developing and testing ideas in states and cities that would be brought to the national level by Franklin D. Roosevelt and the New Deal.

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<sup>1</sup> In their recent book about this generation, *Millennial Makeover* (Rutgers University Press, 2008), Morley Winograd and Michael D. Hais describe a demographic group that has been shaped by new technology and far-reaching changes in social attitudes. More tolerant and less confrontational than the baby boomer generation, less alienated and more civic-minded and optimistic than Generation X, the millennial generation may be the harbingers of what Winograd and Hais call “a civic realignment.” They argue that, after a period of “idealist realignment” (or ideological polarization) since 1968, characterized by a focus on divisive social issues and public disaffection from the political process, “a new landscape of collective purpose and national consensus” may be at hand, marked by “a focus on broader societal and economic concerns” and “successful governmental activism.” By 2012, 42 million of the millennial generation will be eligible to vote.

<sup>2</sup> Clarke A. Chambers, *Seedtime of Reform: American Social Service and Social Action 1918–1933*, University of Minnesota Press, 1963.



The Chicago skyline. MacArthur, in partnership with the Local Initiatives Support Corporation, is tapping the potential of Chicago's inner-city neighborhoods through an innovative community revitalization effort called the New Communities Program. It is based on the belief that investing comprehensively, in economic development, job creation, schools, housing, and more, will result in measurable improvements.



## Metropolitan areas across the country are centers of creative innovation essential to driving America's global competitiveness.

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Much of MacArthur's focus in the last decade has been on state and local innovation and policy formulation. MacArthur's work on cities and metropolitan areas provides an instructive example.

A decade ago, America seemed to have given up on cities as federal appropriations for urban issues steadily declined. But MacArthur disagreed. We saw untapped potential in inner-city neighborhoods and launched a major initiative, in partnership with Local Initiatives Support Corporation (LISC), to show that even the poorest neighborhoods in Chicago could become healthy. The theory was that investing comprehensively, in economic development, job creation, schools, housing, and more, would result in measurable improvement. Before the recession, the results were encouraging as school performance, crime reduction, and economic development were all improving. And those neighborhoods are proving more resilient in tough economic times. We believe the "Chicago Model," as it is known, can work elsewhere, and LISC is implementing it in ten other cities.

Even as we focused on the urban core, MacArthur explored the importance of metropolitan regions. We funded the Brookings Institution's Metropolitan Policy Program, whose analysis has demonstrated that metropolitan areas across the country are centers of creative innovation essential to driving America's global competitiveness. Brookings' *Blueprint for American Prosperity* suggests federal policy reforms that can give metropolitan areas the tools they need to unleash underutilized human capital, generate economic expansion, build a strong and diverse middle class, and grow in environmentally sustainable ways.<sup>3</sup>

A smart housing policy is essential to both urban recovery and regional development.

For several decades, federal housing policy was centered predominantly on homeownership. Administrations of both parties encouraged an expansion of home buying and less restrictive mortgage lending, while neglecting both public and rental housing. Indeed, the federal budget for subsidized housing fell by 80 percent over the last 30 years.

MacArthur took the view that this policy overlooked the importance of rental housing, critical to younger people, newcomers to an area, temporary workers, downsizing seniors, and more. Decent, stable, affordable rental housing is an essential element in a thriving community, but a convergence of forces — expiring subsidies, rising rents, condominium conversion, and deterioration and demolition — was resulting in the loss of two affordable rental units for every one built.

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<sup>3</sup> <http://www.brookings.edu/PROJECTS/BLUEPRINT.ASPX>

We decided to focus on preserving affordable rental housing, testing the notion that preservation was more cost-effective than new construction. Working with 25 large-scale nonprofit housing developers and owners with properties in 38 states, we found that acquiring and improving existing properties was about half the cost of building new.

Our \$150 million Window of Opportunity initiative aims to save 300,000 units directly, and to promote changes in local and national policies that will preserve 1 million units over a decade, enough so every newly built unit will add to the nation's stock of affordable rental homes.

It is a source of satisfaction to see so many people MacArthur has supported, for example, Housing and Urban Development Secretary Shaun Donovan, now in cabinet and subcabinet positions or on the President's staff. They will reach out to organizations we have funded, such as the Urban Institute, the Tax Policy Center, Center on Budget and Policy Priorities, the World Resources Institute, WWF, and the Nuclear Threat Initiative, for policy ideas and evidence of what works.

MacArthur will maintain a keen interest in strengthening cities within a metropolitan context, preserving affordable housing, and more. But as we do, we are thinking about the next set of issues that needs attention. MacArthur is already at work on three related topics our country will have to address.

Consider these facts:

Using figures from the audited financial statements of the U.S. government, the Peterson Foundation calculated that the federal government had \$56.4 trillion in total liabilities and unfunded promises for Medicare and Social Security as of September 30, 2008. The implication: every American owed \$184,000.

If current budget policies are continued, America's public debt will reach 60 percent of gross domestic product (GDP) by 2010. Spending on Medicare, Medicaid, and Social Security will more than double by 2050, from about 9 percent of GDP at present to nearly 20 percent of GDP. Without significant reforms, including an increase in federal revenues, entitlements and interest on the federal debt will consume all federal revenues by 2030, with nothing left for education, the environment, research and development, or infrastructure.

The current economic decline, the added debt from stimulus measures,<sup>4</sup> and the prospect for slow recovery further cloud America's fiscal future.

We need to reach an understanding of the magnitude of the problem and explore options for addressing it. And time is short. Unless corrective action is taken in the next ten years, the problem threatens to be unmanageable. Interest on the national debt is poised to become the largest single item in the federal budget.

MacArthur is supporting a committee of experts convened by the National Academy of Sciences and the National Academy of Public Administration to analyze our nation's fiscal future and present it in a

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<sup>4</sup> Analysis by the Congressional Budget Office released in May 2009 projected that the Obama administration's policies would more than double the public debt to \$173 trillion by 2019, a figure equal to 82.4 percent of the economy. In April 2009, the International Monetary Fund's *World Economic Outlook* projected that America's debt would rise from 4.5 percent of world GDP in 2007 to 9 percent in 2009, a situation that could lead foreign investors to reduce their exposure to U.S. bonds and "an abrupt depreciation of the dollar."

## **We need to reach an understanding of the magnitude of the [fiscal] problem and explore options for addressing it. And time is short.**

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form easy to understand. The committee will frame four scenarios for returning to fiscal health, scenarios that reflect different values and preferences that are widely held among the American public. Hard decisions will have to be made about which generation's needs deserve priority: for example, should the government spend more on educating the young or expand medical care for seniors? Common to all the scenarios will be painful choices between higher taxes, less spending, and more efficient use of scarce public resources.

Another MacArthur-supported project at the Tax Policy Center is considering even graver scenarios. The Center is developing a new quantitative model of the likelihood of a catastrophic failure of U.S. budget policy and what its implications would be.

Economists and analysts do not understand catastrophic situations well or figure them into long-term planning. They assume that markets, consumers, and businesses act rationally, understand the impact of public policy, and price financial risk accurately. The housing bubble, the stock market collapse, and the failure of complex derivatives show that this is not always the case.

The federal government has, until now, been able to finance its growing debt through foreign investors willing to hold U.S. bonds at low interest rates. But suppose China lost its appetite for investing in U.S. debt? The project will model the far-reaching consequences of America losing its ability to borrow, which could include a federal default; the monetizing of the debt, followed by rampant inflation; or a collapse in the value of the dollar.

I spoke earlier of a new generation coming of age politically and how it may impact public policy. There is another trend of significance that deserves attention: Americans are living longer.

MacArthur has created a Research Network on an Aging Society led by Dr. John Rowe, professor at the Columbia University Mailman School of Public Health and former chief executive officer of Aetna.<sup>5</sup> Official Social Security Administration forecasts project that life expectancy will rise from current levels of 75.4 years for males and 79.9 years for females to 80 and 83.4 years, respectively, by 2050. New Network-sponsored forecasts indicate that these estimates may be understated by several years. If that is so, trillions of dollars more will be needed to fund Social Security and medical entitlements than is currently projected by official government sources.

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<sup>5</sup> In the 1990s, Dr. Rowe chaired MacArthur's Network on Successful Aging. The Network found that most of the factors that predict successful aging are not solely genetic but at least equally related to lifestyle. The Network published a best-selling book, *Successful Aging*.



Americans are living longer, healthier lives—by 2050 the United States may have as many people over the age of 85 as the current populations of New York, Los Angeles, and Chicago combined. Recognizing that current policies and institutions are not designed to address the challenges and opportunities of our aging population, MacArthur launched a Research Network on an Aging Society to study issues that arise from the changing demographics.

These new life-expectancy projections have significant implications for the federal budget and will figure into the work of the expert committee on America's fiscal future.

But longer, disability-free life should not be seen only through the lens of the financial burden it will bring. As a society, we need to adapt our policies and institutions to take advantage of the contributions older Americans can make — often as volunteers, but also in the workforce. The work regimen could be changed, giving more opportunity for part-time or reduced-hours employment suitable for the elderly. Older people's reserves of experience can be put to good use as they mentor young people, train new employees, or serve in advisory positions. Reforms in our expectations of what older people can do will improve their independence, financial self-reliance, and well-being — all beneficial to the larger society.

There is no question that the United States faces fundamental changes and challenges. A new President has a vision of an America that opens opportunity to all its citizens through better education, better health care, better jobs, and better housing. Those aspirations may ignite another period of domestic reform as America reaches back to the ideas and ideals articulated in our charter documents.

But the reality is that resources will be in short supply and will have to be used wisely. The President has said as much: "The question we ask today is not whether government is too big or too small, but whether it works.... Where the answer is yes, we intend to move forward. Where the answer is no, programs will end." President Obama is placing a welcome emphasis on evidence as the basis for policy.

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## **As a society, we need to adapt our policies and institutions to take advantage of the contributions older Americans can make.**

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Three years ago, MacArthur began preparing for the possibility that a new administration would need solid evidence of what federal programs work in order to make wise choices in difficult budgetary times.

We started with a hypothesis to be tested: "Effective programs that help people in trouble or need are also good for the larger society." That challenged an old paradigm that put their interests at odds and fueled resentment about investing public tax dollars in those in need.

We have undertaken more than 20 studies, conducted by scholars at the RAND Corporation, Johns Hopkins University, the Office of Oregon Health Policy Research, Northwestern University, and more, in fields such as housing vouchers, juvenile justice, matched savings programs, and mandated

community mental health treatment. While the results are not yet conclusive, we believe our hypothesis will hold up in most of the studies.

The inspiration for our work came from the well-known Perry Preschool Study, begun in 1962, which followed children from a preschool program (and a comparison group not enrolled) in Ypsilanti, Michigan, for more than 40 years. The study found that the Perry group graduated from high school, went to college, and got jobs at a higher rate. They paid more taxes, committed fewer crimes, and drew less on welfare.

Key to the results was a complete cost-benefit study, looking beyond the specific intervention to the long-term results over time, and taking into consideration other factors like more taxes paid and less burden on the welfare and criminal justice systems.

If the theory proves out across many policy domains, there will be two gains: we will have a methodology for judging what public investments work and which ones return more benefits, both to the individual and to the society at large.

The results of the research on America's fiscal future and the implications of an aging society will be known over the next two years. A vigorous debate about the path forward will be necessary. We hope that the debate does not focus only on expenditure reductions but also on how to use public investments wisely to produce growth fairly distributed.

I hope that America is beginning a new chapter in which research and evidence will matter more in policymaking, the federal government will be recommitted to improving cities and opening opportunity for all Americans, and the United States will approach the wider world in a spirit of partnership. Foundations will continue to play an important role in drawing attention to key issues and challenges, suggesting ways forward, and analyzing — and, when necessary, criticizing — trends and policies. The long view, independence, and a respect for evidence wherever it leads are qualities that best serve the public interest.

My time at MacArthur expires with the end of my second term in July 2009. Our new leader, Robert Gallucci, will find a lot of work in progress but also flexibility to add his own perspective and ideas to the enduring search for how MacArthur can add value to the quest for a more just and humane world at peace. It has been a privilege to serve as president for the last decade, and I will remain passionately interested in the issues we have worked on together. I deeply admire the people and the organizations with which MacArthur works, its talented staff, and dedicated board. I thank you all for what you have taught me. I look forward to making common cause with you in the future.

JONATHAN F. FANTON  
President



## January 31 **Strengthening Nigerian Universities**

MacArthur awards \$7.1 million to expand academic and research programs and strengthen staff development at two Nigerian universities as part of the Foundation's efforts to improve higher education in Africa.



## January 16 **Supporting America's Cities**

MacArthur's \$5 million grant to the Brookings Institution's Metropolitan Policy Program funds expanded research, policy development, communications, and outreach to support a national economic agenda that builds on the assets and centrality of America's metropolitan areas.

## February 7 **Working with the United Nations**

United Nations Secretary-General Ban Ki-moon visits the Chicago offices of the MacArthur Foundation, which has a long history of work with the UN.

## February 11 **Ensuring Olympics Benefit Chicago Neighborhoods**

MacArthur joins the Chicago Community Trust, the McCormick Foundation, and the Polk Bros. Foundation to establish a multimillion-dollar fund to support Chicago's Olympics bid and ensure it provides lasting benefits to the city's neighborhoods and residents.

## February 21 **Supporting Innovation in Digital Media and Learning**

Nineteen projects, selected from more than 1,000 applications, share \$2 million in funding as part of the first Digital Media and Learning Competition. The projects are expected to produce promising innovations in the use of digital media for formal and informal learning.

## February 28 Increasing Funding for Arts and Culture

MacArthur increases its annual support for Chicago arts and culture organizations from \$5.5 million to \$7 million and creates a new \$1 million fund to enable its Chicago grantees to strengthen their international connections.



## February 28 Celebrating 30 Years of Accomplishment

Celebrating the Foundation's 30th anniversary and recognizing its contributions to the city, the nation, and the world, Chicago Mayor Richard M. Daley declares John D. and Catherine T. MacArthur Foundation Day.

## March 7 Expanding Affordable Housing in Florida

Addressing the Palm Beach Forum Club, MacArthur President Jonathan Fanton announces a \$5 million grant to the Community Foundation for Palm Beach and Martin Counties to help attend to the pressing need for more affordable housing. In a related opinion-editorial in the *Palm Beach Post*, Fanton writes, "the Foundation always has had a special relationship with Florida, where John and Catherine made their home after leaving Chicago in 1958. We have invested about \$200 million in the state since 1980."

## March 20 Recognizing Kofi Annan's Contribution to International Justice

Former United Nations Secretary-General Kofi Annan receives the first MacArthur Award for International Justice at a 1,200-person event at the Waldorf-Astoria Hotel in New York City. Guests include current UN Secretary-General Ban Ki-moon, Chief Prosecutor of the International Criminal Court Luis Moreno-Ocampo, UN representatives from more than 70 member states, and civic, nonprofit, education, and business community leaders.

## April 4 Accelerating Juvenile Justice Reforms

The Foundation, which is investing \$130 million to support and accelerate promising models of juvenile justice reform, creates an eight-state network to help ensure young people receive the legal protections to which they are constitutionally entitled by improving the juvenile indigent defense system.

## April 10 Supporting Creative and Effective Institutions

Continuing its tradition of encouraging creativity and building effective institutions to help address some of the world's most challenging problems, the Foundation announces that eight organizations in six countries will receive the MacArthur Award for Creative and Effective Institutions. These nonprofit organizations have diverse missions — from balancing conservation and human needs in Madagascar to helping public radio thrive in the digital age to defending human rights in Nigeria.



## April 25 Advancing International Justice Issues

DePaul University's College of Law hosts a conference on the International Criminal Court. It is the first of four conferences on college campuses across the country supported by MacArthur to bring attention to international justice issues. The other three were held at the American University, Yale University, and the University of California, Berkeley.

## May 12 Revitalizing Chicago Neighborhoods

MacArthur awards a \$10 million grant to the Chicago Community Trust for a fund that will provide long-term support to local community-based organizations working to improve their neighborhoods.

## June 3 Applying Technology to Protect Biodiversity

A \$1.8 million MacArthur grant supports an innovative project at the Carnegie Institution of Washington's Department of Global Ecology that uses remote-sensing capabilities to inventory forest canopy species and monitor changes in landscapes around the globe. Grant funds will be used to create a tropical plant database of chemical and spectral signatures that translate into taxonomic information.

## June 9 Expanding Access to Documentary Films

With MacArthur support, the Tribeca Film Institute launches Reframe, an innovative project to help individual filmmakers, broadcasters, distributors, public media organizations, archives, libraries, and other media owners digitize, market, and sell their classic and hard-to-find films and video content using the Internet.

## September 4 Improving Governance of International Migration

With MacArthur support, a task force representing unions, health care organizations, educational and licensure bodies, and recruiters releases the Voluntary Code of Ethical Conduct for the Recruitment of Foreign-Educated Nurses to the United States. The Code aims to ensure that the growing practice of recruiting foreign-educated nurses to the United States is done in a responsible and transparent manner.



### June 25 Measuring the Power of Social Benefits

The Foundation launches the Power of Measuring Social Benefits, a \$35 million initiative to strengthen the case for more evidence-based public policymaking through research and economic analysis.

### June 26 Rehabilitating Juvenile Offenders and Protecting Communities

A report issued by the MacArthur-supported Juvenile Justice initiative shows that the repeal of a state law that once forced children accused of drug offenses into adult criminal courts has not compromised public safety and, instead, has provided hundreds of Illinois youth a greater opportunity to turn their lives around.

### July 25 Identifying Options for Restoring America's Fiscal Health

A MacArthur-supported committee of experts selected and staffed by the National Academy of Sciences and the National Academy of Public Administration is announced. The committee will identify and assess options for restoring America's fiscal health.

### July 29 Celebrating Science in Chicago

Prompted by MacArthur, Chicago's leading scientific, academic, corporate, and nonprofit institutions come together to announce plans for the world's largest science celebration. Designed to help establish the critical value of science and math education at a time when our competitive advantage is at risk, *Science Chicago* illustrates that science is not just what is learned in a classroom or lab — it happens all around us and has real impact on our daily lives.

## October 9 Giving a Voice to Victims

In an opinion-editorial in the *Chicago Tribune*, MacArthur President Jonathan Fanton urges the UN Security Council not to suspend war crimes proceedings by the International Criminal Court against the President of Sudan. "The voice of victims seeking justice must be heard above the negotiations of politicians and diplomats," he writes.



### August 27 Reducing Recidivism

A \$5 million MacArthur grant supports Safer Return, a demonstration project in Chicago that is among the nation's first efforts to engage the community in addressing the needs of returning prisoners. The goal is to cut the recidivism rate by half.

### September 23 Supporting Creative People

Twenty-five new MacArthur Fellows are named and learn that they will each receive \$500,000 in "no strings attached" support. The new Fellows include a neurobiologist, a saxophonist, a critical care physician, an urban farmer, an optical physicist, a sculptor, a geriatrician, an historian of medicine, and an inventor of musical instruments. All were selected for their creativity, originality, and potential to make important contributions in the future.

### October 6 Preserving Biodiversity in the Face of Climate Change

Addressing the World Conservation Congress in Barcelona, MacArthur President Jonathan Fanton announces that MacArthur is committing \$50 million to help conservation groups preserve biodiversity in the face of climate change in eight hotspots, places with high concentrations of species, many of which are found nowhere else and are under extreme threat. This includes \$2 million for a new Ecosystems and Livelihoods Adaptation Network to help threatened ecosystems and societies adapt to the impact of climate change.

## November 20 Exploring How Digital Media Are Changing Young People

Results from the most extensive U.S. study on teens and their use of digital media challenge stereotypes, finding that youth develop important social and technical skills online – often in ways adults do not understand or value. The study is supported by MacArthur’s \$50 million digital media and learning initiative, which is exploring how digital media are changing how young people learn, play, socialize, and participate in civic life.



## October 10 Training Future Leaders in Sustainable Development

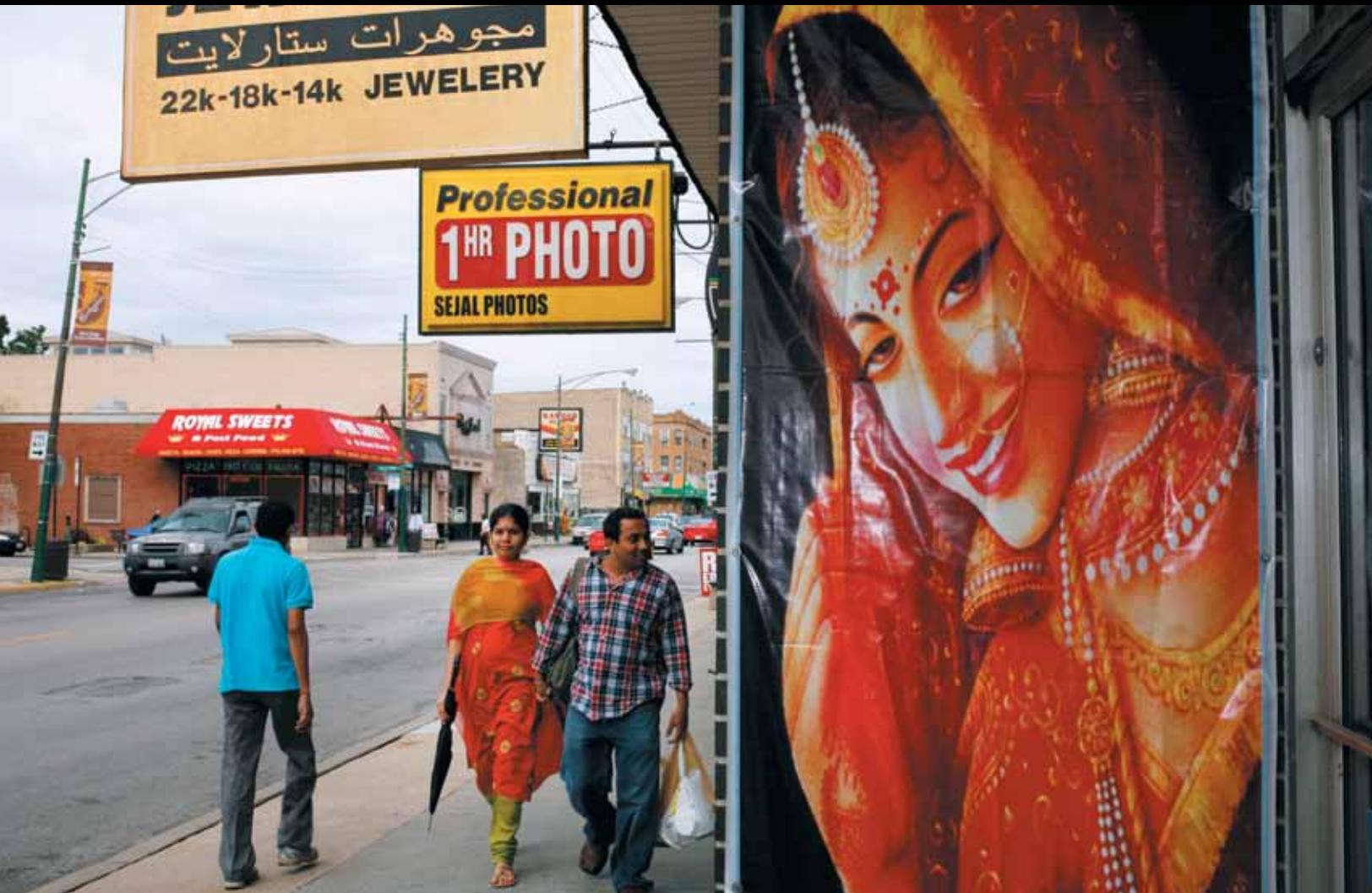
The first global initiative to provide rigorous professional training for future leaders in the field of sustainable development is unveiled in New York. MacArthur commits \$15 million to seed the creation of Master’s in Development Practice programs at up to 12 universities worldwide over the next three years. The program is the result of one of the core recommendations of a report from the MacArthur-supported International Commission on Education for Sustainable Development Practice, co-chaired by John McArthur, chief executive officer of Millennium Promise, and Jeffrey Sachs, director of the Earth Institute at Columbia University.

## October 15 Preventing Foreclosures in Chicago

MacArthur invests \$68 million in grants and low-interest loans in foreclosure prevention and mitigation efforts in Chicago neighborhoods. The Foundation expects its investment to leverage more than \$500 million in capital and to assist 10,000 households, including counseling to 6,000 borrowers and prevention of 2,700 foreclosures by 2010. MacArthur’s initiative represents the largest effort in the United States by a private foundation to address the foreclosure crisis.

## October 28 Improving Understanding of Global Migration

Addressing the second Global Forum on Migration and Development in Manila, MacArthur President Jonathan Fanton states, "Migration is not an economic abstraction and migrants are not commodities. They are worthy of international protection, and we see a pressing need for a more rational and coherent regime governing international migration." MacArthur is the largest nongovernmental donor to the Forum, which brings together representatives of more than 160 countries and 200 nongovernmental organizations (NGOs) to share information and practices for increasing migration's positive impacts on development.



## November 21 Preparing for the Challenges and Opportunities of an Aging Society

In the middle of the next decade, the United States will become an aging society, one feature of which is that those over age 60 will outnumber those under age 15. To help prepare for the challenges and opportunities posed by an aging society, MacArthur committed \$3.9 million over three years for an interdisciplinary research network chaired by Dr. John Rowe, professor at the Columbia University Mailman School of Public Health and former chief executive officer of Aetna.

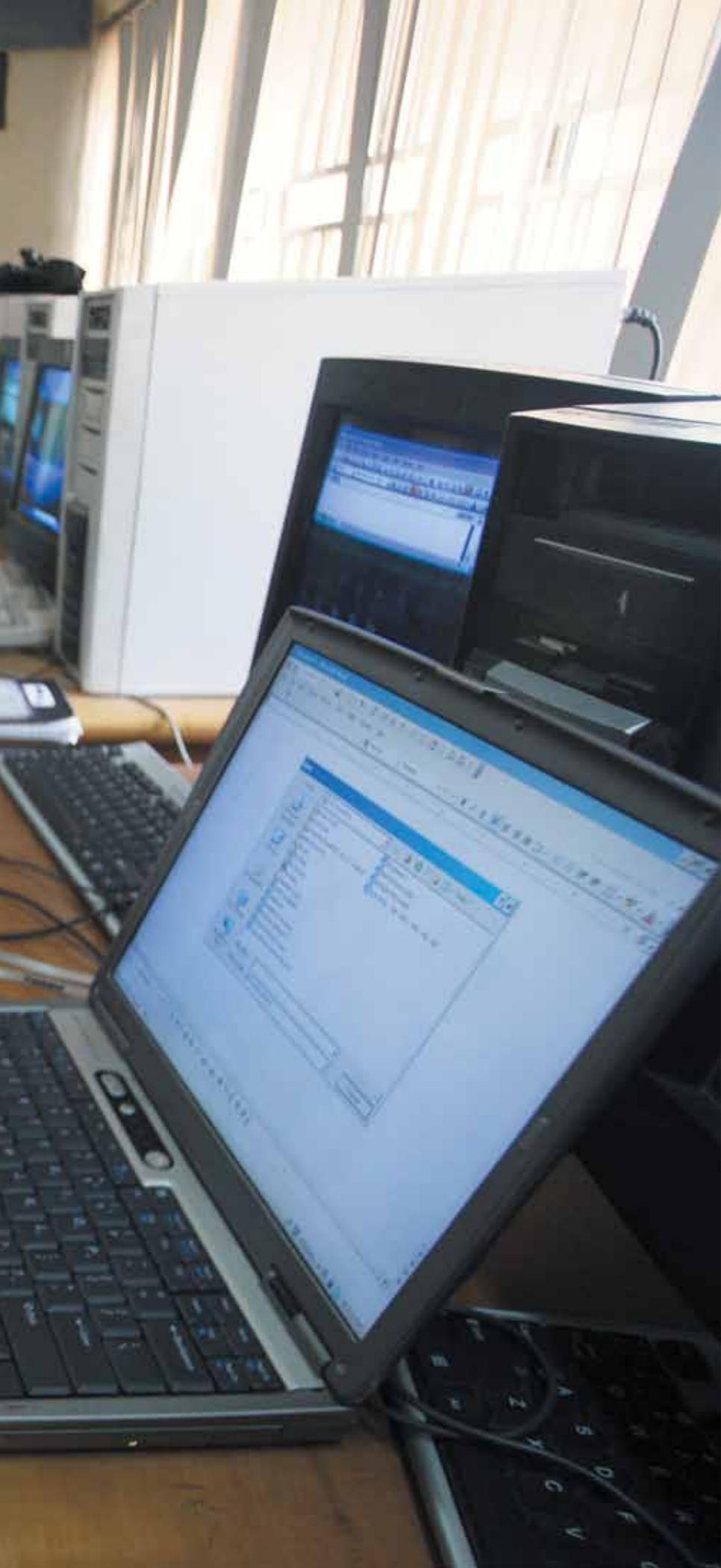
## December Fostering Peace and Security in Asia

Three grants totaling \$5.9 million are made to Asia-based policy research institutions to launch a new MacArthur-supported effort to prevent conflict and foster peace and security in the region. These organizations are Peking University's Center for International and Strategic Studies, the East Asia Institute, and Nanyang Technological University.

## **Grantmaking Activities**

- 23 Program on Global Security and Sustainability
- 43 Program on Human and Community Development
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# Program on Global Security and Sustainability

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Students at Nigeria's Bayero University in Kano State.  
MacArthur's support for higher education in Nigeria is based on the belief that robust universities and intellectual freedom are essential to developing and sustaining healthy, economically vibrant, democratic societies. At Bayero University, MacArthur support is helping the university set up new departments of agriculture, nursing, and dentistry, allowing faculty in critical fields including science, medicine, and agriculture to obtain doctoral degrees, and providing acutely needed services to the region.

# Program on Global Security and Sustainability

With grantmaking in approximately 60 countries, the MacArthur Foundation is truly an international philanthropic organization. Through our international grantmaking, MacArthur supports efforts to encourage peace within and among countries, conserve global biological diversity, reduce maternal mortality and support responsible reproductive choices, protect human rights and strengthen the system of international justice, and foster cooperation on the development and governance aspects of global migration.

The Global Security and Sustainability Program also supports innovative ideas and research and convenes experts on a variety of international concerns. In 2008, as a focus of the Foundation's 30th anniversary year, MacArthur sought to raise the profile of the international justice system through a series of university-hosted symposia held across the country. During the year, the Foundation announced its support for several projects that tackle global and regional issues, including security challenges in Asia, climate change and adaptation strategies, and the need for more comprehensive training programs for future development professionals.

In 2008, the first grants were approved under the Asia Security Initiative, established to increase the effectiveness of international cooperation in preventing conflict and promoting peace and security in Asia. MacArthur will support a network of policy research institutions and emerging leaders, investing \$68 million in this initiative between 2009 and 2015. The Asia Security Initiative will initially consist of a network of 27 institutions from around the world, led by Asian policy research institutions with a goal of informing policies on the most important security challenges facing Asia-Pacific nations. These include issues stemming from competition between states, emerging transnational challenges, and crises within states. In 2010, MacArthur will launch a mid-career fellowship program, the Asia Security Emerging Leaders Program, through which young leaders from academia, government, NGOs, the private sector, and media will undertake policy research at Asian institutions.

At the World Conservation Congress in Barcelona in October, the Foundation committed \$50 million to help conservation groups working in eight biodiversity hotspots preserve biodiversity in the face of climate change. Part of this commitment will be used jointly by the International

Union for Conservation of Nature and World Wildlife Fund to develop the Ecosystems and Livelihoods Adaptation Network. The Network will develop and implement adaptation projects, support vulnerability assessments and information exchange, and advance core science to inform policymaking. MacArthur was the first private foundation to make conserving biodiversity a cornerstone of its grantmaking, and this investment builds on the Foundation's longstanding efforts.

Building on its commitment to improving maternal health and adolescent reproductive health, in 2008 the Population and Reproductive Health program contributed to the international push to meet the United Nations maternal mortality reduction targets by mounting an initiative to advance programs toward Millennium Development Goal 5, reducing maternal mortality by 75 percent by 2015. For example, in 2008 the Foundation supported efforts to research and expand the use of magnesium sulfate, an inexpensive, effective but underused medication for preventing maternal death from eclampsia, a hypertensive disease, and the scaling up of a device called the AntiShock Garment to prevent fatal postpartum hemorrhage. Though still in their early stages, both initiatives have shown promise in Nigeria and illustrate how the Foundation's country-specific programs contribute valuable new knowledge to the larger field of maternal health.

The Foundation also committed \$15 million to create a Master's in Development Practice (MDP) program at up to 12 universities worldwide. Funding will support a multidisciplinary approach to graduate education in development to better address the complex problems of poverty and development in the 21st century. The project includes a Global MDP Program Secretariat at Columbia University's Earth Institute, which will initiate its own MDP degree program. MacArthur funding will establish additional MDP programs at other universities worldwide in 2009, with a second round in 2010. This investment reflects the Foundation's work globally and its acknowledgment that sustainable development is central to building a more just and peaceful world.

For more information about MacArthur's programs and grantmaking guidelines, visit the Foundation's website at [www.macfound.org](http://www.macfound.org).

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## Conservation and Sustainable Development

MacArthur is dedicated to conserving biodiversity and enhancing knowledge of how natural resources can be used sustainably over the long term. Grants focus on eight tropical biogeographic zones, chosen for their richness of species diversity, endemism, and level of threat. Regions include the Northern and the Southern Andes, Insular Caribbean, the Albertine Rift, Eastern Himalayas, Madagascar, Lower Mekong, and Melanesia. MacArthur also funds projects to build and strengthen the conservation capacity of local, regional, and national organizations; to research trade-offs between conservation goals and human needs; and to adapt biodiversity conservation strategies to the impacts of climate change.

As of December 31, 2008, there were 184 active grants in the field of conservation and sustainable development totaling \$72.8 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are listed online at [www.macfound.org](http://www.macfound.org).

### Africa

#### **Advocates Coalition for Development and Environment** *Kampala, Uganda*

\$300,000 in support of securing the legal and ecological integrity of conservation areas and promoting property and access rights for local communities in the western region of Uganda (over two years). [www.acode-u.org](http://www.acode-u.org)

#### **African Wildlife Foundation** *Washington, DC*

\$400,000 to strengthen capacity for tourism management and human-wildlife conflict resolution in the Virunga Bwindi region of the Albertine Rift (over three years). [www.awf.org](http://www.awf.org)

#### **Albertine Rift Conservation Society** *Kampala, Uganda*

\$380,000 to develop a regional monitoring system and build NGO capacity in the Albertine Rift region (over three years). [www.arcosnetwork.org](http://www.arcosnetwork.org)

#### **Conservation International** *Arlington, VA*

\$650,000 in support of climate change adaptation for conservation in Madagascar (over two years). [www.conservation.org](http://www.conservation.org)

#### **Conservation Through Public Health** *Port Townsend, WA*

\$300,000 to build capacity for wildlife health monitoring in Uganda and the Democratic Republic of Congo (over three years). [www.ctph.org](http://www.ctph.org)

#### **Fauna & Flora International** *Washington, DC*

\$320,000 to build institutions for sustainable integration of cultural values into the management of national parks in Uganda (over three years). [www.fauna-flora.org](http://www.fauna-flora.org)

#### **Makerere University**

##### **Institute of Environment and Natural Resources**

*Kampala, Uganda*

\$320,000 to build capacity for conservation training in Uganda (over three years). [www.mak.ac.ug](http://www.mak.ac.ug)

#### **Mbarara University of Science and Technology**

##### **Institute of Tropical Forest Conservation** *Kabale, Uganda*

\$350,000 to strengthen conservation capacity by anticipating and preparing for change in the Greater Virunga landscape (over three years).

#### **National University of Rwanda**

##### **Department of Biology** *Butare, Rwanda*

\$420,000 to strengthen capacity to offer graduate education in conservation science to students from Rwanda and neighboring countries in the Albertine Rift (over three years). [www.nur.ac.rw](http://www.nur.ac.rw)

#### **Office Rwandais du Tourisme et des Parcs Nationaux**

*Kigali, Rwanda*

\$450,000 to strengthen a conservation training center (over three years). [www.rwandatourism.com](http://www.rwandatourism.com)

#### **Sokoine University of Agriculture**

##### **Department of Wildlife Management** *Morogoro, Tanzania*

\$300,000 to build capacity to identify, analyze, and negotiate conservation and development trade-offs (over three years). [www.suanet.ac.tz](http://www.suanet.ac.tz)

#### **Uganda Wildlife Authority** *Kampala, Uganda*

\$170,000 to monitor impacts of climate change in Ruwenzori Mountains National Park and of oil exploration in protected areas of the Albertine Rift region (over three years). [www.uwa.or.ug](http://www.uwa.or.ug)

#### **University of Cambridge**

##### **Department of Zoology** *Cambridge, United Kingdom*

\$315,000 to value ecosystem services in the Greater Virunga landscape of the Albertine Rift (over three years). [www.zoo.cam.ac.uk](http://www.zoo.cam.ac.uk)

#### **Wildlife Conservation Society** *Bronx, NY*

\$570,000 to secure and conserve priority landscapes in the Albertine Rift region (over three years). [www.wcs.org](http://www.wcs.org)

### Asia-Pacific

#### **BirdLife International** *Cambridge, United Kingdom*

\$350,000 to assess climate change impacts on the conservation of birds in Asia (over two years). [www.birdlife.org](http://www.birdlife.org)

#### **California Academy of Sciences** *San Francisco, CA*

\$200,000 to complete biodiversity surveys of the Gaoligong Mountain Range in collaboration with Chinese partner agencies in Yunnan Province (over two years). [www.calacademy.org](http://www.calacademy.org)

## **Columbia University**

**Center for United States-China Arts Exchange** *New York, NY*  
\$550,000 to protect biological diversity and cultural heritage in the Southern Gaoligongshan, Yunnan Province, China (over three years). [www.columbia.edu/cu/china/](http://www.columbia.edu/cu/china/)

**Community Forestry International** *South Lake Tahoe, CA*  
\$350,000 to develop a regional community forestry policy framework for the states of Northeast India (over three years). [www.communityforestryinternational.org](http://www.communityforestryinternational.org)

**Inner Asian Conservation** *Princeton, NJ*  
\$250,000 to create new protected areas in eastern Arunachal Pradesh, India (over three years).

**International Centre for Integrated Mountain Development** *Kathmandu, Nepal*  
\$400,000 to support transboundary landscape conservation policy and institutional innovations in the Eastern Himalaya (over three years). [www.icimod.org](http://www.icimod.org)

**International Union for Conservation of Nature and Natural Resources** *Gland, Switzerland*  
\$200,000 to assess the conservation status of freshwater fishes, freshwater mollusks, and ecologically important aquatic insects in the Eastern Himalayan biodiversity hotspot. [www.iucn.org](http://www.iucn.org)

**Mountain Institute** *Washington, DC*  
\$250,000 to support community conservation in the transboundary region of the Khangchendzonga region between Nepal and Sikkim, India (over three years). [www.mountain.org](http://www.mountain.org)

**Royal Society for the Protection of Nature** *Thimphu, Bhutan*  
\$200,000 to implement the management plan for Phobjikha Conservation Area in cooperation with the local community (over three years). [www.rspn-bhutan.org](http://www.rspn-bhutan.org)

**University of Montana**  
**College of Forestry and Conservation** *Missoula, MT*  
\$200,000 to develop and deliver an integrated and applied conservation education program at the Ugyen Wangchuck Environmental and Forestry Institute, Bhutan (over three years). [www.forestry.umt.edu](http://www.forestry.umt.edu)

**Wildlife Conservation Society** *Bronx, NY*  
\$250,000 to strengthen a protected area network in Burma's northern forest complex (over three years). [www.wcs.org](http://www.wcs.org)

**World Wildlife Fund Bhutan Programme** *Thimphu, Bhutan*  
\$750,000 to strengthen biological corridors for biodiversity conservation in Bhutan (over three years).

**World Wildlife Fund Nepal Program** *Kathmandu, Nepal*  
\$450,000 to prepare the KCA Management Council for the sustainable management of the Kangchenjunga Conservation Area (over three years).

## **Latin America and the Caribbean**

**Amazon Conservation Association** *Washington, DC*  
\$200,000 to build conservation capacity within the Tacana indigenous community to protect the Pampas de Heath wilderness in northern Bolivia (over two years). [www.amazonconservation.org](http://www.amazonconservation.org)

**American Museum of Natural History** *New York, NY*  
\$270,000 to expand implementation of region-specific curricula for graduate programs in environmental science in Peruvian and Bolivian universities (over three years). [www.amnh.org](http://www.amnh.org)

**Centro de Conservacion, Investigacion y Manejo de Areas Naturales** *Cordillera Azul, Lima, Peru*  
\$250,000 to strengthen the management and protection of Cordillera Azul National Park in Peru (over three years). [www.cima.org.pe](http://www.cima.org.pe)

**Centro para el Desarrollo del Indigena Amazonico** *La Perla, Peru*  
\$275,000 to consolidate local participation in the management of Machiguenga and Megantoni protected areas in Central Peru (over three years). [www.cedia.org.pe](http://www.cedia.org.pe)

**Conservation Strategy Fund** *Sebastopol, CA*  
\$400,000 to support building natural resource economics skills to sustain biodiversity conservation in the Southern Tropical Andes (over three years). [www.conservation-strategy.org](http://www.conservation-strategy.org)

**Derecho Ambiente y Recursos Naturales** *Lima, Peru*  
\$240,000 to build the legal capacity of native peoples of the Ucayali Basin to protect vulnerable biodiverse homelands (over three years).

**Environmental Defense Fund** *New York, NY*  
\$450,000 to protect coastal and marine resources in Cuba (over two years). [www.environmentaldefense.org](http://www.environmentaldefense.org)

**E-Tech International** *Santa Fe, NM*  
\$150,000 to provide technical assistance and capacity building for communities affected by oil and gas development projects in the Southern Andes (over three years). [www.etechninternational.org](http://www.etechninternational.org)

**Field Museum** *Chicago, IL*  
\$231,000 to strengthen indigenous organizations in the Andean foothills and Amazon lowlands of Peru (over three years). [www.fieldmuseum.org](http://www.fieldmuseum.org)

**Fundacion Amigos de la Naturaleza** *Santa Cruz, Bolivia*  
\$245,000 to design a conservation plan for the Llanos de Moxos Plains in eastern Bolivia (over two years). [www.fan-bo.org](http://www.fan-bo.org)

**Fundacion Cayetano Heredia** *Lima, Peru*  
\$325,000 in support of the Cayetano Heredia University's multidisciplinary graduate program in conservation and sustainable development (over three years). [www.upch.edu.pe](http://www.upch.edu.pe)

**Fundacion Natura Bolivia** *Santa Cruz, Bolivia*  
\$170,000 to improve forest management of Amboró National Park and the Cruceño Valley's Natural Area in Santa Cruz Department, Bolivia, through development of payment for ecosystem services incentives (over three years).

**Fundacion Yangareko** *Santa Cruz, Bolivia*  
\$225,000 to strengthen community-based conservation of Manuripi Wildlife Reserve and buffer zone in Western Pando, Bolivia (over two years).

**Global Greengrants Fund** *Boulder, CO*  
\$185,000 to use small grants to strengthen organizational capacity of indigenous communities to conserve biodiversity in Peru and Bolivia (over three years). [www.greengrants.org](http://www.greengrants.org)

**Instituto del Bien Común** *Lima, Peru*

\$325,000 to integrate management of the Pachitea watershed (over three years). [www.ibcperu.org](http://www.ibcperu.org)

**International Union for Conservation of Nature and Natural Resources** *Washington, DC*

\$225,000 to understand the impact of rapid infrastructure development on the environment in the Southern Tropical Andes (over three years). [www.iucn.org](http://www.iucn.org)

**Organization for Tropical Studies** *Durham, NC*

\$275,000 to link training and research to conservation practices in the Southern Andes (over three years). [www.ots.duke.edu](http://www.ots.duke.edu)

**Sociedad Peruana de Derecho Ambiental** *Lima, Peru*

\$300,000 to develop institutional and legal frameworks for effective management of biodiversity in a decentralized context (over three years). [www.spda.org.pe](http://www.spda.org.pe)

**Wildlife Conservation Society** *Bronx, NY*

\$300,000 to consolidate indigenous participation in the Greater Madidi landscape of Bolivia and Peru (over three years). [www.wcs.org](http://www.wcs.org)

**World Wildlife Fund** *Washington, DC*

\$235,000 to implement sustainable mechanisms for indigenous communities to protect resources in the Abanico de Pastaza wetland from hydrocarbon exploration (over three years). [www.worldwildlife.org](http://www.worldwildlife.org)

## Research and Development

**African Wildlife Foundation** *Washington, DC*

\$310,000 to assess the vulnerability of mountain gorillas and habitat to impacts of climate change in the Albertine Rift region (over 18 months). [www.awf.org](http://www.awf.org)

**Carnegie Institution of Washington**

**Department of Global Ecology** *Stanford, CA*

\$1,770,000 to develop and test new technology that will allow forest canopy species composition to be sensed remotely (over two years).

**Environmental Law Institute** *Washington, DC*

\$415,000 to adapt law and governance to climate change (over three years). [www.eli.org](http://www.eli.org)

**International Union for Conservation of**

**Nature and Natural Resources** *Gland, Switzerland*

\$186,000 to coordinate consultation for the design of a Global Climate Change Adaptation Program and network of Regional Adaptation Centers. [www.iucn.org](http://www.iucn.org)

**World Wildlife Fund** *Washington, DC*

\$1,000,000 to establish the Environmental and Livelihoods Adaptation Network (over 18 months). [www.worldwildlife.org](http://www.worldwildlife.org)

**World Wildlife Fund – Canada** *Toronto, Canada*

\$200,000 to bring 13 climate change assessment grantees to the World Conservation Congress in Barcelona, Spain, to discuss research approaches with a broader conservation community. [www.wwf.ca](http://www.wwf.ca)

## Ecosystems and Livelihoods Adaptation Network

Recognizing the significant impacts climate change is already having on both nature and people, a new Ecosystems and Livelihoods Adaptation Network will serve as a resource for conservation groups, governments, international agencies, and others working to make vulnerable ecosystems more resilient and help human communities adapt sensibly to changing climates.

**International Union for Conservation of Nature and Natural Resources** *Gland, Switzerland*

\$1,000,000 to establish the Ecosystems and Livelihoods Adaptation Network. [www.iucn.org](http://www.iucn.org)

**World Wildlife Fund** *Washington, DC*

\$1,000,000 to establish the Ecosystems and Livelihoods Adaptation Network (over 18 months). [www.worldwildlife.org](http://www.worldwildlife.org)



**Yale University**

**School of Forestry and Environmental Studies** *New Haven, CT*

\$250,000 to provide online access to *Research in the Environment*, which provides institutions in developing countries access to scientific journals online (over three years). [www.oaresciences.org](http://www.oaresciences.org)

## Other Conservation Grants

**1Sky** *Takoma Park, MD*

\$250,000 to support a national effort to achieve global warming policy solutions. [www.1sky.org](http://www.1sky.org)

**Consultative Group on Biological Diversity** *San Francisco, CA*

\$90,000 in support of general operations (over three years). [www.cgbd.org](http://www.cgbd.org)

**Islands First** *Brooklyn, NY*

\$25,000 to develop a new NGO dedicated to empowering small island states to engage more effectively in environmental policy debates at the United Nations.

## Higher Education in Africa

In Africa, the Foundation is providing long-term support to four leading Nigerian universities, helping them to rebuild their facilities, upgrade their curricula, and develop and train faculty. The four universities are Ahmadu Bello University, Bayero University Kano, the University of Ibadan, and the University of Port Harcourt. Funding also supports the University of Antananarivo in Madagascar in a collaboration with our conservation grantmaking. MacArthur participates in the Partnership for Higher Education in Africa with six other U.S. foundations to address key regional higher-education issues that affect the future of the continent's universities. Approximately 50 African universities are assisted by the work of the Partnership foundations, such as improving access to the Internet.

As of December 31, 2008, there were 24 active grants in the field of higher education in Africa totaling \$21.0 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are listed online at [www.macfound.org](http://www.macfound.org).

### **Ahmadu Bello University** *Zaria, Nigeria*

\$100,000 to support fundraising from alumni (over two years).  
[www.abu.edu.ng](http://www.abu.edu.ng)

### **Bayero University, Kano** *Kano, Nigeria*

\$100,000 to improve teaching and learning facilities (over two years). [www.kanoonline.com](http://www.kanoonline.com)

### **Council for Advancement and Support of Education** *Washington, DC*

\$197,000 to improve educational fundraising at four universities in Nigeria (over two years). [www.case.org](http://www.case.org)

### **Federal Ministry of Education** *Garki, Nigeria*

\$75,000 to use information and communication technology to improve education. [www.fmegovng.org](http://www.fmegovng.org)

### **New School for Social Research**

**Graduate Faculty of Political and Social Science** *New York, NY*  
\$280,000 in support of strengthening academic libraries in Nigeria (over three years). [www.newschool.edu](http://www.newschool.edu)

### **Shehu Musa Yar'Adua Foundation** *Abuja, Nigeria*

\$50,000 to strengthen the Olusegun Obasanjo Research Library (over 18 months). [www.yaraduacentre.org](http://www.yaraduacentre.org)

### **University of Illinois at Urbana-Champaign** *Champaign, IL*

\$201,000 to expand the services available at university libraries in Nigeria (over three years). [www.uiuc.edu](http://www.uiuc.edu)

### **University of Port Harcourt** *Port Harcourt, Nigeria*

\$100,000 to support fundraising from alumni (over two years).

## Partnership for Higher Education

### **Africa Operators Network Group** *Accra, Ghana*

\$182,158 to improve the management of information technology resources at the universities involved in the African University Bandwidth Consortium (over three years).  
[www.afnog.org](http://www.afnog.org)

### **International Foundation for Science** *Stockholm, Sweden*

\$3,500,000 to improve the science infrastructure base of universities in Nigeria and Madagascar (over two years).  
[www.ifs.se](http://www.ifs.se)

### **Nigeria ICT Forum of Partnership Institutions** *Abuja, Nigeria*

\$350,000 to supply affordable and sustainable bandwidth to universities supported by the Partnership for Higher Education and other African research and education institutions.  
[www.forum.org.ng](http://www.forum.org.ng)

### **South African Institute for Distance Education**

*Johannesburg, South Africa*

\$600,000 to improve the use and development of educational technologies within universities supported by the Partnership for Higher Education in Africa (over four years). [www.saide.org.za](http://www.saide.org.za)

### **University of Antananarivo**

**Faculty of Sciences** *Antananarivo, Madagascar*

\$857,000 to build an information and communication technology infrastructure that will support biodiversity conservation and higher education in Madagascar (over three years). [www.univ-antananarivo.mg](http://www.univ-antananarivo.mg)

## Higher Education in Russia

MacArthur grantmaking assists in the development of modern, university-based scientific and social scientific research and training capabilities in Russia. MacArthur works in partnership with the Russian Ministry of Education and Science to support 29 centers of excellence in the sciences and social sciences at Russian state universities. In addition to support for programs at state universities, the Foundation provides grants to three independent institutions for graduate training and research in the social sciences. MacArthur also supports research institutes, scholarly journals, and networks of scholars.

As of December 31, 2008, there were 37 active grants in the field of higher education in Russia totaling \$27.0 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are listed online at [www.macfound.org](http://www.macfound.org).

**Academic Educational Forum on International Relations** *Moscow, Russia*

\$500,000 to strengthen the scholarly field of international relations in Russia (over three years). [www.obraforum.ru](http://www.obraforum.ru)

**Center for Social Policy and Gender Studies** *Saratov, Russia*  
\$300,000 in support of research and analysis on social policy reforms in contemporary Russia and publication of the *Journal of Social Policy Studies* (over three years). [www.socpolicy.ru](http://www.socpolicy.ru)

**Center for the Study of Nationalism and Empire** *Kazan, Russia*  
\$240,000 in support of the journal *Ab Imperio* (over three years). [www.abimperio.net](http://www.abimperio.net)

**European University at St. Petersburg** *St. Petersburg, Russia*  
\$100,000 in support of maintenance expenses for the European University at St. Petersburg. [www.eu.spb.ru](http://www.eu.spb.ru)

**Regional Public Organization Network for Ethnological Monitoring and Early Warning** *Moscow, Russia*

\$40,000 to support an international meeting of scholars and analysts of interethnic conflict.

**Russian Political Science Association** *Moscow, Russia*  
\$300,000 to facilitate the development of political science in Russia (over three years). [www.rapn.ru/index-e.htm](http://www.rapn.ru/index-e.htm)

**St. Petersburg State University  
Smolny College of Liberal Arts and Sciences**

*St. Petersburg, Russia*  
\$450,000 to develop new undergraduate courses in the social sciences and humanities (over three years).

**World Security Institute** *Washington, DC*  
\$50,000 in support of an Internet-based newsletter of daily news, analysis, and opinion about Russia (over two years). [www.worldsecurityinstitute.org](http://www.worldsecurityinstitute.org)

## Human Rights and International Justice

MacArthur seeks to strengthen and expand the human rights legal and conceptual framework worldwide through three interrelated funding streams. Funding is given to advance the international justice system, with an emphasis on key institutions such as the International Criminal Court and the Office of the High Commissioner for Human Rights, regional and subregional human rights courts and commissions, national justice systems, and emerging international norms such as the Responsibility to Protect. MacArthur is also dedicated to sustaining and expanding local, national, and international human rights organizations and to encouraging the implementation of laws and treaties that protect human rights. Grants support organizations that monitor governments' performance and adherence to constitutions and international treaties, and to governmental initiatives that advance human rights protections. Finally, the Foundation's work includes three country-specific programs — Mexico, Nigeria, and Russia — where there is a special emphasis on building up national human rights commissions and ombuds systems, promoting the incorporation of human rights law into domestic legal systems, and encouraging police accountability.

As of December 31, 2008, there were 167 active grants in the field of human rights and international justice totaling \$52.9 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are listed online at [www.macfound.org](http://www.macfound.org).

### International Courts and Tribunals

#### American Bar Association

##### Fund for Justice and Education *Chicago, IL*

\$200,000 to support the International Criminal Court's investigations in Darfur, Sudan.

[www.abanet.org/litigation/home.html](http://www.abanet.org/litigation/home.html)

#### American Bar Association

##### Rule of Law Initiative *Washington, DC*

\$250,000 to improve access to justice for victims of sexual and gender-based violence in the Democratic Republic of Congo.

[www.abarol.org](http://www.abarol.org)

#### BBC World Service Trust *London, United Kingdom*

\$210,000 to support media outreach by journalists in West Africa on the trial of the former president of Liberia, Charles Taylor.

[www.bbc.co.uk/worldservice/trust](http://www.bbc.co.uk/worldservice/trust)

#### China University of Political Science and Law *Beijing, China*

\$35,000 to support a team in the International Criminal Court International Trial Competition and for a 10th anniversary symposium in Beijing on the Rome Statute. [www.cuplfil.com](http://www.cuplfil.com)

#### Coalition for an Effective African Court on Human and Peoples' Rights *Johannesburg, South Africa*

\$400,000 in support of start-up costs for a secretariat in Arusha and an information and communication initiative (over two years). [www.hurisa.org.za](http://www.hurisa.org.za)

#### Crisis Action *London, United Kingdom*

\$261,225 to promote cooperation by intergovernmental organizations and member states to enforce the International Criminal Court's Darfur arrest warrants. [www.crisisaction.org](http://www.crisisaction.org)

#### DePaul University College of Law

##### International Human Rights Law Institute *Chicago, IL*

\$140,000 to strengthen support for the International Criminal Court in the Arab world. [www.ihrii.org](http://www.ihrii.org)

#### Fund for War-Affected Children and Youth *Ottawa, Canada*

\$250,000 in support of grassroots initiatives to foster peace, justice, and reconciliation in Northern Uganda.

#### INTERIGHTS

##### International Centre for the Legal Protection of Human Rights

*London, United Kingdom*

\$145,000 in support of a consultation in Arusha, Nigeria, on the African human rights system. [www.interights.org](http://www.interights.org)

#### International Criminal Court *The Hague, Netherlands*

\$250,000 to support the Internship and Visiting Professionals Program and the List of Counsel seminars (over two years).

[www.icc-cpi.int](http://www.icc-cpi.int)

#### International Criminal Tribunal for Rwanda *Arusha, Tanzania*

\$144,000 to support a meeting for prosecutors from ad hoc tribunals, the International Criminal Court, and regional and national prosecuting authorities to formalize cooperation and information sharing. [www.ictt.org](http://www.ictt.org)

#### Special Court for Sierra Leone *Geneva, Switzerland*

\$245,000 to support grassroots outreach on the trial of the former president of Liberia, Charles Taylor (over two years).

[www.sc-sl.org](http://www.sc-sl.org)

## United Nations

### Office of the High Commissioner for Human Rights

Geneva, Switzerland

\$250,000 to support the mapping of human rights violations in the Democratic Republic of Congo. [www.ohchr.org](http://www.ohchr.org)

## National Responsibilities

### America Abroad Media Washington, DC

\$150,000 to support two one-hour international affairs public radio programs: *Responsibility to Protect: International Intervention and Crimes Against Humanity and The U.S. and the International Criminal Court*. [www.americaabroadmedia.org](http://www.americaabroadmedia.org)

### Avocats Sans Frontières Brussels, Belgium

\$400,000 to support legal assistance for victims of human rights violations participating in the International Criminal Court case in the Democratic Republic of Congo (over two years). [www.asf.be](http://www.asf.be)

### Dui Hua Foundation San Francisco, CA

\$107,200 to host a delegation from China's Supreme People's Court to study the juvenile justice system in the United States. [www.duihua.org](http://www.duihua.org)

### Freedom House Washington, DC

\$235,000 to assist local human rights defenders in Ethiopia and to monitor human rights initiatives of the Organization of American States (over two years). [www.freedomhouse.org](http://www.freedomhouse.org)

### Northeastern University Boston, MA

\$230,000 to support a pilot study on the rights of defendants in Chinese lower criminal court cases. [www.neu.edu](http://www.neu.edu)

### Southern Africa Legal Services Foundation Washington, DC

\$60,000 in support of an oral history project on the South African Legal Resource Center. [www.sals.org](http://www.sals.org)

### Supreme Court of Ghana Accra, Ghana

\$38,000 to support a virtual library of international legal materials.

### Tsinghua University Law School Beijing, China

\$150,000 to support training in basic legal knowledge for legal workers in judicial offices, village activists in rural areas, and college graduate village officers (over two years).

### West Point Association of Graduates West Point, NY

\$170,000 in support of the Conference on the Future of International Justice. [www.westpointaog.org](http://www.westpointaog.org)

## International Norms and Law

### African Human Rights Consortium Gaborone, Botswana

\$500,000 to support capacity-building to interact with regional justice mechanisms.

### American Society of International Law Washington, DC

\$220,000 to study U.S. policy toward the International Criminal Court (over two years). [www.asil.org](http://www.asil.org)

## City University of New York

### Ralph Bunche Institute for International Studies New York, NY

\$450,000 to establish the Global Centre for the Responsibility to Protect (over three years). [www.cuny.edu](http://www.cuny.edu)

### Global Policy Forum New York, NY

\$150,000 to strengthen dialogue between the United Nations Security Council and NGOs (over three years). [www.globalpolicy.org](http://www.globalpolicy.org)

### Institute for War and Peace Reporting Washington, DC

\$1,000,000 to support institutional development (over two years). [www.iwpr.net](http://www.iwpr.net)

### International Center for Not-for-Profit Law Washington, DC

\$500,000 to support the Legal Environment Initiative.

### International Peace Institute New York, NY

\$230,000 to support the UN Secretary-General's Special Advisor for the Responsibility to Protect. [www.ipinst.org](http://www.ipinst.org)

### Office of the Special Representative of the Secretary-General for the Prevention of Genocide and Mass Atrocities

New York, NY

\$230,100 to support a senior staff position in 2008.

[www.un.org/Depts/dpa/prev\\_genocide/index.htm](http://www.un.org/Depts/dpa/prev_genocide/index.htm)

### United Nations Peacebuilding Support Office New York, NY

\$400,000 in support of the preparation and implementation of a report on international peacebuilding and early recovery (over two years).

### World Federalist Movement – Institute for Global Policy

New York, NY

\$500,000 to support a Global NGO Coalition for the Responsibility to Protect (over three years).

[www.wfm.org/site/index.php/base/main](http://www.wfm.org/site/index.php/base/main)

## MacArthur Award for International Justice

### Global Humanitarian Forum Geneva, Switzerland

\$100,000 in support of the Weather Data for All Initiative. [www.ghf-ge.org](http://www.ghf-ge.org)

### Kofi Annan Geneva, Switzerland

\$100,000 for the inaugural MacArthur Award for International Justice.

### Skylight Social Media New York, NY

\$85,047 in support of *The Rise of International Justice*, a ten-minute film on international justice. [www.skylightpictures.com](http://www.skylightpictures.com)

## World Organization Against Torture

### Organisation Mondiale Contre La Torture Geneva, Switzerland

\$100,000 to support a pilot project to prevent torture in Kenya through the implementation of the *European Union Guidelines on Torture and Other Cruel, Inhuman or Degrading Treatment or Punishment*. [www.omct.org](http://www.omct.org)

## International Justice Lecture Series

Marking the Foundation's 30th anniversary year, MacArthur sought to raise the profile of the international justice system through a series of university symposia held across the country.



### American University

**Washington College of Law** *Washington, DC*  
\$50,000 in support of an international justice symposium titled *Advocacy Before the Inter-American and Africa Human Rights Bodies: A Cross-Regional Agenda*. [www.wcl.american.edu](http://www.wcl.american.edu)

**DePaul University College of Law International Human Rights Law Institute** *Chicago, IL*  
\$65,000 to support an international justice symposium celebrating the 10th anniversary of the Rome Conference establishing the International Criminal Court. [www.ihrii.org](http://www.ihrii.org)

**University of California, Berkeley Human Rights Center** *Berkeley, CA*  
\$50,000 in support of an international justice symposium titled *Victims of War Crimes and the Search for Justice: Bearing Witness to Atrocity*. [www.hrcberkeley.org](http://www.hrcberkeley.org)

**Yale University** *New Haven, CT*  
\$49,000 in support of an international justice symposium titled *The Pursuit of International Criminal Justice: The Case of Darfur*. [www.yale.edu](http://www.yale.edu)

## Human Rights and Technology

**Benetech** *Palo Alto, CA*  
\$59,000 to support the National Human Rights Commission of Nigeria to implement its Martus software to gather and utilize human rights information. [www.benetech.org](http://www.benetech.org)

**Benetech** *Palo Alto, CA*  
\$880,000 to use science and technology to promote human rights (over three years). [www.benetech.org](http://www.benetech.org)

**Center for Democracy and Technology** *Washington, DC*  
\$125,000 to support the Internet, Human Rights and Corporate Responsibility initiative (over two years). [www.cdt.org](http://www.cdt.org)

**Center for Research Libraries** *Chicago, IL*  
\$236,000 to study the use of technology by human rights organizations to document human rights abuses (over two years). [www.crl.edu](http://www.crl.edu)

**Meedan** *San Francisco, CA*  
\$500,000 to promote dialogue and information-sharing across geographic and linguistic boundaries between English and Arabic speakers. [www.meedan.org](http://www.meedan.org)

### University of California, Berkeley

**Human Rights Center** *Berkeley, CA*  
\$795,000 to support the Advancing New Technologies for Justice and Human Rights initiative (over three years). [www.hrcberkeley.org](http://www.hrcberkeley.org)

## Human Rights in Mexico

**Academia Mexicana de Derechos Humanos** *Mexico City, Mexico*  
\$317,000 to produce human rights shadow reports in eight Mexican states (over three years). [www.amdh.com.mx](http://www.amdh.com.mx)

**Centro de Derechos Humanos de la Montana, Tlachinollan** *Tlapa de Comanfort, Mexico*  
\$350,000 to defend the human rights of the indigenous people of the Mountain and Costa Chica regions of Guerrero (over three years). [www.tlachinollan.org](http://www.tlachinollan.org)

**Federal District Human Rights Commission** *Mexico City, Mexico*  
\$200,000 to increase the professionalism of public human rights commissions in Mexico. [www.cdhdh.org.mx](http://www.cdhdh.org.mx)

**Inter American Press Association** *Miami, FL*  
\$100,000 to advance the application of international human rights standards for press freedom and freedom of expression in Mexico. [www.sipiapa.org](http://www.sipiapa.org)

**Sin Fronteras I.A.P.** *Mexico City, Mexico*  
\$100,000 to strengthen human rights protection for migrants and refugees in Mexico. [www.sinfronteras.org.mx](http://www.sinfronteras.org.mx)

## Human Rights in Nigeria

**Centre for Human Rights in Islam** *Kano, Nigeria*  
\$25,000 to promote and protect universal human rights from an Islamic perspective.

**Centre for Socio-Legal Studies** *Abuja, Nigeria*  
\$183,000 to document the status of justice sector reform, human rights, and juvenile justice in Nigeria.

**Institute of Human Rights and Humanitarian Law**  
*Port Harcourt, Nigeria*  
\$250,000 to use a paralegal program to document and seek redress for human rights violations by law enforcement officials in Rivers State (over three years). [www.kabissa.org](http://www.kabissa.org)

**Legal Resources Consortium** *Abuja, Nigeria*  
\$320,000 to establish the Rights Nigeria Information Centre (over two years).

**National Human Rights Commission** *Abuja, Nigeria*  
\$80,000 to host a meeting of the Network of National Human Rights Institutions of Africa and National Human Rights Institutions of West Africa. [www.nigeriarights.gov.ng](http://www.nigeriarights.gov.ng)

**Network of University Legal Aid Institutions** *Abuja, Nigeria*  
\$250,000 to expand the scope of clinical legal education and complement official legal aid services in Nigeria (over two years).

**Socio-Economic Rights and Accountability Project**  
*Lagos, Nigeria*  
\$150,000 to generate new strategies to document and litigate internationally recognized economic, social, and cultural rights before national and regional courts (over two years).

## Human Rights in Russia

**Amnesty International London** *London, United Kingdom*  
\$260,000 to protect and promote human rights in the Russian Federation (over two years). [www.amnesty.org](http://www.amnesty.org)

**Association of Groups for Public Investigations** *Kazan, Russia*  
\$375,000 to promote human rights protection in the Russian Federation (over three years).

**Center for the Support of Democratic Youth Initiatives**  
*Perm, Russia*  
\$100,000 to promote the rights of young men of conscript age (over two years).

**Committee for Civil Rights** *Moscow, Russia*  
\$300,000 to combat police abuse in the Russian Federation (over three years).

**Consortium of Women's Non-governmental Associations** *Moscow, Russia*  
\$250,000 to strengthen the regional human rights ombudsman institution with a special focus on promoting women's rights (over three years). [www.wcons.org.ru/eng/main.php](http://www.wcons.org.ru/eng/main.php)

**Human Rights Resource Centre** *St Petersburg, Russia*  
\$200,000 to provide legal support to Russian NGOs and promote their professional growth (over two years). [www.rngo.ru](http://www.rngo.ru)

**Independent Council of Legal Expertise** *Moscow, Russia*  
\$800,000 to facilitate reform of the courts and law enforcement agencies and improve mechanisms for the protection of human rights in Russia; and to partially fund the purchase of office space (over three years).

**Interregional Foundation Association of Ombudsmen**  
*Dmitrov, Russia*  
\$100,000 to develop and disseminate a database for use by Russia's human rights ombuds institutions (over two years).

**Interregional Human Rights Group** *Voronezh, Russia*  
\$150,000 to support human rights networking activities (over three years).

**London Metropolitan University European Human Rights Advocacy Centre**  
*London, United Kingdom*  
\$450,000 to promote access to the European Court of Human Rights in the Russian Federation (over three years). [www.londonmet.ac.uk/ehrac](http://www.londonmet.ac.uk/ehrac)

**Moscow Center for Gender Studies** *Moscow, Russia*  
\$225,000 to promote human rights of women in Russia (over three years). [www.gender.ru](http://www.gender.ru)

**Moscow Guild of Theater and Screen Actors** *Moscow, Russia*  
\$125,000 in support of the International Stalker Film Festival 2008–2009 in the Russian regions and Moscow (over two years). [www.stalkerfest.org](http://www.stalkerfest.org)

**Perm Civic Chamber** *Perm, Russia*  
\$375,000 to promote new approaches to human rights work in Russia (over three years). [www.prpc.ru](http://www.prpc.ru)

**Southern Regional Resource Center** *Krasnodar, Russia*  
\$200,000 to support the Legal Assistance to Migrants in Krasnodar Region project (over three years).

## International Peace and Security

The MacArthur Foundation seeks to promote international peace and security by reducing global risks from nuclear weapons, fostering cooperation to address security challenges in the Asia-Pacific region, and strengthening independent scientific advice and commentary on international security matters.

Today, the spread of nuclear weapons to new possessors and the breakdown of global responses require concerted action to bolster nuclear restraint and strengthen the nuclear nonproliferation regime. In addition, globalization and technological innovation are breeding new security challenges, such as nuclear trafficking networks. In the Asia-Pacific region, security relationships among states are changing in fundamental ways, offering opportunities for regional cooperation to prevent conflict. Equally significant are the growing interactions among domestic challenges and regional or global ones, and the recognition that problems such as natural resource scarcity, rising energy consumption, and natural disasters are shared challenges that call for common approaches.

The Foundation is currently reviewing its International Peace and Security strategy, in particular, its support for work on nuclear security matters, and plans to issue new grantmaking guidelines for this area of work. As part of the review, the Foundation is considering whether to also initiate new work on one or more global issues with a security dimension, such as the convergence of development and security challenges in states at risk and the implications of climate change for international security. The Foundation's seven-year Initiative on Science, Technology, and Security Policy will conclude in 2010, having helped increase and maintain the pool of academic scientists, engineers, and other independent experts advising policymakers and the public on international security issues.

As of December 31, 2008, there were 92 active grants in the field of international peace and security totaling \$60.2 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are listed online at [www.macfound.org](http://www.macfound.org).

### Asia Security Initiative

**Australian National University** *Canberra, Australia*  
\$600,000 to support policy research on how the United States, its treaty allies, and other selected states could integrate their bilateral diplomatic, economic, and strategic interaction with multilateral institutions (over three years). [www.anu.edu.au](http://www.anu.edu.au)

**Center for Strategic & International Studies** *Washington, DC*  
\$450,000 to support policy research on how the U.S.-centered system of alliances can help to manage international security challenges in Asia in an era of changing power dynamics (over three years). [www.csis.org/researchfocus/ProliferationPrevention](http://www.csis.org/researchfocus/ProliferationPrevention)

**Centre for Humanitarian Dialogue** *Geneva, Switzerland*  
\$600,000 to support research examining comparative responses to violent internal conflict in the Asia-Pacific region (over two years). [www.hdcentre.org](http://www.hdcentre.org)

**Centre for Policy Research** *New Delhi, India*  
\$750,000 to support research on South Asian security cooperation (over three years). [www.cprindia.org](http://www.cprindia.org)

**China Foundation for International and Strategic Studies**  
*Beijing, China*  
\$160,000 to support research by Chinese technical and policy experts on the nuclear strategies and policies of states with nuclear weapons (over two years).

### Asia Security Initiative

Home to more than half of the world's 7 billion people, Asia is a growing economic powerhouse. But security challenges — from great power conflicts to resource scarcity — could undercut the region's many gains. These grants support three leading institutions in a MacArthur-supported policy research network working to respond to security challenges in the Asia-Pacific region.

**East Asia Institute** *Seoul, South Korea*  
\$2,000,000 in support of policy research and capacity-building on Northeast Asian security challenges (over three years). [www.eai.or.kr/english/index.asp](http://www.eai.or.kr/english/index.asp)

**Nanyang Technological University**  
**S. Rajaratnam School of International Studies**  
*Singapore, Republic of Singapore*  
\$2,500,000 in support of policy research and capacity-building on internal security challenges in Asia (over three years). [www.ntu.edu.sg](http://www.ntu.edu.sg)

**Peking University**  
**Center for International & Strategic Studies**  
*Beijing, China*  
\$1,400,000 in support of policy research and capacity-building on regional security issues in Asia (over three years). [www.ciss@pku.edu.cn](mailto:ciss@pku.edu.cn)

**Indian Council for Research on International Economic Relations** *New Delhi, India*

\$450,000 in support of policy research by young South Asian scholars and opinion-makers on Asian security issues (over three years).

**Institute for International Economics** *Washington, DC*  
\$200,000 to support policy research on North Korea (over two years). [www.iie.com](http://www.iie.com)

**International Institute for Strategic Studies**

*London, United Kingdom*

\$1,350,000 in support of the 2009–2011 Asia Security Summits (the Shangri-La Dialogue) and research on how small and medium powers in the Asia-Pacific are responding diplomatically and militarily to changes in regional power dynamics (over three years). [www.iiss.org](http://www.iiss.org)

**International Institute for Strategic Studies**

*London, United Kingdom*

\$250,000 in support of the Asian security summit for 2008, the Shangri-La Dialogue. [www.iiss.org](http://www.iiss.org)

**Japan Center for International Exchange/Japan** *Tokyo, Japan*

\$500,000 to support research on how nongovernment forces will affect success in establishing security cooperation in East Asia (over three years). [www.jcie.or.jp/](http://www.jcie.or.jp/)

**Korea University**

**Ilmin International Relations Institute** *Seoul, South Korea*

\$600,000 to support a research project examining risks and responses to a collapse of North Korea (over three years). [www.ilminkor.org/index.php](http://www.ilminkor.org/index.php)

**Lowy Institute for International Policy** *Sydney, Australia*

\$700,000 to support research on the constraints on and limits of multilateralism in the Asia-Pacific (over three years). [www.lowyinstitute.org](http://www.lowyinstitute.org)

**National Bureau of Asian Research** *Seattle, WA*

\$1,200,000 to support research on South Asian regional cooperation and on maritime energy resources (over three years). [www.nbr.org](http://www.nbr.org)

**National Chengchi University**

**Institute for International Relations** *Taipei, Taiwan*

\$550,000 to support policy research on cross-Straits relations (over three years). [irr.nccu.edu.tw](http://irr.nccu.edu.tw)

**National Committee on American Foreign Policy** *New York, NY*

\$250,000 in support of international dialogues on East Asian security (over two years). [www.ncafp.org](http://www.ncafp.org)

**National University of Singapore**

**Lee Kuan Yew School of Public Policy**

*Singapore, Republic of Singapore*

\$750,000 to support capacity-building and policy research on energy policy in Asia (over three years). [www.ikyspp.nus.edu.sg](http://www.ikyspp.nus.edu.sg)

**Seoul National University** *Seoul, South Korea*

\$300,000 to support policy research on Sino-Korean security challenges (over three years).

**Shanghai Jiao Tong University**

**Center for RimPac Strategic and International Studies**

*Shanghai, China*

\$180,000 in support of policy research on cross-Straits relations (over three years).

**Stanford University**

**Center for International Security and Cooperation** *Stanford, CA*

\$125,000 in support of work on Northeast Asian security.

[www.siis.stanford.edu](http://www.siis.stanford.edu)

**Strategic Foresight Group** *Mumbai, India*

\$400,000 in support of policy research on water resource conflict in Asia (over two years). [www.strategicforesight.com](http://www.strategicforesight.com)

**Tsinghua University**

**Institute of International Studies** *Beijing, China*

\$300,000 in support of policy research on cross-Straits relations (over three years).

**University of California, San Diego**

**Institute on Global Conflict and Cooperation** *La Jolla, CA*

\$500,000 to support policy research on regional security architecture, including the permanent institutionalization of the Six-Party Talks (over two years). [www.igcc.ucsd.edu](http://www.igcc.ucsd.edu)

**University of Tokyo**

**Policy Alternative Research Institute** *Tokyo, Japan*

\$525,000 to support policy research on regional security architecture, including the permanent institutionalization of the Six-Party Talks (over two years).

**Yonsei University** *Seoul, South Korea*

\$200,000 to support policy research on regional security architecture, including the permanent institutionalization of the Six-Party Talks (over two years). [www.yonsei.ac.kr/eng](http://www.yonsei.ac.kr/eng)

## Nuclear Security

**Center for a New American Security** *Washington, DC*

\$100,000 in support of research on achieving a nuclear-free world (over nine months). [www.cnas.org](http://www.cnas.org)

**Center for Strategic & International Studies** *Washington, DC*

\$95,000 to support a project on the role of nuclear weapons in the 21st century.

[www.csis.org/researchfocus/ProliferationPrevention](http://www.csis.org/researchfocus/ProliferationPrevention)

**Fund for Peace** *Washington, DC*

\$400,000 to support policy research on the convergence of WMD proliferation, fragile states, and terrorism and to establish a Center for the Study of Threat Convergence (over two years).

[www.fundforpeace.org](http://www.fundforpeace.org)

**Nuclear Threat Initiative** *Washington, DC*

\$1,500,000 to support the Nuclear Security Project, aimed at galvanizing global action to reduce urgent nuclear dangers and build support for a world free of nuclear weapons (over 18 months). [www.nti.org](http://www.nti.org)

**Stanford University**

**Center for International Security and Cooperation** *Stanford, CA*  
\$300,000 to support the Road to Disarmament: Rethinking the Roles of Deterrence, Enforcement and Defense policy research project (over 18 months). [www.siiis.stanford.edu](http://www.siiis.stanford.edu)

**Stockholm International Peace Research Institute**

*Solna, Sweden*  
\$500,000 in support of research on the 2010 Non-Proliferation Treaty Review Conference (over two years).

**Policy Research and Engagement**

**Bulletin of the Atomic Scientists** *Chicago, IL*  
\$350,000 to support publication (over two years).  
[www.thebulletin.org](http://www.thebulletin.org)

**DePaul University**

**College of Law** *Chicago, IL*  
\$100,000 to support legal analysis and policy research to reduce biological weapons dangers.

**Federation of American Scientists** *Washington, DC*  
\$300,000 to make available to policymakers and the public scientific information and analysis related to nuclear weapons (over 18 months). [www.fas.org](http://www.fas.org)

**Henry L. Stimson Center** *Washington, DC*  
\$100,000 in support of policy research on federal budget priorities for promoting national and international security (over two years). [www.stimson.org](http://www.stimson.org)

**Massachusetts Institute of Technology Security Studies Program** *Cambridge, MA*  
\$75,000 in support of policy research on federal budget priorities for promoting national and international security (over two years). [www.mit.edu/ssp](http://www.mit.edu/ssp)

**United Nations**

**Office of the Secretary-General** *New York, NY*  
\$500,000 to support the BioTechnology Security Initiative and a forum to promote global leadership to harness the benefits and potential risks of biotechnology. [www.unmovic.org](http://www.unmovic.org)

**University of Hamburg**

**Research Center Biotechnology, Society and Environment**  
*Hamburg, Germany*  
\$100,000 to refine and promote the implementation of a global trade monitoring concept. [www.uni-hamburg.de](http://www.uni-hamburg.de)

**Woodrow Wilson Center** *Washington, DC*  
\$500,000 in support of the Cold War International History Project's research on China (over three years).  
[www.wilsoncenter.org](http://www.wilsoncenter.org)

**Woodrow Wilson Center** *Washington, DC*  
\$35,000 to inform the White House Office of Science and Technology Policy. [www.wilsoncenter.org](http://www.wilsoncenter.org)

**Science, Technology, and Security**

**American Association for the Advancement of Science Center for Science, Technology and Security Policy**  
*Washington, DC*  
\$2,460,000 in support of general operations. [www.aaas.org](http://www.aaas.org)

**King's College London**

**Department of War Studies** *London, United Kingdom*  
\$1,000,000 to support an interdisciplinary program of research and training to strengthen scientific advice on international security policy (over two years). [www.kcl.ac.uk](http://www.kcl.ac.uk)

**University of Illinois at Urbana-Champaign Program in Arms Control, Disarmament, and International Security** *Champaign, IL*  
\$450,000 to support an interdisciplinary program of research and training to strengthen scientific advice on international security policy (over two years). [www.uiuc.edu](http://www.uiuc.edu)

## Global Migration and Human Mobility

Global human mobility is a defining characteristic of the 21st century. The Foundation supports research and public policy analysis on the governance of international migration and the relation between migration and economic development. In the governance area, MacArthur grantmaking focuses on the norms, standards, and institutional architecture for regulating migration and improving management of migration at global, regional, and bilateral levels. In its grantmaking on migration and economic development, the Foundation is looking at three areas: remittances and other financial flows associated with migration; labor mobility, including issues of brain drain and circular migration; and improving migration data.

As of December 31, 2008, there were 37 active grants in the field of global migration and human mobility totaling \$16.5 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are listed online at [www.macfound.org](http://www.macfound.org).

### Master's in Development Practice

These grants support the first two-year Master's in Development Practice programs to provide rigorous professional training for future leaders in the field of sustainable development. The program offers a curriculum that includes the natural sciences, health sciences, social sciences, and management, as well as a significant field training component.



#### Columbia University

##### Earth Institute *New York, NY*

\$3,275,000 to create a Master's in Development Practice Global Secretariat and offer a Master's in Development Practice degree program, through the School of International and Public Affairs (over three years). [www.earth.columbia.edu](http://www.earth.columbia.edu)

#### University of Sussex

##### Institute of Development Studies

*Brighton, United Kingdom*

\$200,000 to prepare a proposal to develop new Master's in Development Practice programs at the University of Sussex and at two universities in Africa in 2010. [www.ids.ac.uk](http://www.ids.ac.uk)

### Governance of International Migration

#### Ayala Foundation USA *Redwood City, CA*

\$50,000 in support of civil society participation at the 2008 Global Forum for International Migration and Development. [www.af-usa.org](http://www.af-usa.org)

#### Business for Social Responsibility *San Francisco, CA*

\$250,000 to enhance the role of the private sector in promoting responsible international labor migration (over two years). [www.bsr.org](http://www.bsr.org)

#### Department of Foreign Affairs

##### Republic of the Philippines *Pasay City, Philippines*

\$236,000 in support of the second Global Forum on Migration and Development.

#### Georgetown University

##### Institute for the Study of International Migration

*Washington, DC*

\$40,000 in support of a workshop of migration policy experts to inform discussions at the second meeting of the Global Forum for Migration and Development. [www.isim.georgetown.edu](http://www.isim.georgetown.edu)

#### International Organization for Migration *Geneva, Switzerland*

\$20,000 to assess the outcomes and impacts of the Regional Consultative Processes (over 18 months). [www.iom.int](http://www.iom.int)

#### Rockefeller College of Public Affairs and Policy

##### University at Albany-State University of New York *Albany, NY*

\$200,000 to study global mobility regimes (over two years). [www.rfsuny.org](http://www.rfsuny.org)

#### United Nations

##### Department of Economic and Social Affairs *New York, NY*

\$152,000 in support of the second Global Forum on Migration and Development. [www.un.org/esa/desa](http://www.un.org/esa/desa)

#### United Nations Institute for Training and Research

*Geneva, Switzerland*

\$185,000 to support a series of workshops on migration and development and a course on international migration law (over two years). [www.unitar.org](http://www.unitar.org)

## Migration and Development

### **AcademyHealth** *Washington, DC*

\$552,000 to implement a Voluntary Code of Practice for the recruitment of foreign trained nurses to the United States (over two years). [www.academyhealth.org](http://www.academyhealth.org)

### **African Diaspora Policy Centre** *Amsterdam, Netherlands*

\$325,000 to research the institutional links between the African diaspora and governments in Nigeria and Ghana, and the contributions of these diaspora to development of their respective countries of origin (over two years).

[www.diaspora-centre.org](http://www.diaspora-centre.org)

### **Aspen Institute**

#### **Realizing Rights: The Ethical Globalization Initiative**

*Washington, DC*

\$300,000 to develop, promote, and monitor a Global Code of Practice for the international movement of health workers (over two years). [www.aspeninstitute.org](http://www.aspeninstitute.org)

### **Federal Ministry of Health** *Abuja, Nigeria*

\$242,000 to research the magnitude and impact of migration of health professionals (over two years). [www.fmhng.org](http://www.fmhng.org)

### **Harvard University**

#### **Center for International Development** *Cambridge, MA*

\$396,000 to research the impacts of skilled diasporas in fostering international capital flows (over two years).

[www.cid.harvard.edu](http://www.cid.harvard.edu)

### **National Alliance of Latin American and Caribbean**

#### **Communities** *Chicago, IL*

\$235,000 to research the fiscal impacts of remittances in Mexico and El Salvador (over 18 months). [www.nalacc.org](http://www.nalacc.org)

### **Princeton University**

#### **Center for Migration and Development** *Princeton, NJ*

\$750,000 for research on migration and development and to support the Latin American Migration Project (over three years).

[www.princeton.edu](http://www.princeton.edu)

### **University of Michigan**

#### **Gerald R. Ford School of Public Policy** *Ann Arbor, MI*

\$50,000 to research the impact of a variety of novel financial products on the productive use of remittances for development (over 22 months). [www.umich.edu](http://www.umich.edu)

### **University of Pennsylvania** *Philadelphia, PA*

\$366,000 to support research and policy efforts on the impacts of diasporas in reforming institutions in their home countries (over 27 months). [www.upenn.edu](http://www.upenn.edu)

## Other Migration Grants

### **Grantmakers Concerned with Immigrants and**

#### **Refugees** *Sebastopol, CA*

\$40,000 in support of general operations and in support of their 2008 National Convening (over three years). [www.gcir.org](http://www.gcir.org)

### **University of Illinois at Urbana-Champaign** *Champaign, IL*

\$55,000 to support a conference on the role of human mobility in Russian history and contemporary Russia. [www.uiuc.edu](http://www.uiuc.edu)

## Population and Reproductive Health

MacArthur grantmaking reflects a comprehensive approach to reproductive and sexual health and rights that places women's well-being at the center of population policy and emphasizes the rights of individuals to determine and plan family size. Through offices in India, Mexico, and Nigeria, the Foundation makes grants that support efforts to reduce maternal mortality and morbidity and to encourage responsible sexual behavior by adolescents, both central to the United Nation's Millennium Development Goal 5 to improve maternal health. The two targets of that goal include reducing maternal deaths and achieving universal access to reproductive health; it is generally acknowledged that this goal is seeing less progress than the other seven components of the UN's poverty reduction framework. Other grants support international and regional organizations in population and reproductive health and research on important issues in the field, with a special emphasis on maternal health.

As of December 31, 2008, there were 131 active grants in the field of population and reproductive health totaling \$55.0 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are listed online at [www.macfound.org](http://www.macfound.org).

### India

#### **Anusandhan Trust**

**Centre for Studies in Ethics and Rights** *Mumbai, India*  
\$350,000 to strengthen the monitoring and evaluation capacity of NGOs working in the fields of maternal mortality and morbidity and young people's sexual and reproductive health in India (over three years).

**BBC World Service Trust** *London, United Kingdom*  
\$125,000 to produce a serial radio drama promoting young people's sexual and reproductive health in India (over 18 months). [www.bbc.co.uk/worldservice/trust](http://www.bbc.co.uk/worldservice/trust)

**International Center for Research on Women** *Washington, DC*  
\$300,000 to implement, evaluate, and disseminate results from pilot tests in India on a youth sexual and reproductive health initiative (over three years). [www.icrw.org](http://www.icrw.org)

**International Institute for Population Sciences** *Mumbai, India*  
\$185,000 to support a research program on young people's sexual and reproductive health in six states in India. [www.iipsindia.org](http://www.iipsindia.org)

**IPAS** *Chapel Hill, NC*  
\$400,000 to support scaling up of Comprehensive Abortion Care services in the public sector in the states of Maharashtra, Gujarat, and Rajasthan (over three years). [www.ipas.org](http://www.ipas.org)

**Mamta-Health Institute for Mother and Child** *New Delhi, India*  
\$330,000 to support a project on young people's reproductive and sexual health and rights with special focus on early marriage and early pregnancy in the state of Rajasthan and nationally (over three years). [www.mamta-himc.org](http://www.mamta-himc.org)

**Population Foundation of India** *New Delhi, India*  
\$330,000 to scale up successful model interventions on reducing maternal mortality and morbidity and advancing young people's sexual and reproductive health (over two years). [www.popfound.org](http://www.popfound.org)

**Ritinjali** *New Delhi, India*  
\$25,000 to assess and scale up a sexuality education program in public schools in two districts of Rajasthan. [www.ritinjali.org/](http://www.ritinjali.org/)

**Sangath** *Alto Porvorim, India*  
\$500,000 to support an intervention, training, and research program addressing reproductive and sexual health of young people in India (over four years). [www.sangath.com/index.html](http://www.sangath.com/index.html)

**Society for Education, Action & Research in Community Health** *Maharashtra, India*  
\$350,000 to strengthen public sector delivery of reproductive health services, with a focus on reducing maternal mortality and morbidity in Rajasthan (over two years). [www.searchgadchiroli.org](http://www.searchgadchiroli.org)

### International

**Bixby Center for Global Reproductive Health**  
**University of California, San Francisco** *San Francisco, CA*  
\$325,000 to research and disseminate findings on the AntiShock Garment (over two years). [www.bixbycenter.ucsf.edu/](http://www.bixbycenter.ucsf.edu/)

**Boston Women's Health Book Collective** *Boston, MA*  
\$315,000 to build capacity of women's groups in ten countries to translate and adapt women's health resources and to improve online access to materials in multiple languages (over three years). [www.ourbodiesourselves.org](http://www.ourbodiesourselves.org)

**Columbia University**  
**Earth Institute** *New York, NY*  
\$350,000 to support a pilot project to address postpartum hemorrhage at the community level in the Bonsaaso, Ghana, Millennium Village (over 27 months). [www.earth.columbia.edu](http://www.earth.columbia.edu)

**EngenderHealth** *New York, NY*  
\$310,000 to support the use of magnesium sulfate for the treatment of eclampsia, via the development of an e-learning module. [www.engenderhealth.org](http://www.engenderhealth.org)

## Improving Maternal Health

MacArthur has a longstanding commitment to improving maternal health, particularly in its focus countries of India, Mexico, and Nigeria. This grant supports efforts to meet the requirements of United Nations Millennium Development Goal 5, which aims to reduce maternal mortality by 75 percent by 2015. It is part of a blueprint agreed to by all the world's countries to dramatically reduce global poverty.

### Family Care International *New York, NY*

\$500,000 to support a longitudinal study on the costs and consequences of maternal death and morbidity, and global advocacy to build political will for Millennium Development Goal 5 (over three years). [www.familycareintl.org](http://www.familycareintl.org)



### Gynuity Health Projects *New York, NY*

\$250,000 to support an Arabic language web-based resource center on reproductive health. [www.gynuity.org](http://www.gynuity.org)

### Instituto Promundo *Rio de Janeiro, Brazil*

\$100,000 to support a multicountry research program on men's influence on reproductive health trends. [www.promundo.org.br](http://www.promundo.org.br)

### Population Association of America *Silver Spring, MD*

\$100,000 to build a fund to broaden the reach of the population sciences in the United States and abroad. [www.popassoc.org](http://www.popassoc.org)

### Population Council *New York, NY*

\$2,400,000 in support of research, evidence-based interventions, and policy activities on maternal mortality and young people's sexual and reproductive health and rights in India, Mexico, Nigeria, and globally (over three years). [www.popcouncil.org](http://www.popcouncil.org)

### Population Council *New York, NY*

\$275,000 to support a pilot project to address postpartum hemorrhage at the community level in the Amhara region of Ethiopia (over two years). [www.popcouncil.org](http://www.popcouncil.org)

### Population Reference Bureau *Washington, DC*

\$75,000 to translate documents and online content on population and reproductive health into Arabic. [prb.org](http://prb.org)

### Reproductive Health Matters *London, United Kingdom*

\$600,000 in support of general operations (over three years). [www.rhmjournal.org.uk](http://www.rhmjournal.org.uk)

### University of California, Irvine *Irvine, CA*

\$500,000 to support research and policy activities related to low fertility and its consequences in China (over three years). [www.uci.edu](http://www.uci.edu)

## Mexico

### Asesoría, Capacitación y Asistencia en Salud

*San Cristobal de las Casas, Mexico*

\$180,000 to design, pilot, and implement a community-based intervention for improving reproductive and sexual health among indigenous adolescents in Los Altos, Chiapas (over 37 months). [www.acasac.org.mx](http://www.acasac.org.mx)

### Centro de Investigaciones y Estudios Superiores en

**Antropología Social** *Mexico City, Mexico*

\$75,000 to monitor government programs to improve transparency and accountability in Mexico, with a focus on human rights and reproductive health. [www.ccs.ciesas.edu.mx](http://www.ccs.ciesas.edu.mx)

### Comunicación e Información de la Mujer *Mexico City, Mexico*

\$180,000 to use Internet-based technologies to increase the quantity and improve the quality of media coverage on maternal mortality and morbidity in Mexico (over three years). [www.cimac.org.mx](http://www.cimac.org.mx)

**Consortio para el Dialogo Parlamentario y la Equidad, Asociacion Civil** *Mexico City, Mexico*  
\$190,000 to strengthen public policy on maternal mortality and young people's reproductive and sexual rights in Mexico (over three years). [www.consortio.org.mx](http://www.consortio.org.mx)

**FUNDAR, Centro de Analisis e Investigacion**  
*Mexico City, Mexico*  
\$270,000 to monitor and report on the operations and budgets of principal maternal health programs (over three years). [www.fundar.org.mx](http://www.fundar.org.mx)

**Investigacion en Salud y Demografia** *Mexico City, Mexico*  
\$265,000 to prepare a model for improving the quality of public reproductive and sexual health services for youth and adolescents in Mexico and strengthening NGO skills in monitoring and evaluation (over three years). [www.insad.com.mx](http://www.insad.com.mx)

**Nueve Lunas** *Oaxaca, Mexico*  
\$100,000 to improve skilled attendance at birth in rural indigenous areas of Oaxaca and to generate support for midwifery training systems (over two years). [www.nuevelunas.org.mx](http://www.nuevelunas.org.mx)

**OneWorld UK** *London, United Kingdom*  
\$45,000 to support a feasibility and planning project to adapt the Nigerian sexuality education program, *Learning about Living*, to Mexico. [www.uk.oneworld.net](http://www.uk.oneworld.net)

**Rosario Castellanos – Grupo de Estudios Sobre la Mujer**  
*Oaxaca, Mexico*  
\$210,000 to support outreach and local policy work for improving reproductive and sexual health among indigenous adolescents in selected municipalities of Oaxaca (over three years). [www.gesmujer.org](http://www.gesmujer.org)

**Salud Integral para la Mujer** *Mexico City, Mexico*  
\$230,000 to increase young people's access to reproductive and sexual health services in Mexico City (over three years). [www.sipam.org.mx](http://www.sipam.org.mx)

**Sociedad Mexicana Pro Derechos de la Mujer**  
*Mexico City, Mexico*  
\$150,000 to support grassroots projects to prevent maternal mortality and improve young people's sexual and reproductive health and rights in Chiapas, Guerrero, and Oaxaca. [www.semillas.org.mx](http://www.semillas.org.mx)

## Nigeria

**Actionaid International Foundation Nigeria** *Abuja, Nigeria*  
\$250,000 to promote participation in HIV/AIDS response and maternal mortality mitigation efforts through budget monitoring and advocacy (over two years). [www.actionaid-nigeria.org](http://www.actionaid-nigeria.org)

**Calabar International Institute for Research, Information and Documentation** *Calabar, Nigeria*  
\$100,000 to improve and update the quality and content of the Conscientizing Male Adolescents program (over two years).

**Centre for Development and Population Activities**  
*Washington, DC*  
\$150,000 to promote best practices in maternal mortality reduction in Nigeria. [www.cedpa.org](http://www.cedpa.org)

**Community Health and Research Initiative** *Kano, Nigeria*  
\$175,000 to work with ten local governments and the Kano state government to reposition the commitment to address maternal mortality and morbidity through improved budgetary allocation and service delivery (over 32 months). [www.chrnigeria.org](http://www.chrnigeria.org)

**Federal Ministry of Health** *Abuja, Nigeria*  
\$500,000 to promote the use of magnesium sulfate (over two years). [www.fmhng.org](http://www.fmhng.org)

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## Other Grants

**Aspen Institute** *Washington, DC*  
\$1,800,000 in support of the Congressional Program (over three years). [www.aspeninstitute.org](http://www.aspeninstitute.org)

**Chicago Council on Global Affairs** *Chicago, IL*  
\$100,000 in support of the 2008 Public Opinion Study. [www.thechicagocouncil.org](http://www.thechicagocouncil.org)

**University of Denver Graduate School of International Studies International Studies Schools Association** *Denver, CO*  
\$10,000 in support of the ISSA annual conference. [www.du.edu/issa/](http://www.du.edu/issa/)





# Program on Human and Community Development

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A Head Start program on Chicago's West side. MacArthur believes that the interests of those in need often are consistent with those of society at large. Through the Power of Measuring Social Benefits special policy project, the Foundation is supporting 20 cost-benefit studies to investigate that hypothesis and strengthen links between evidence and policy, including an evaluation by MDRC of Foundations of Learning, a program designed to give low-income, preschool-aged children a better chance to succeed in school.

# Program on Human and Community Development

In 2008, MacArthur's grantmaking in the United States continued to reflect the interplay of place, people, and the systems that serve them. We have a special concern for understanding the mutual interests of individuals, specifically those in trouble and in need, and society at large. Grants of more than \$89 million and program-related investments totaling almost \$74 million helped increase the impact of programs in community and economic development, housing, juvenile justice, and digital media and learning and policy projects on issues of critical importance to society and the economy.

The New Communities Program, the centerpiece of MacArthur's ten-year, \$150 million investment in 16 local neighborhoods, is the model for a national resurgence of interest in comprehensive community revitalization. In 2008, challenged by the devastating effects of the mortgage crisis and national economic trends, the neighborhoods received additional investment, through a \$68 million Foreclosure Prevention and Mitigation Project.

The \$150 million Window of Opportunity initiative to preserve affordable rental housing continued to gain momentum through significant grants and loans to 12 states and localities. Innovative public sector programs are part of practical and policy-related efforts to dramatically increase the preservation of affordable rental housing across the country. The goal is to stem the tide of loss and help ensure a balanced national housing policy. At the same time, the Foundation deepened its investment in evidence through an interdisciplinary research network on How Housing Matters to Families and Communities and early grants in a research competition for studies on other timely housing-related questions.

In 2008, Models for Change, our national initiative to reform juvenile justice systems, reached its full complement of 16 states, with comprehensive efforts under way in four core states and targeted efforts in 12 others to improve indigent juvenile defense, reduce racial and ethnic disparities, and improve mental health services for young people. Plans are under way for an effort to make juvenile justice reform a top priority across the nation.

In education, the Foundation is interested in understanding how young people are different because of their use of digital media, a difference reflected in how they think, learn, make judgments, confront ethical dilemmas, and interact with others — and implications for schools, libraries, museums, after-school programs, and other formal and informal learning institutions. As part of its initial \$50 million investment in building the new field of digital media and learning, seminal research released in 2008 found that time online helps develop important social and learning skills. Groundwork also was laid for the 2009 launch of the *International Journal of Learning and Media*, and 19 awards for innovative projects were made in the first annual \$2 million Digital Media and Learning Competition.

Also in 2008, as discussed in detail in the President's Essay, major announcements launched crosscutting policy research projects on two related topics. An expert committee convened by the National Academy of Sciences and the National Academy of Public Administration is exploring evidence-based policy options, and the hard choices they will require, for improving the country's fiscal health. The MacArthur Research Network on an Aging Society is considering the implications for American institutions and public policies of an aging society. It will make a contribution to the fiscal future work with new population and life-expectancy projections that suggest official estimates underestimate longevity, with significant cost implications for society.

The project on the Power of Measuring Social Benefits continued to focus on better decision making based in part on an ability to measure social outcomes for individuals and society of interventions across public policy domains — education, justice, housing, municipal services, saving and investing, health and mental health, and more. Now a portfolio of more than 20 studies, the project includes cost-benefit analyses of effective social programs, new methods to make cost-benefit analysis easier to use, and resources for organizations working with government agencies to improve decision making.

For additional information about MacArthur programs and grantmaking guidelines, visit the Foundation's website at [www.macfound.org](http://www.macfound.org).

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## Community and Economic Development

The Foundation's primary focus in community and economic development is the comprehensive revitalization of 16 Chicago neighborhoods — about half of the low-income communities in the city — through LISC/Chicago's New Communities Program. In addition, the Foundation makes direct grants to a small number of organizations to work across the 16 neighborhoods in three initiatives — community safety, economic development, and economic security. It also funds documentation, evaluation, and communications about these efforts. Other areas of grantmaking also seek ways to improve these 16 neighborhoods.

In response to the current mortgage crisis, in 2008 the Foundation designed a special, time-limited Foreclosure Prevention and Mitigation Project in Chicago. Through grants and program-related investments, MacArthur funds outreach and counseling for at-risk homeowners, services for renters who face eviction because of foreclosure, new mortgage financing products, and city-supported efforts to acquire vacant and foreclosed properties for resale, rental, rent-to-own, or redevelopment as soon as possible.

As of December 31, 2008, there were 38 active grants in the field of community and economic development totaling \$64.0 million. Those grants authorized in 2008 are listed below and in the box on the next page. All grants awarded over the past three years are available online at [www.macfound.org](http://www.macfound.org).

### Community and Economic Development

**Center for Economic Progress** *Chicago, IL*  
\$2,000,000 to deliver tax counseling, financial education, and other income support and asset-building to working families in 16 New Communities Program neighborhoods (over five years). [www.centerforprogress.org](http://www.centerforprogress.org)

**City of Chicago** *Chicago, IL*  
\$100,000 to support professional services to help restructure and merge several city departments. [www.cityofchicago.org/](http://www.cityofchicago.org/)

**Community Renewal Society** *Chicago, IL*  
\$150,000 to support planning to implement the findings of a 2006 strategic plan. [www.communityrenewalsociety.org](http://www.communityrenewalsociety.org)

**Living Cities Catalyst Fund LLC** *New York, NY*  
\$1,500,000 in the form of a program-related investment in support of the Living Cities Catalyst Fund. [www.livingcities.org/catalystfund.html](http://www.livingcities.org/catalystfund.html)

**Local Initiatives Support Corporation** *Chicago, IL*  
\$500,000 in support of MetroEdge projects in Chicago (over two years). [www.lisc.org/chicago](http://www.lisc.org/chicago)

**Metro Chicago Information Center** *Chicago, IL*  
\$1,300,000 to support operation of a neighborhood indicator database in Chicago (over four years). [www.mctic.org](http://www.mctic.org)

**ShoreBank Corporation** *Chicago, IL*  
\$997,500 in the form of a program-related investment to purchase common stock in the country's premier community development bank. [www.shorebankcorp.com](http://www.shorebankcorp.com)

**University of Iowa** *Iowa City, IA*  
\$72,000 in support of the Chicago Digital Excellence Study: Survey and Analysis project. [www.uiowa.edu](http://www.uiowa.edu)

**Urban Institute** *Washington, DC*  
\$395,000 to support the National Neighborhood Indicators Partnership (over two years). [www.urban.org](http://www.urban.org)

## Foreclosure Prevention and Mitigation Project

These grants and low-cost loans are part of a \$68 million investment designed to help combat the effect of foreclosures on Chicago residents and their neighborhoods. The expectation is that these investments will leverage more than \$500 million in capital, reach out to 10,000 households, counsel 6,000 borrowers, and prevent 2,700 foreclosures over two years.



### **Center for Community Self-Help**

#### **Self-Help Ventures Fund** *Durham, NC*

\$15,000,000 in the form of a program-related investment to support the creation of a new lease-purchase mortgage product for low-wealth homebuyers in Chicago and other cities. [www.self-help.org](http://www.self-help.org)

#### **Center for Responsible Lending** *Durham, NC*

\$500,000 to support research, policy analysis, and public education to advance national policies that curb home foreclosures and to assist the City of Chicago and its partners in the development of a comprehensive home foreclosure prevention and mitigation project (over two years). [www.responsiblelending.org](http://www.responsiblelending.org)

#### **Greater Southwest Development Corporation**

*Chicago, IL*

\$626,000 to support a comprehensive program to limit the extent of foreclosure in a New Communities Program neighborhood in Chicago. [www.greatersouthwest.org](http://www.greatersouthwest.org)

#### **Housing Partnership Network** *Boston, MA*

\$250,000 in support of research and development for a new national intermediary to facilitate the acquisition and redevelopment of foreclosed homes in Chicago and nationally. [www.housingpartnership.net](http://www.housingpartnership.net)

#### **Lawyers' Committee for Better Housing** *Chicago, IL*

\$398,500 to provide legal representation for tenants of foreclosed properties (over two years). [www.lcbh.org](http://www.lcbh.org)

#### **Legal Assistance Foundation of**

#### **Metropolitan Chicago** *Chicago, IL*

\$400,000 in support of the Home Ownership Preservation Project to provide legal assistance to borrowers seeking to avoid foreclosure in New Communities Program and other Chicago neighborhoods (over two years). [www.lafchicago.org](http://www.lafchicago.org)

#### **Local Initiatives Support Corporation** *Chicago, IL*

\$500,000 in support of foreclosure prevention efforts in New Communities Program neighborhoods. [www.lisc.org/chicago](http://www.lisc.org/chicago)

#### **MB Financial Charitable Foundation** *Rosemont, IL*

\$250,000 to provide technical assistance to financial institutions and public agencies in the City of Chicago developing foreclosure mitigation products and strategies. [www.mbfinc.com](http://www.mbfinc.com)

#### **Mercy Housing** *Denver, CO*

\$500,000 to support development of a program to facilitate the acquisition and redevelopment of foreclosed properties in Chicago. [www.mercyhousing.org](http://www.mercyhousing.org)

#### **Metro Chicago Information Center** *Chicago, IL*

\$75,000 to develop performance measures for the Foundation's Foreclosure Prevention and Mitigation Project grantees. [www.mctic.org](http://www.mctic.org)

#### **Neighborhood Housing Services of Chicago** *Chicago, IL*

\$2,400,000 in support of public education and counseling to prevent foreclosure in New Communities Program and other neighborhoods in Chicago (over two years). [www.nhschicago.org](http://www.nhschicago.org)

#### **Neighborhood Housing Services of Chicago** *Chicago, IL*

\$9,000,000 in the form of a program-related investment to support the Homeownership Retention and Neighborhood Preservation Loan Pool. [www.nhschicago.org](http://www.nhschicago.org)

#### **ShoreBank** *Chicago, IL*

\$15,000,000 in the form of a program-related investment to support new foreclosure prevention mortgage products to assist low- and moderate-income households in Chicago at risk of losing their homes to foreclosure. [www.shorebankcorp.com](http://www.shorebankcorp.com)

#### **Spanish Coalition for Housing** *Chicago, IL*

\$500,000 in support of foreclosure prevention counseling in Chicago neighborhoods (over two years). [www.sc4housing.org](http://www.sc4housing.org)

#### **Woodstock Institute** *Chicago, IL*

\$200,000 to develop an expanded database on foreclosure filings and completions in Chicago neighborhoods (over two years). [www.woodstockinst.org](http://www.woodstockinst.org)

## Stable and Affordable Housing

The existing supply of affordable rental housing in the United States is under growing pressure and the need for such housing has never been greater. The Foundation's Window of Opportunity initiative is a \$150 million effort to preserve and improve affordable rental housing across the country. Through the initiative, the Foundation provides grants and long-term, below-market loans to a portfolio of 25 large-scale, business-like local, regional, and national nonprofit owners of affordable rental housing active in 37 states. Resources also support specialized financing vehicles across the country, as well as public sector-led preservation efforts in Chicago, New York City, and 12 other states and localities. MacArthur also funds policy analysis, data collection, and expert assistance to encourage investment in rental housing and foster sound policies at federal, state, and local levels. The goal is to directly preserve and improve 300,000 affordable rental homes and to create a policy environment that makes it possible to preserve 1 million units in a decade, enough to reverse the trend of loss in the inventory of affordable rental homes.

The Foundation has launched a \$25 million research program on How Housing Matters to Families and Communities to explore through rigorous, empirical analysis if and how housing affects the well-being of families, children, communities, and their local economies. The Foundation also aims to translate research findings into policy-relevant insights that could serve as building blocks for a new generation of affordable housing policies and programs.

As of December 31, 2008, there were 84 active grants in the field of affordable housing totaling \$370 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are listed online at [www.macfound.org](http://www.macfound.org).

### Housing Preservation

#### **Center for Housing Policy** *Washington, DC*

\$185,000 to develop a methodology to measure the cost of rental housing preservation and to complete a Request for Qualifications process to identify organizations interested in conducting a cost study using the methodology. [www.nhc.org/housing/chp-index](http://www.nhc.org/housing/chp-index)

#### **Chicago Community Loan Fund** *Chicago, IL*

\$500,000 to preserve affordable rental housing in Chicago as part of the Preservation Compact. [www.cclfchicago.org](http://www.cclfchicago.org)

#### **Chicago/Cook County Preservation Loan Facility** *Chicago, IL*

\$10,000,000 in the form of a program-related investment to create the Preservation Compact Loan Fund. [www.lisc.org/chicago](http://www.lisc.org/chicago)

#### **Community Foundation for Palm Beach and Martin Counties** *West Palm Beach, FL*

\$5,000,000 to address the challenges of sustaining and developing affordable housing in Florida through grants or low-interest loans. [www.cfpbmc.org](http://www.cfpbmc.org)

#### **Community Investment Corporation** *Chicago, IL*

\$100,000 to help preserve and improve more than 1,000 existing affordable rental homes in low-income areas of Chicago. [www.cicchicago.com](http://www.cicchicago.com)

#### **Cook County Assessor's Office** *Chicago, IL*

\$73,000 to support affordable housing programs related to the Preservation Compact (over three years). [www.cookcountyassessor.com](http://www.cookcountyassessor.com)

#### **Gulf Coast Housing Partnership** *New Orleans, LA*

\$250,000 to strengthen the capacity of regional housing developers working to preserve and improve affordable rental housing in the Gulf Coast region. [www.gchp.net](http://www.gchp.net)

#### **Gulf Coast Housing Partnership** *New Orleans, LA*

\$1,500,000 in the form of a program-related investment to support the production and preservation of 10,000 affordable homes in the Gulf Coast region. [www.gchp.net](http://www.gchp.net)

#### **Housing Assistance Council** *Washington, DC*

\$100,000 in support of general operations. [www.ruralhome.org](http://www.ruralhome.org)

#### **Housing Partnership Network** *Boston, MA*

\$150,000 in support of general operations. [www.housingpartnership.net](http://www.housingpartnership.net)

#### **Local Initiatives Support Corporation** *Chicago, IL*

\$350,000 to support the administrative costs related to the formation and closing of a new acquisition and bridge loan fund as part of the Preservation Compact. [www.lisc.org/chicago](http://www.lisc.org/chicago)

#### **Mayor's Fund to Advance New York City** *New York, NY*

\$500,000 to develop and implement a technology platform to help manage and preserve government-assisted rental housing. [www.nyc.gov/html/fund/html/home/home.shtml](http://www.nyc.gov/html/fund/html/home/home.shtml)

#### **Mercy Housing Lakefront** *Chicago, IL*

\$1,750,000 in the form of a program-related investment to support the preservation of affordable rental housing in the Chicago area as part of the Window of Opportunity: Preserving Affordable Rental Housing initiative. [www.mercyhousing.org](http://www.mercyhousing.org)

#### **National Housing Conference** *Washington, DC*

\$395,000 to conduct four regional conferences on policies to promote rental housing preservation (over two years). [www.nhc.org](http://www.nhc.org)

#### **National Housing Law Project** *Oakland, CA*

\$135,000 in support of general operations. [www.nhlp.org](http://www.nhlp.org)

#### **National Housing Trust** *Washington, DC*

\$175,000 in support of general operations. [www.nhtinc.org](http://www.nhtinc.org)

**National Low Income Housing Coalition** *Washington, DC*  
\$175,000 in support of general operations (over two years).  
[www.nlihc.org](http://www.nlihc.org)

**NeighborWorks America** *Washington, DC*  
\$125,000 in support of the Strength Matters project.  
[www.nw.org](http://www.nw.org)

**New York University School of Law  
Furman Center for Real Estate and Urban Policy** *New York, NY*  
\$940,000 in support of an early-warning system and analytic tools to identify opportunities to preserve affordable rental housing in New York City (over three years).  
[www.law.nyu.edu/realestatecenter](http://www.law.nyu.edu/realestatecenter)

**NHP Foundation** *Washington, DC*  
\$200,000 to develop a strategic business plan for large-scale preservation of affordable rental housing in multiple regions of the United States. [www.nhpfoundation.org](http://www.nhpfoundation.org)

**Stewards of Affordable Housing for the Future** *Washington, DC*  
\$200,000 in support of general operations. [www.sahfnet.org](http://www.sahfnet.org)

**The Reinvestment Fund** *Philadelphia, PA*  
\$450,000 in support of PolicyMap, a national data warehouse and mapping tool. [www.trfund.com](http://www.trfund.com)

**ULI Foundation** *Washington, DC*  
\$800,000 in support of the Preservation Compact: A Rental Housing Strategy for Cook County (over four years). [www.uli.org](http://www.uli.org)

**Volunteers of America** *Alexandria, VA*  
\$2,000,000 in the form of a program-related investment to support the preservation of affordable rental housing across the United States as part of the Window of Opportunity: Preserving Affordable Rental Housing initiative.  
[www.volunteersofamerica.org](http://www.volunteersofamerica.org)

## State and Local Housing Preservation Leaders

Today, about one in three households — more than 75 million people — rent their homes. Yet the supply of affordable rental homes is shrinking. These grants support state and local government leaders in 12 locations across the country to implement innovative policies designed to preserve more than 70,000 affordable rental homes. They are part of the Foundation's \$150 million Window of Opportunity initiative, whose goal is a policy environment that would make it possible to increase the volume of preservation to 1 million units in a decade.



**City and County of Denver** *Denver, CO*  
\$250,000 to create an early-warning system for the preservation of affordable rental housing in Denver (over three years). [www.denvergov.org](http://www.denvergov.org)

**City of Seattle Department of Housing** *Seattle, WA*  
\$300,000 in support of capacity building with developers to preserve affordable housing in Seattle (over three years). [www.seattle.gov/housing](http://www.seattle.gov/housing)

**Community Economic Development Assistance Corporation** *Boston, MA*  
\$1,000,000 to support a comprehensive strategy to preserve affordable rental housing in Massachusetts (over three years). [www.cedac.org](http://www.cedac.org)

**Community Economic Development Assistance Corporation** *Boston, MA*  
\$3,500,000 in the form of a program-related investment to support predevelopment financing for nonprofit organizations seeking to preserve affordable rental housing in Massachusetts. [www.cedac.org](http://www.cedac.org)

**Community Redevelopment Agency of Los Angeles** *Los Angeles, CA*  
\$300,000 to support a targeted strategy to preserve affordable single room occupancy units in Los Angeles (over three years). [www.crala.org](http://www.crala.org)

**Enterprise Community Partners** *Columbia, MD*  
\$2,000,000 in the form of a program-related investment for acquisition financing to preserve affordable rental housing near transit in Denver, Colorado.  
[www.enterprisecommunity.org](http://www.enterprisecommunity.org)

**Family Housing Fund** *Minneapolis, MN*  
\$750,000 to support an early-warning system, outreach to private owners, and policy development to preserve affordable rental housing in Minnesota (over three years). [www.fhfund.org](http://www.fhfund.org)

**Family Housing Fund** *Minneapolis, MN*  
\$900,000 in the form of a program-related investment for a revolving loan fund to finance short-term affordable housing preservation needs in the Twin Cities metropolitan area. [www.fhfund.org](http://www.fhfund.org)

**Florida Housing Coalition** *Inverness, FL*  
\$475,000 to build the capacity of nonprofit housing developers to preserve affordable rental housing in Florida (over three years). [www.flhousing.org](http://www.flhousing.org)

**Florida Housing Finance Corporation** *Tallahassee, FL*  
\$25,000 to support the preservation of affordable rental housing in Florida. [www.floridahousing.org](http://www.floridahousing.org)

**Greater Minnesota Housing Fund** *Saint Paul, MN*  
\$600,000 in the form of a program-related investment for a revolving loan fund to finance short-term affordable housing preservation needs in the area of Minnesota outside the Twin Cities. [www.gmhf.com](http://www.gmhf.com)

**Iowa Finance Authority** *Des Moines, IA*  
\$400,000 to create an early-warning system and build developer capacity to preserve affordable rental housing in Iowa (over three years).  
[www.iowafinanceauthority.gov](http://www.iowafinanceauthority.gov)

**Iowa Finance Authority** *Des Moines, IA*  
\$2,000,000 in the form of a program-related investment for predevelopment and energy-efficiency improvement loans to preserve affordable rental housing in Iowa.  
[www.iowafinanceauthority.gov](http://www.iowafinanceauthority.gov)

**Los Angeles Housing Department** *Los Angeles, CA*  
\$700,000 to support a comprehensive strategy to preserve affordable housing in Los Angeles (over three years). [www.lahd.lacity.org/lahdinternet](http://www.lahd.lacity.org/lahdinternet)

**Maryland Department of Housing and Community Development** *Crownsville, MD*  
\$500,000 to support a comprehensive strategy to preserve affordable housing in eight counties affected by the Federal Base Realignment and Closure process (over three years). [www.mdhousing.org](http://www.mdhousing.org)

**Maryland Department of Housing and Community Development** *Crownsville, MD*  
\$4,000,000 in the form of a program-related investment for short-term predevelopment and acquisition financing to preserve affordable rental housing in eight counties affected by the Federal Base Realignment and Closure process. [www.mdhousing.org](http://www.mdhousing.org)

**Network for Oregon Affordable Housing** *Portland, OR*  
\$1,000,000 in support of a comprehensive strategy to preserve affordable housing in Oregon (over three years). [www.noah-housing.org](http://www.noah-housing.org)

**Network for Oregon Affordable Housing** *Portland, OR*  
\$4,000,000 in the form of a program-related investment for short-term acquisition financing to preserve affordable rental housing in Oregon.  
[www.noah-housing.org](http://www.noah-housing.org)

**Ohio Capital Finance Corporation** *Columbus, OH*  
\$1,000,000 in support of a comprehensive strategy to preserve affordable rental housing in Ohio (over three years).  
[www.occh.org/predevelopment/predevelopment.cfm](http://www.occh.org/predevelopment/predevelopment.cfm)

**Ohio Capital Finance Corporation** *Columbus, OH*  
\$4,000,000 in the form of a program-related investment for acquisition and bridge financing to preserve affordable rental housing in Ohio.  
[www.occh.org/predevelopment/predevelopment.cfm](http://www.occh.org/predevelopment/predevelopment.cfm)

**Pennsylvania Housing Finance Agency** *Harrisburg, PA*  
\$1,000,000 in support of energy-related efforts to preserve affordable rental housing in Pennsylvania (over three years). [www.phfa.org](http://www.phfa.org)

**State of Washington Department of Community, Trade and Economic Development** *Olympia, WA*  
\$700,000 in support of capacity building, data analysis, and policy development to preserve affordable housing in Washington (over three years). [www.access.wa.gov](http://www.access.wa.gov)

**University of Florida**  
**Shimberg Center for Affordable Housing** *Gainesville, FL*  
\$500,000 in support of an early-warning system for the preservation of affordable rental housing (over three years). [www.shimberg.ufl.edu](http://www.shimberg.ufl.edu)

**Vermont Housing and Conservation Board** *Montpelier, VT*  
\$600,000 in support of a comprehensive strategy to preserve affordable housing in Vermont (over three years). [www.vhcb.org](http://www.vhcb.org)

**Vermont Housing Finance Agency** *Burlington, VT*  
\$2,000,000 in the form of a program-related investment for predevelopment, equity bridge, and energy improvement financing to preserve affordable rental housing. [www.vhfa.org](http://www.vhfa.org)

## Public Housing

**Chicago Community Foundation** *Chicago, IL*  
\$1,000,000 in support of general operations of the Partnership for New Communities and a pilot program to stimulate sales of market-rate housing in mixed-income communities under the Plan for Transformation. [www.cct.org](http://www.cct.org)

**Massachusetts Institute of Technology  
Department of Urban Studies and Planning** *Cambridge, MA*  
\$75,000 to review and synthesize research on the Chicago Housing Authority's Plan for Transformation (over nine months). [www.dusp.mit.edu](http://www.dusp.mit.edu)

**One Economy Corporation** *Washington, DC*  
\$150,000 to support a technology program related to the Chicago Housing Authority's Plan for Transformation of public housing. [www.one-economy.com](http://www.one-economy.com)

**Stateway Community Partners** *Chicago, IL*  
\$500,000 to provide local match funding for an application for a \$20 million HOPE VI grant from the U.S. Department of Housing and Urban Development (over two years). [www.stateway.org](http://www.stateway.org)

**Urban Institute** *Washington, DC*  
\$100,000 to support an extension of the U.S.-U.K. study exchange related to mixed-income communities, immigration, and comprehensive community development (over two years). [www.urban.org](http://www.urban.org)

**Urban Institute** *Washington, DC*  
\$30,000 in support of a U.S.-U.K. study exchange related to mixed-income communities. [www.urban.org](http://www.urban.org)

**We the People Media** *Chicago, IL*  
\$125,000 to support the *Residents' Journal*, a publication written by and for public housing residents (over two years). [www.wethepeoplemedia.org](http://www.wethepeoplemedia.org)

## Housing Policy

**American Sunrise, A Non-Profit Cisneros Communities Venture** *San Antonio, TX*  
\$50,000 in support of the HOPE VI Book Project. [www.americansunrise-sa.org](http://www.americansunrise-sa.org)

**Boston Medical Center Corporation** *Boston, MA*  
\$750,000 in support of C-SNAP to study the relationship between housing instability and the health of very young children (over three years). [www.bmc.org](http://www.bmc.org)

**Initiative for a Competitive Inner City** *Boston, MA*  
\$300,000 to analyze the effects that the housing and real estate sectors have on inner-city jobs and economies (over two years). [www.icic.org](http://www.icic.org)

**Mayor's Fund to Advance New York City** *New York, NY*  
\$300,000 to support the design of a long-term study of the health and education impacts of subsidized housing on low-income residents of New York City. [www.nyc.gov/html/fund/html/home/home.shtml](http://www.nyc.gov/html/fund/html/home/home.shtml)

**National Opinion Research Center at the  
University of Chicago** *Chicago, IL*  
\$225,000 to study relocation of leaseholders of the Chicago Housing Authority. [www.norc.uchicago.edu](http://www.norc.uchicago.edu)

**National Opinion Research Center at the  
University of Chicago** *Chicago, IL*  
\$1,112,000 in support of a longitudinal study of public housing residents and their experiences of relocation, services, and effects. [www.norc.uchicago.edu](http://www.norc.uchicago.edu)

**Northwestern University  
Institute for Policy Research** *Evanston, IL*  
\$300,000 in support of the Moving-to-Opportunity program (over two years). [www.northwestern.edu/ipr](http://www.northwestern.edu/ipr)

**Northwestern University  
Institute for Policy Research** *Evanston, IL*  
\$752,000 in support of the first phase of activities for a research network on how housing matters for the American family (over two years). [www.northwestern.edu/ipr](http://www.northwestern.edu/ipr)

**Princeton University, Woodrow Wilson School  
Office of Population Research** *Princeton, NJ*  
\$445,000 to research the effects of new mixed-income housing on the lives of residents, on people living in adjacent neighborhoods, and on the surrounding community (over two years). [www.wws.princeton.edu/centers\\_programs/opr/](http://www.wws.princeton.edu/centers_programs/opr/)

**University of California, Irvine** *Irvine, CA*  
\$65,000 to support the policy symposium *Housing after the Fall: Reassessing the Future of the American Dream*. [www.uci.edu](http://www.uci.edu)

**University of Wisconsin – Madison  
Department of Sociology** *Madison, WI*  
\$152,000 to analyze the effects of eviction on the lives of low-income renters (over two years). [www.wisc.edu/](http://www.wisc.edu/)

**Urban Institute** *Washington, DC*  
\$575,000 to support research on outcomes for residents of the Madden/Wells public housing development (over two years). [www.urban.org](http://www.urban.org)

**Wayne State University  
School of Social Work** *Detroit, MI*  
\$375,000 to research the effect of neighborhood conditions on adult outcomes of children who lived in public housing (over two years). [www.socialwork.wayne.edu/](http://www.socialwork.wayne.edu/)

## Juvenile Justice

Justice systems across the United States increasingly treat juvenile offenders as if they were adults, prosecuting them in adult courts, imposing harsher sentences, and often jailing them with adults. These policies fail to recognize the developmental differences between young people and adults. The result is high costs to individuals and society — costs that receive little public scrutiny. The disproportionate weight of punitive policies borne by minority youths is of special concern.

Through Models for Change, the Foundation's national initiative to reform juvenile justice systems across the country, MacArthur is supporting efforts in key states to bring about changes in law, policy, and practice intended to heighten interest and provide models for juvenile justice reform across the country. Specific areas of reform include greater use of evidence-based practices, improving aftercare and mental health services, and increasing community-based alternatives to confinement. All sites are working to improve data for analysis and decision making and on eliminating racial and ethnic disparities. Models for Change is active in 16 states, including Illinois, Louisiana, Pennsylvania, and Washington, and through "action networks" focused on racial and ethnic disparities, mental health, and improving the quality of juvenile indigent defense, in California, Colorado, Connecticut, Florida, Kansas, Maryland, Massachusetts, New Jersey, North Carolina, Ohio, Texas, and Wisconsin.

As of December 31, 2008, there were 86 active grants in the field of juvenile justice totaling \$56.4 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are listed online at [www.macfound.org](http://www.macfound.org).

### Juvenile Justice Action Networks

These grants are part of the Foundation's \$130 million Models for Change initiative to accelerate progress toward more rational, fair, effective, and developmentally appropriate juvenile justice systems across the country. They support action networks working in eight states — each on issues that cut across state lines and jurisdictions — reducing racial and ethnic disparities in the juvenile justice system and improving access to and quality of counsel for indigent youth and their families.

**Center for Children's Law and Policy** *Washington, DC*  
\$3,250,000 to provide support to the states participating in the Models for Change Disproportionate Minority Contact Action Network (over two years). [www.cclp.org](http://www.cclp.org)

**Policy Research** *Delmar, NY*  
\$3,240,000 in support of the National Center for Mental Health and Juvenile Justice to provide support to the states participating in the Models for Change Mental Health/Juvenile Justice Action Network (over two years). [www.prainc.com](http://www.prainc.com)



### Models for Change – Illinois

**2nd Judicial Circuit Juvenile Justice Council** *Mt. Vernon, IL*  
\$349,500 to participate as a model demonstration site in Illinois Models for Change (over two years).  
[www.illinoissecondcircuit.info/juvenile\\_council.html](http://www.illinoissecondcircuit.info/juvenile_council.html)

**Chicago Area Project** *Chicago, IL*  
\$225,000 to develop and implement community-based alternative services and sanctions in Illinois Models for Change (over two years). [www.chicagoareaproject.org](http://www.chicagoareaproject.org)

**Children's Home Association of Illinois** *Peoria, IL*  
\$350,000 to support Peoria County's participation as a model demonstration site in Illinois Models for Change (over two years). [www.chail.org](http://www.chail.org)

**Community Justice for Youth Institute** *Chicago, IL*  
\$446,000 to promote community-based alternative sanctions and services in Illinois Models for Change (over two years).  
[www.communityjustice4youth.org](http://www.communityjustice4youth.org)

**DuPage County, 18th Judicial Circuit Court Department of Probation and Court Services** *Wheaton, IL*  
\$315,250 to support DuPage County's participation as a demonstration site in Illinois Models for Change (over two years). [www.dupageco.org/probation](http://www.dupageco.org/probation)

**Illinois Balanced and Restorative Justice Project** *Paxton, IL*  
\$76,000 in support of work on behalf of Illinois Models for Change (over seven months). [www.ibarji.org](http://www.ibarji.org)

**Loyola University of Chicago Civitas ChildLaw Center** *Chicago, IL*  
\$670,000 in support of activities as the lead entity for Illinois Models for Change (over two years).  
[www.luc.edu/law/academics/special/center/child\\_family.shtml](http://www.luc.edu/law/academics/special/center/child_family.shtml)

**Northwestern University Children and Family Justice Center** *Chicago, IL*  
\$600,000 to support work on behalf of Illinois Models for Change (over two years). [www.northwestern.edu/cfjc](http://www.northwestern.edu/cfjc)

**Ogle County Juvenile Justice Council** *Oregon, IL*  
\$300,000 in support of Ogle County's participation as a demonstration site in Illinois Models for Change (over two years). [www.oglejic.org](http://www.oglejic.org)

**Youth Outreach Services** *Chicago, IL*  
\$350,000 in support of Cook County's participation as a demonstration site in Illinois Models for Change (over two years). [www.yos.org](http://www.yos.org)

## Models for Change – Louisiana

**9th Judicial District, District Attorney's Office** *Alexandria, LA*  
\$200,000 in support of the participation of the District Attorney's Office of the Ninth Judicial District (Rapides Parish, Louisiana) in Louisiana Models for Change (over two years).  
[www.rapidesda.com](http://www.rapidesda.com)

**Louisiana Board of Regents** *Baton Rouge, LA*  
\$1,200,000 in support of activities as the lead entity for Louisiana Models for Change (over three years).  
[www.regents.state.la.us](http://www.regents.state.la.us)

**Louisiana Council of Juvenile and Family Court Judges**  
*Baton Rouge, LA*  
\$250,000 in support of work on behalf of Louisiana Models for Change (over two years).

**Louisiana State University  
Health Sciences Center School of Public Health**  
*New Orleans, LA*  
\$750,000 in support of the training and delivery of community evidence-based practices to identify and treat youth with mental health and substance abuse conditions who come into contact with the juvenile justice system in Louisiana Models for Change (over three years). [www.publichealth.lsuhscc.edu](http://www.publichealth.lsuhscc.edu)

**Louisiana State University  
Paul M. Hebert Law Center** *Baton Rouge, LA*  
\$225,282 to design, develop, and plan a Juvenile Defense Practice and Policy Clinic in Louisiana Models for Change (over 18 months). [www.law.lsu.edu](http://www.law.lsu.edu)

**University of New Orleans** *New Orleans, LA*  
\$600,000 to support data collection and analysis for tracking juvenile justice reform in Louisiana Models for Change (over three years). [www.uno.edu](http://www.uno.edu)

**University of New Orleans Foundation** *New Orleans, LA*  
\$105,270 in support of technology infrastructure and technical support for demonstration sites in Louisiana Models for Change. [www.unofoundation.org](http://www.unofoundation.org)

## Models for Change – Pennsylvania

**Congreso de Latinos Unidos** *Philadelphia, PA*  
\$260,000 to reduce disproportionate minority contact in Philadelphia and Berks Counties in Pennsylvania Models for Change (over two years). [www.congreso.net](http://www.congreso.net)

**Defender Association of Philadelphia Northeast Juvenile Defender Center** *Philadelphia, PA*  
\$300,000 to support training and technical assistance on effective representation and aftercare advocacy in Pennsylvania Models for Change (over two years). [www.phila.gov/defender](http://www.phila.gov/defender)

**Juvenile Law Center** *Philadelphia, PA*  
\$840,000 in support of activities as the lead entity for Pennsylvania Models for Change (over two years). [www.jlc.org](http://www.jlc.org)

**Pennsylvania Council of Chief Juvenile Probation Officers**  
*Pittsburgh, PA*  
\$613,000 to improve the quality of education, career, and technical skill training for delinquent youth during and after residential placement in Pennsylvania Models for Change (over three years). [www.pchiefprobationofficers.org](http://www.pchiefprobationofficers.org)

**Temple University Department of Psychology** *Philadelphia, PA*  
\$735,000 to support research on racial and ethnic disparities in the Models for Change Research Initiative (over two years).  
[www.temple.edu/psychology](http://www.temple.edu/psychology)

## Models for Change – Washington

**King County Prosecuting Attorney's Office** *Seattle, WA*  
\$192,000 to support the Becca Task Force in Washington Models for Change (over two years). [www.metrokc.gov/proatty](http://www.metrokc.gov/proatty)

**Washington State Department of Social and Health Services  
Juvenile Rehabilitation Administration** *Olympia, WA*  
\$100,000 to develop a plan to reduce disproportionate minority contact in the juvenile justice system in Washington Models for Change. [www1.dshs.wa.gov/JRA](http://www1.dshs.wa.gov/JRA)

**Washington State's Administrative Office of the Courts**  
*Olympia, WA*  
\$380,000 to track juvenile justice reform in Washington Models for Change (over two years).

**Washington State University** *Pullman, WA*  
\$300,000 to research truancy policy and practice in Washington Models for Change (over 18 months). [www.ogrd.wsu.edu](http://www.ogrd.wsu.edu)

## National Resource Bank

**Campaign for Youth Justice** *Washington, DC*  
\$300,000 to refine and expand a juvenile justice contact master database, provide technical assistance on juvenile justice communications and media strategies to Models for Change, and produce a series of policy briefs on juvenile justice issues (over two years).

**Child Welfare League of America** *Arlington, VA*  
\$1,375,000 to provide training and technical assistance on juvenile justice and child welfare systems coordination and integration to Models for Change states (over three years).  
[www.cwla.org](http://www.cwla.org)

**Coalition for Juvenile Justice** *Washington, DC*  
\$400,000 in support of the annual Models for Change National Working Conference. [www.juvjustice.org](http://www.juvjustice.org)

**Council of Juvenile Correctional Administrators** *Braintree, MA*  
\$1,322,000 to provide training and technical assistance to state and local juvenile justice agencies on rehabilitation and treatment in the Models for Change states (over three years).  
[www.cjca.net](http://www.cjca.net)

**Georgetown University**

**Georgetown Public Policy Institute** *Washington, DC*  
 \$300,000 to support the Center for Juvenile Justice Reform's training and technical assistance for prosecutors in the Models for Change states. [www.gppi.georgetown.edu/](http://www.gppi.georgetown.edu/)

**Justice Policy Institute** *Washington, DC*  
 \$295,000 to redesign the Models for Change website and provide strategic communications technical assistance to the Models for Change states. [www.justicepolicy.org](http://www.justicepolicy.org)

**National Center on Addiction and Substance Abuse Columbia University** *New York, NY*  
 \$250,000 in support of the development of a bill of rights for juvenile offenders. [www.casacolumbia.org](http://www.casacolumbia.org)

**National Conference of State Legislatures** *Denver, CO*  
 \$522,900 to provide information and assistance to its membership on juvenile justice policies with a focus on Models for Change resources and innovations (over two years). [www.ncsl.org](http://www.ncsl.org)

**National Council of Juvenile and Family Court Judges**

*Reno, NV*  
 \$2,500,000 to support technical assistance, data analysis, and coordination in support of Models for Change (over two years). [www.ncjfcj.org](http://www.ncjfcj.org)

**Princeton University Center for Research on Child Wellbeing**

*Princeton, NJ*  
 \$195,000 to publish a volume on juvenile justice of the *Future of Children* journal. [www.crcw.princeton.edu](http://www.crcw.princeton.edu)

**Vera Institute of Justice** *New York, NY*

\$600,000 to support data analysis and facilitated strategic planning in Models for Change states (over two years). [www.vera.org](http://www.vera.org)

**W. Haywood Burns Institute** *San Francisco, CA*

\$350,000 to reduce disproportionate minority contact and racial and ethnic disparities in the Models for Change core and action network states (over two years). [www.burnsinstitute.org](http://www.burnsinstitute.org)

## Policy Research

The goals of MacArthur's grantmaking in policy research and analysis are to (1) advance the state of knowledge in specific areas, with outcomes that benefit individuals, families, and communities and society as a whole; (2) improve decision making at multiple levels; (3) strengthen the links among research, policy, and practice, with each activity informing the others; and (4) relate policy analysis to and foster transparency of complex political processes. The Foundation provides general operating support to a small portfolio of organizations working on critical domestic issues. These organizations, mostly national in perspective, conduct research, examine data, and produce independent analyses designed for use by diverse parties, including public officials, corporations, nonprofit entities, the media, and the general public.

The Foundation also funds special initiatives with broad implications for domestic policy; four such projects are currently under way. A project on U.S. Fiscal Health will bring attention to the long-term implications of demographic, social, and economic trends on the nation's fiscal future and propose several paths to fiscal health for consideration by the public and policymakers. An interdisciplinary Research Network on an Aging Society is examining the implications for institutions, policies, and practices of the significant change in America's demographic profile. The Network is producing new population forecasts that will inform the work on the country's fiscal health. This work brings into sharp relief the fact that policymaking at the federal, state, and local levels will be resource constrained for a very long time. As such, a third policy project also will add significant value. The Power of Measuring Social Benefits aims to strengthen the case for social policymaking that is more firmly grounded in evidence of effectiveness and complementary benefits to recipients and society. More than 20 projects include cost-benefit studies of effective social programs, new methods to make cost-benefit analysis easier to use, and resources for organizations working with government agencies to improve decision making. The goal of the project is to help policymakers use limited resources more wisely. Other policy projects include a Research Network on Building Resilient Regions.

As of December 31, 2008, there were 43 active grants in the field of policy research totaling \$33.3 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are available online at [www.macfound.org](http://www.macfound.org).

### Core Institutional Support

**Advance Illinois** *Chicago, IL*  
 \$300,000 to identify policy issues and to inform public discussion of educational reform in Illinois (over three years). [www.advanceillinois.org/](http://www.advanceillinois.org/)

**Brookings Institution Metropolitan Policy Program**

*Washington, DC*  
 \$2,000,000 in support of general operations (over five years). [www.brookings.edu/metro](http://www.brookings.edu/metro)

**Civic Federation** *Chicago, IL*  
\$750,000 in support of general operations (over three years).  
[www.civicfed.org](http://www.civicfed.org)

**Demos: A Network for Ideas and Action** *New York, NY*  
\$250,000 in support of the Public Works Project on Government and the Economy. [www.demos.org](http://www.demos.org)

**National Urban League** *New York, NY*  
\$350,000 in support of the Policy Institute (over two years).  
[www.nul.org](http://www.nul.org)

**Tobin Project** *Cambridge, MA*  
\$300,000 in support of general operations (over two years).  
[www.tobinproject.org](http://www.tobinproject.org)

### Power of Measuring Social Benefits

**National Academy of Sciences  
Division of Behavioral and Social Sciences  
and Education** *Washington, DC*  
\$380,000 to support a workshop on the implications of cost-benefit methodology for the evaluation and design of early childhood interventions (over 15 months).  
[www.nationalacademies.org/dbasse](http://www.nationalacademies.org/dbasse)

**National Center on Addiction and Substance Abuse  
Columbia University** *New York, NY*  
\$500,000 to conduct a cost-benefit analysis of a case management model for the treatment of drug dependency (over three years). [www.casacolumbia.org](http://www.casacolumbia.org)

**Pew Charitable Trusts** *Philadelphia, PA*  
\$285,000 to further the work of the Partnership for America's Economic Success. [www.pewtrusts.org](http://www.pewtrusts.org)

**RAND** *Santa Monica, CA*  
\$1,000,000 to conduct research to expand shadow prices to include more outcomes affected by social programs (over three years). [www.rand.org](http://www.rand.org)

**Research Triangle Institute** *Research Triangle Park, NC*  
\$200,000 to pilot a stated-preference survey of the value to the American public of reducing childhood poverty. [www.rti.org](http://www.rti.org)

**University of Pennsylvania  
School of Social Policy and Practice** *Philadelphia, PA*  
\$30,000 for national scan of public efforts to develop integrated administrative data systems to improve social programs and policies. [www.upenn.edu](http://www.upenn.edu)

**University of Washington  
Daniel J. Evans School of Public Affairs** *Seattle, WA*  
\$285,000 to develop and promote standards and principles for cost-benefit analysis of social programs (over 18 months).

**University of Washington  
Daniel J. Evans School of Public Affairs** *Seattle, WA*  
\$600,000 in support of the Center for Cost-benefit Analysis (over four years).

**University of Washington  
Daniel J. Evans School of Public Affairs** *Seattle, WA*  
\$600,000 in support of three annual Conferences on Cost-benefit Analysis (over three years). [www.evans.washington.edu](http://www.evans.washington.edu)

**Wilder Foundation** *Saint Paul, MN*  
\$300,000 in support of a cost-benefit analysis of supportive housing in Minnesota (over three years). [www.wilder.org](http://www.wilder.org)

### Other Policy Research Grants

**Opportunity Finance Network** *Philadelphia, PA*  
\$250,000 to support the NEXT American Opportunity: Good Policies for a Great America project. [www.opportunityfinance.net](http://www.opportunityfinance.net)

## Digital Media and Learning

Through its digital media and learning initiative, MacArthur is exploring one of the most significant forces shaping student learning in and out of school in the 21st century — rapidly evolving new technologies, including digital media. Through ethnographic studies, surveys, and other projects, researchers are looking at what young people are doing online and their views on such activities. Studies are examining the knowledge, skills, and competencies they are gaining, including those related to simulation, collective intelligence, and synthesis. Grants also support efforts to develop new learning environments and to understand how schools, libraries, museums, and other formal and informal institutions need to adapt and change as a result of young people's use of digital media. Projects are exploring learning in virtual worlds, through game design, aided by mobile devices, and through the interactions in social networks. Resources also are supporting new models for traditional institutions — schools, libraries, museums, and more. Examples include a public school in New York called Quest to Learn, with pedagogy and curriculum based on principles of games design and play; an innovation called a “thinkerspace” in libraries that invites young people to explore — or tinker with — a library's books and other assets through technology; and a teen environment at the Chicago Public Library called YouMedia, based entirely on new MacArthur-funded research about how young people spend their time online. Learning networks of schools, museums, libraries, zoos, and other institutions in New York and Chicago will make it possible, through technology, for young people to engage with their resources in-person and online anytime.

Through these grants to scholars, educators, designers, and practitioners and activities to build a new field of digital media and learning, MacArthur is exploring the hypothesis that digital media are changing how young people think, learn, interact, confront ethical dilemmas, and engage in civic life, and that there are significant implications for the formal and informal institutions — schools, libraries, and museums among them — charged with preparing American youth for an increasingly complex and connected world.

As of December 31, 2008, there were 52 active grants in the field of digital media and learning totaling \$43.4 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are available online at [www.macfound.org](http://www.macfound.org).

### Field Building

**Blueprint Research and Design** *San Francisco, CA*  
\$550,000 in support of building the field of digital media and learning (over two years). [www.blueprintrd.com](http://www.blueprintrd.com)

**Carnegie Foundation for the Advancement of Teaching** *Stanford, CA*  
\$200,000 to conduct and evaluate a series of meetings to build the field of digital media and learning.  
[www.carnegiefoundation.org](http://www.carnegiefoundation.org)

**Common Sense Media** *San Francisco, CA*  
\$500,000 to engage parents in public discussions of research findings on the impact of digital media on the learning and development of young people. [www.common sense media.org](http://www.common sense media.org)

**Consortium for School Networking** *Washington, DC*  
\$450,000 to assess the current policies and practices of school leaders to affect or regulate the use of digital media in schools.  
[www.cosn.org](http://www.cosn.org)

**George Lucas Educational Foundation** *San Rafael, CA*  
\$450,000 to research and produce a series of video stories to document the emerging field of digital media and learning.  
[www.edutopia.org](http://www.edutopia.org)

**Monterey Institute for Technology and Education** *Monterey, CA*  
\$380,000 to support the publication of new volumes in the *MacArthur Foundation Series on Digital Media and Learning* and to introduce a new monograph series (over three years).  
[www.montereyinstitute.org](http://www.montereyinstitute.org)

**National Writing Project** *Berkeley, CA*  
\$300,000 to build the field of digital media and learning through engagement with teachers. [www.nwp.org](http://www.nwp.org)

**Tides Center** *San Francisco, CA*  
\$416,000 to enhance communications to help build the field of digital media and learning. [www.tides.org](http://www.tides.org)

**University of Southern California** *Los Angeles, CA*  
\$250,000 to explore philanthropy in virtual worlds.

**Wolfsonian-Florida International University** *Miami Beach, FL*  
\$45,000 to support a convening at the 2009 WebWise conference to build the field of digital media and learning.  
[www.wolfsonian.fiu.edu](http://www.wolfsonian.fiu.edu)

**Woodrow Wilson National Fellowship Foundation** *Princeton, NJ*  
\$260,000 to conduct and evaluate a series of meetings to build the field of digital media and learning. [www.woodrow.org](http://www.woodrow.org)

## Institutions

### **Field Museum** *Chicago, IL*

\$308,000 to use virtual worlds to build scientific literacy and knowledge of sustainable development. [www.fieldmuseum.org](http://www.fieldmuseum.org)

### **Social Science Research Council** *Brooklyn, NY*

\$612,000 to develop a plan for a learning network of schools, libraries, museums, after-school programs, online communities, and the home in New York City. [www.ssrc.org](http://www.ssrc.org)

### **University of Chicago Center for Urban School Improvement**

*Chicago, IL*

\$1,000,000 to expand after-school digital media programs (over two years). [usi.uchicago.edu/aboutnew.html](http://usi.uchicago.edu/aboutnew.html)

### **University of Chicago Center for Urban School Improvement**

*Chicago, IL*

\$1,950,000 to support the Urban School Improvement Network and the digital media-informed curriculum at the Carter G. Woodson School (over three years). [www.usi.uchicago.edu/aboutnew.html](http://www.usi.uchicago.edu/aboutnew.html)

### **University of Southern California**

**School of Cinematic Arts** *Los Angeles, CA*

\$485,000 in support of activities in libraries and museums that support learning through digital media. [www.usc.edu](http://www.usc.edu)

## Learning Environments

### **Academic Advanced Distributed Learning Co-Lab** *Madison, WI*

\$362,000 to consider the potential of learning environments involving mobile media.

### **Arizona State University**

**Mary Lou Fulton College of Education** *Tempe, AZ*

\$500,000 to design and develop Our Courts, an innovative learning environment to teach social studies, civic engagement, and 21st-century skills. [www.asu.edu](http://www.asu.edu)

### **Arizona State University** *Tempe, AZ*

\$590,000 to work on the development of a new physical platform for learning. [www.asu.edu](http://www.asu.edu)

### **Institute of Play** *New York, NY*

\$500,000 to complete the design and development of Gamestar Mechanic. [www.instituteofplay.com](http://www.instituteofplay.com)

### **Massachusetts Institute of Technology**

**Comparative Media Studies** *Cambridge, MA*

\$150,000 to develop and examine the value of professional development activities for learning environments that address media literacy. [www.projectnml.org](http://www.projectnml.org)

## Digital Media and Learning Competition

This grant supports a global Digital Media and Learning Competition, which provided funding to 19 innovative projects that use new media for learning. Winners include a radically affordable \$12 TV-computer; a video blogging site for young women in Mumbai, India; and a project that leverages low-cost laptops to help indigenous children in Chiapas, Mexico. It is part of the Foundation's \$50 million Digital Media and Learning initiative designed to determine how digital technologies are changing the way young people learn, play, socialize, and participate in civic life.

### **University of California, Irvine** *Irvine, CA*

\$5,852,000 to operate, publicize, and support the winners of a competition to build the field of digital media and learning (over four years). [www.projectnml.org](http://www.projectnml.org)



## Research

### **University of California, Irvine** *Irvine, CA*

\$750,000 to plan for a new research and innovation hub to build and sustain the emerging field of digital media and learning. [www.projectnml.org](http://www.projectnml.org)

### **University of Washington** *Seattle, WA*

\$100,000 to research how digital media use affects young people's civic engagement. [www.washington.edu](http://www.washington.edu)

## Other Education Grants

### **New Sullivan Elementary School** *Chicago, IL*

\$10,000 in support of the Dr. Robert T. Esenberg Fund. [www.newsullivan.org](http://www.newsullivan.org)

### **School of the Arts Foundation** *West Palm Beach, FL*

\$100,000 to purchase equipment and provide training for the expansion of the Digital Media Program. [www.soafi.org](http://www.soafi.org)

### **University of Chicago** *Chicago, IL*

\$28,750 in support of the Philanthropy and Educational Reform in Chicago project. [www.uchicago.edu](http://www.uchicago.edu)

## Mental Health

Almost since its inception, the Foundation has made grants in the field of mental health. The Foundation's current portfolio includes several major interdisciplinary research efforts and related grants in communication. Going forward, grantmaking will acknowledge the fact that people with mental illness can be found in the community, in schools, housing, and, increasingly, in the justice system. Resources will be made available to projects that emerge within the Foundation's grantmaking in these areas.

As of December 31, 2008, there were 16 active grants in the field of mental health totaling \$13.3 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are listed online at [www.macfound.org](http://www.macfound.org).

**American Prospect New Prospect** *Washington, DC*  
\$50,000 in support of the production and publication of a special report on the Politics of Mental Health in *The American Prospect* magazine. [www.prospect.org](http://www.prospect.org)

**Catticus Corporation** *Berkeley, CA*  
\$45,000 in support of a television documentary, *Shackled: Confronting America's Criminalizing Mental Healthcare System*.

**University of California, Los Angeles, Neuropsychiatric Institute Health Services Research Center** *Los Angeles, CA*  
\$200,000 to research disparities in the performance of the U.S. mental health care system and their effects on the well-being of racial and ethnic minorities with mental illness (over two years). [www.npi.ucla.edu](http://www.npi.ucla.edu)

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## Other Grants

**All Stars Project** *New York, NY*  
\$75,000 in support of the Chicago All Stars. [www.allstars.org](http://www.allstars.org)

**Center for Governmental Studies** *Los Angeles, CA*  
\$625,000 to create the MacArthur Research Directory within PolicyArchive. [www.cgs.org](http://www.cgs.org)

**Chicago House and Social Service Agency** *Chicago, IL*  
\$50,000 in support of general operations. [www.chicagohouse.org](http://www.chicagohouse.org)

**City of Chicago Independent Police Review Authority**  
*Chicago, IL*  
\$25,000 in support of professional development for investigatory staff at the annual conference of the National Association for Civilian Oversight of Law Enforcement. [www.iprachicago.org](http://www.iprachicago.org)

**City of Palm Beach Gardens** *Palm Beach Gardens, FL*  
\$250,000 in support of the 50th anniversary celebration (over two years). [www.pbgfl.com](http://www.pbgfl.com)

**Pilgrim Baptist Church** *Chicago, IL*  
\$50,000 in support of general operations. [www.pilgrimbaptistchicago.com](http://www.pilgrimbaptistchicago.com)

**Urban Students Empowered Foundation** *Chicago, IL*  
\$50,000 in support of general operations. [www.usempowered.org](http://www.usempowered.org)





## General Program

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Chicago Sinfonietta's tribute to Dr. Martin Luther King, Jr. MacArthur supports more than 200 arts and cultural organizations in Chicago and the region as an expression of civic commitment to the place it calls home. Grants are designed to help sustain the cultural life and enhance the economic vitality of the city and region.

# General Program

Through the General Program, the Foundation explores new ideas and timely opportunities in areas of work that may lie outside of MacArthur's ongoing programs. Each year, the Foundation approaches experts in a wide variety of fields, seeking a few high-impact topics to explore. From this process has come the Foundation's support for the Encyclopedia of Life, designed to make available a web page for every known living species; the International Commission on Education for Sustainable Development Practice, which recommended ways to improve the training of development professionals worldwide; a new Project on Neuroscience and the Law, which is exploring ways that the findings of neuroscience can be appropriately used by the legal system; and many good ideas to strengthen the Foundation's existing grantmaking directions or to enable the Foundation to contribute to an important, time-limited project.

In 2008, these grants have ranged widely and have included support to Internews to help establish an emergency fund for local media throughout the world to draw on in response to challenges like the recent crisis in Burma; a grant to the Computation Institute at the University of Chicago to help bring economics more centrally into computer modeling of future energy use; and support to *Science Chicago*, a project bringing together the many scientific and educational resources in Chicago in a yearlong celebration of scientific accomplishments and future promise.

The General Program supports the Foundation's 25-year commitment to independent media. It funds documentary and news programs for television, radio, and web broadcast, especially those that help Americans better understand the rest of the world. It also supports experimentation with use of new technologies for the production and distribution of documentary films, including telling documentary stories through games, social networks, and other interactive processes. One highlight of 2008 was support to the

Bay Area Video Coalition to expand its Producer's Institute for New Media Technologies, an intensive training opportunity for documentary filmmakers to design and prototype a second method of telling their story through online games, social networks, or virtual worlds. Another was a grant to Global Voices, an edited and curated network bringing information from blogs around the world to international audiences.

The General Program makes special institutional awards to existing Foundation grantees, including the MacArthur Award for Creative and Effective Institutions that supports small, highly influential organizations around the world. Its eight awardees in 2008 included organizations working on human rights and justice in Mexico, Nigeria, Russia, and the United States; a conservation organization in Madagascar; a health organization in India; a social service policy group in Chicago; and a public media innovator in the United States.

Finally, the General Program provides multiyear operating support to arts and culture in Chicago. In 2008, it expanded both the amount awarded and number of these grants in celebration of the Foundation's 30th anniversary. Special grants were made to organizations with existing multiyear awards to increase the amounts. In addition, the Foundation established the new International Connections Fund to help Chicago grantee organizations strengthen their work through partnerships with organizations in other parts of the world. Twenty-one grants were made to organizations working in community development, human rights, and arts and culture for exchanges with counterparts in India, Korea, Mexico, Nigeria, and many other parts of the world — enhancing Chicago's reputation and effectiveness as a global city.

For additional information about MacArthur programs and grantmaking guidelines, visit the Foundation's website at [www.macfound.org](http://www.macfound.org).

Contact: [Elspeth Revere, Vice President](mailto:erevere@macfound.org)  
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(312) 726-8000

## Media

MacArthur's goal in media grantmaking for the last 25 years has been to provide the public with high-quality, professionally produced documentary films; deep and analytical journalism; and well-produced news about other countries. These programs are broadcast on television, radio, and, increasingly, the web. The programs supported by the Foundation inform and educate their viewers about serious and important topics; they provide balanced and accurate information, encourage global conversations, and use technology to tell stories in engaging and interactive ways.

As of December 31, 2008, there were 21 active media grants totaling \$26.0 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are listed online at [www.macfound.org](http://www.macfound.org).

### **Arts Engine** *New York, NY*

\$130,000 in support of general operations (over two years).

#### Innovation in Media

This grant helped to launch an annual institute to help independent documentary film producers learn how to convey their socially relevant content using emerging models of storytelling and distribution. Institute participants adapt their film, video, and audio content and prototype a range of interactive projects, including video games, social networks, virtual worlds, and stories produced for cell phones and other mobile devices.

**Bay Area Video Coalition** *San Francisco, CA*  
\$900,000 in support of the Producers Institute for New Media Technologies (over three years).



### **Center for Public Integrity** *Washington, DC*

\$450,000 in support of general operations (over two years).

### **Global Voices** *Amsterdam, Netherlands*

\$750,000 in support of Global Voices Online (over three years).

### **Internews Network** *Arcata, CA*

\$500,000 in support of an emergency media response fund (over three years). [www.internews.org](http://www.internews.org)

### **Kartemquin Educational Films** *Chicago, IL*

\$15,000 to support outreach activities, including an opening reception and U.S. premiere of the documentary film *Milking the Rhino*.

### **NewsTrust Communications** *Mill Valley, CA*

\$500,000 in support of general operations (over three years). [www.newstrust.net](http://www.newstrust.net)

### **Online Computer Library Center** *Dublin, OH*

\$100,000 to support a planning process for the development of a new search engine based on the citations and recommendations of reference librarians.

#### Public Radio

### **Public Radio International** *Minneapolis, MN*

\$1,200,000 in support of general operations (over three years). [www.pri.org](http://www.pri.org)

### **WBEZ Alliance** *Chicago, IL*

\$1,000,000 to support Vocalo, a new radio station and web project (over three years). [www.chicagopublicradio.org](http://www.chicagopublicradio.org)

## Arts and Culture

MacArthur's support for arts and culture in the Chicago area is an expression of its civic commitment to Chicago. The program is designed to help sustain the cultural life and vitality of the city and region. The Foundation provides multiyear, general operating support to almost 200 Chicago-area theaters, dance groups, music organizations, art programs, film centers, museums, and libraries. Additional grants support short-term projects that benefit the field as a whole. Grants to organizations with annual budgets above \$2 million are made directly by MacArthur; those to organizations with annual budgets between \$500,000 and \$2 million are made through the Prince Charitable Trusts; and grants to organizations with annual budgets of \$500,000 or less are made through the Richard H. Driehaus Foundation.

As of December 31, 2008, there were 102 active arts and culture grants totaling \$30.5 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are available online at [www.macfound.org](http://www.macfound.org).

**Art Institute of Chicago** *Chicago, IL*

\$500,000 in support of general operations (over five years).  
[www.artic.edu](http://www.artic.edu)

**Arts and Business Council of Chicago** *Chicago, IL*

\$225,000 to expand the On BOARD Program, which helps to identify, train, and place Chicago professionals on the boards of nonprofit organizations (over three years).  
[www.artsbiz-chicago.org](http://www.artsbiz-chicago.org)

**Chicago Academy of Sciences Peggy Notebaert Nature Museum** *Chicago, IL*

\$300,000 in support of general operations (over five years).  
[www.chias.org](http://www.chias.org)

**Chicago Children's Museum** *Chicago, IL*

\$300,000 in support of general operations (over five years).  
[www.chicagochildrensmuseum.org](http://www.chicagochildrensmuseum.org)

**Chicago Council on Science and Technology** *Chicago, IL*

\$125,000 in support of start-up and general operations.  
[www.c2st.org](http://www.c2st.org)

**Chicago History Museum** *Chicago, IL*

\$375,000 in support of general operations (over five years).  
[www.chicagohistory.org](http://www.chicagohistory.org)

**City of Chicago Mayor's Office of Special Events** *Chicago, IL*

\$50,000 in support of the annual Chicago Jazz Festival.

**Field Museum** *Chicago, IL*

\$500,000 in support of general operations (over five years).  
[www.fieldmuseum.org](http://www.fieldmuseum.org)

**Grantmakers in the Arts** *Seattle, WA*

\$35,000 to strengthen database infrastructure and support the 2010 conference to be held in Chicago (over two years).  
[www.giarts.org](http://www.giarts.org)

**John G. Shedd Aquarium** *Chicago, IL*

\$500,000 in support of general operations (over five years).  
[www.sheddaquarium.org](http://www.sheddaquarium.org)

**Museum of Contemporary Art** *Chicago, IL*

\$375,000 in support of general operations (over five years).  
[www.mcachicago.org](http://www.mcachicago.org)

**Museum of Science and Industry** *Chicago, IL*

\$500,000 in support of general operations (over five years).  
[www.msichicago.org](http://www.msichicago.org)

**National Museum of Mexican Art** *Chicago, IL*

\$300,000 in support of general operations (over five years).  
[www.nationalmuseumofmexicanart.org](http://www.nationalmuseumofmexicanart.org)

**Newberry Library** *Chicago, IL*

\$375,000 in support of general operations (over five years).  
[www.newberry.org](http://www.newberry.org)

**Pew Charitable Trusts** *Philadelphia, PA*

\$150,000 in support of the Illinois Cultural Data Project (over three years). [www.pewtrusts.org](http://www.pewtrusts.org)

**University of Chicago Cultural Policy Center** *Chicago, IL*

\$150,000 in support of the Cultural Infrastructure Project to study the impact of capital campaigns on arts organizations undertaking building projects. [www.culturalpolicy.uchicago.edu](http://www.culturalpolicy.uchicago.edu)

## International Connections Fund

Chicago is a global city that benefits from interaction between its citizens and organizations and their counterparts outside of the United States. The MacArthur Foundation established a \$1 million fund in 2008 for grants to existing Chicago-based grantees of the Foundation seeking to further their work by making connections with organizations and individuals outside of the United States. Projects may address the range of work that the Foundation focuses on in community development, justice, human rights, conservation, and arts and culture. All include an exchange between organizations that are based locally in Chicago with those abroad for the purpose of expanding or strengthening the work of each organization through collaboration and partnership.



### **Art Institute of Chicago** *Chicago, IL*

\$40,000 to support a cultural exchange with Nigerian scholars and dignitaries for the exhibition *Benin-Kings and Rituals: Court Arts of Nigeria*. [www.artic.edu](http://www.artic.edu)

### **Association for the Advancement of Creative Musicians** *Chicago, IL*

\$15,000 in support of performances at *An Insolent Noise Festival in Italy*. [www.aacmchicago.org](http://www.aacmchicago.org)

### **Chicago Children's Choir** *Chicago, IL*

\$40,000 to support the Republic of Korea Tour. [www.ccchoir.org](http://www.ccchoir.org)

### **Chicago Human Rhythm Project** *Chicago, IL*

\$50,000 in support of an exchange program with the Beijing Contemporary Music Institute and the China Performing Arts Agency to attend the tap festival *Rhythm World*. [www.chicagotap.org](http://www.chicagotap.org)

### **Chicago Youth Boxing Club/Latinos**

#### **Progresando** *Chicago, IL*

\$45,000 to connect immigration-impacted youth in Pilsen/Little Village with Central Mexico neighborhood youth. [www.cybcboxer.com/](http://www.cybcboxer.com/) [www.latinospro.org](http://www.latinospro.org)

### **Chicago Zoological Society Brookfield Zoo**

*Brookfield, IL*

\$50,000 in support of the Global Conservation Leadership Program for Youth. [www.brookfieldzoo.org](http://www.brookfieldzoo.org)

### **Community Justice for Youth Institute** *Chicago, IL*

\$50,000 to support a collaboration with Khulisa, a South African nonprofit, to understand and learn about restorative justice and community peacemaking strategies in Chicago and South Africa to improve juvenile justice practices in both regions. [www.communityjustice4youth.org](http://www.communityjustice4youth.org)

### **Concert Dance** *Chicago, IL*

\$50,000 to support the Global Conservation Leadership Program for Youth. [www.cdichicago.org](http://www.cdichicago.org)

### **Facets Multimedia** *Chicago, IL*

\$50,000 in support of Media Bridge: Global Exchanges in Youth Filmmaking. [www.facets.org](http://www.facets.org)

### **Goodman Theatre** *Chicago, IL*

\$30,000 in support of high-quality international productions of O'Neill's work from the Toneelgroep Amsterdam from Holland and the Companhia Triptal de Teatro from Brazil for the new Eugene O'Neill Festival, O'Neill in the 21st Century. [www.goodmantheatre.org](http://www.goodmantheatre.org)

### **Heartland Alliance for Human Needs and Human Rights** *Chicago, IL*

\$45,000 in support of the Human Rights and Organizational Leadership Development Program in Chicago, which will develop institutional and programmatic capacity of international, grassroots LGBT organizations to protect the rights of sexual minorities in regions of conflict and oppression, including Guatemala, Iraq, Lebanon, Nigeria, and Sri Lanka. [www.heartlandalliance.org](http://www.heartlandalliance.org)

### **Hooked on Drums** *Chicago, IL*

\$15,000 in support of drumming workshops with Billy Nankouma Konate, a Malinke artist and instructor from Guinea. Through the process of learning to drum and performing, the program seeks to build self-confidence, discipline, and bridges between African American youth and Africans who provide the musical expertise. [www.hookedondrums.org](http://www.hookedondrums.org)

## International Connections Fund (continued)

**Kalapriya Foundation** *Chicago, IL*

\$25,000 in support of Rupayan, a world-renowned musical ensemble from the Thar Desert region of Rajasthan in northern India. [www.kalapriya.org](http://www.kalapriya.org)

**Local Initiatives Support Corporation** *Chicago, IL*

\$42,500 in support of the Chicago Sunday Parkways Stakeholders Committee to participate in a seminar in Ecuador. [www.lisc.org/chicago](http://www.lisc.org/chicago)

**Logan Square Neighborhood Association** *Chicago, IL*

\$45,000 to support an exchange with artistic, cultural, and educational institutions in Mexico. [www.lsna.net](http://www.lsna.net)

**National Museum of Mexican Art** *Chicago, IL*

\$50,000 in support of the Chicago-Chiapas Connection and the Oaxaca Arte Popular Projects. [www.nationalmuseumofmexicanart.org](http://www.nationalmuseumofmexicanart.org)

**Next Theatre Company** *Evanston, IL*

\$7,500 in support of the development of a Czech theatre adaptation with colleagues in Prague. [www.nexttheatre.org](http://www.nexttheatre.org)

**Old Town School of Folk Music** *Chicago, IL*

\$50,000 in support of the Folk Arts Exchange Program. [www.oldtownschool.org](http://www.oldtownschool.org)

**Pegasus Players** *Chicago, IL*

\$50,000 to expand the Global Voices program. [www.pegasusplayers.org](http://www.pegasusplayers.org)

**Puerto Rican Arts Alliance** *Chicago, IL*

\$25,000 to establish an intensive peer leadership program for eight to ten high school students at Kelvyn Park High School. Students will go to Puerto Rico to work with anthropologists and archaeologists from the University of Puerto Rico, visit historic sites, and learn the culture and history of the island and, in turn, will become ambassadors and mentors for their peers as local experts on Taino history and culture. [www.praachicago.org](http://www.praachicago.org)

**ShawChicago Theatre Company** *Chicago, IL*

\$50,000 to support a tour to Konya, Turkey, to perform in the Selcuk University International Theater Festival. [www.shawchicago.org](http://www.shawchicago.org)

## Chicago-Area Civic Support

In addition to its major support for arts and culture in Chicago and for housing and community development (through the Program on Human and Community Development), the Foundation makes occasional grants for major city or regional projects, to participate in civic collaborations, or for other purposes that benefit Chicago and its region.

**Abraham Lincoln Presidential Library Foundation** *Springfield, IL*

\$100,000 in support of the Four Score and Seven Project in honor of Lincoln's Bicentennial birthday. [www.alplm.org/foundation/foundation.html](http://www.alplm.org/foundation/foundation.html)

**Chicago Metropolis 2020** *Chicago, IL*

\$600,000 to support a project to reform Illinois' transportation system, as part of Chicago's Burnham Plan Centennial celebration. [www.chicagometropolis2020.org](http://www.chicagometropolis2020.org)

**Chicago Public Library Foundation** *Chicago, IL*

\$50,000 in support of a Science Chicago lecture series featuring MacArthur Fellows at the Chicago Public Library. [www.chicagopubliclibraryfoundation.org](http://www.chicagopubliclibraryfoundation.org)

**Museum of Science and Industry** *Chicago, IL*

\$2,000,000 in support of *Science Chicago*. [www.msichicago.org](http://www.msichicago.org)

**University of Illinois at Chicago** *Chicago, IL*

\$25,000 to support the annual Richard J. Daley Urban Forum (over two years). [www.uic.edu](http://www.uic.edu)

**University of Illinois at Chicago**

**Department of African American Studies** *Chicago, IL*

\$25,000 in support of the annual conference of the African Studies Association. [www.tigger.uic.edu](http://www.tigger.uic.edu)

**Urban Gateways** *Chicago, IL*

\$20,000 to support technology upgrades. [www.urbangateways.org](http://www.urbangateways.org)

## Institutional Grants

Since 1997, MacArthur has made one or more substantial grants each year to organizations that conduct work that is central to the Foundation's mission and grantmaking strategies and that are at a stage of institutional development where a substantial one-time investment would be particularly timely.

Beginning in 2006, expanding on its tradition of encouraging individual creativity and building effective institutions to help address some of the world's most challenging problems, the Foundation initiated the MacArthur Award for Creative and Effective Institutions. It is often small or emerging organizations that generate provocative ideas, reframe the debate, or provide new ways of looking at persistent problems. Some are particularly effective at delivering services or challenging old paradigms. A significant investment in such promising organizations can contribute to progress on an issue or in an area of work, and can also help position a small or new organization for long-term growth and impact. Foundation grantees from around the world with annual budgets under \$2.5 million are selected for this award; the Foundation does not seek or accept nominations. Please see pages 68–71 for descriptions of 2008 recipients.

As of December 31, 2008, there were 25 active institutional grants totaling \$39.8 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are listed online at [www.macfound.org](http://www.macfound.org).

### Understanding Global Migration

This grant provides support for a key organization in the field of global migration and human mobility, an area of grantmaking in which the Foundation first made commitments in 2006. Support to MPI is designed to help develop an improved understanding of global migration through support of policy-relevant research, to encourage better governance of migration, and to help countries of origin and destination, and migrants themselves, capture the economic benefits of migration.

**Migration Policy Institute** *Washington, DC*  
\$4,000,000 in support of a working capital reserve, endowment fund, and technology upgrade.  
[www.migrationpolicy.org](http://www.migrationpolicy.org)



**American Civil Liberties Union Foundation** *New York, NY*  
\$5,000,000 to strengthen key state affiliates. [www.aclu.org](http://www.aclu.org)

**The Reinvestment Fund** *Philadelphia, PA*  
\$5,000,000 in support of institutional expansion.  
[www.trfund.com](http://www.trfund.com)

## Intellectual Property

This time-limited funding initiative began in 2002 and final grants were made in 2008. The initiative is designed to address the system of copyright, patent, and trademark in light of technological change. Grants support policy analysis, development of new models, and education designed to balance the needs of the public with appropriate incentives to creators in the digital era.

As of December 31, 2008, there were 14 active intellectual property grants totaling \$6.87 million. Those grants authorized in 2008 are listed below. All grants awarded over the past three years are listed online at [www.macfound.org](http://www.macfound.org).

**Creative Commons** *San Francisco, CA*  
\$700,000 in support of general operations and the planning of an endowment campaign (over three years).

**Knowledge Ecology International** *Washington, DC*  
\$350,000 to work on international intellectual property policies (over two years).

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## Technology and Communications

The Foundation makes grants each year to explore the creative use of digital technologies to advance social purposes related to MacArthur's funding priorities. A Foundation-wide committee looks for opportunities to support experiments in advancing the strategic diffusion and use of technologies of mobile communications, visual presentations of data, and communication of nonprofit-generated information and analyses.

**Assetmap Foundation** *Evanston, IL*  
\$70,000 to develop AssetMap, an interactive web-based tool for locating expertise and resources for peace-building in northern Uganda. [www.assetmap.org](http://www.assetmap.org)

**Columbia University**  
**Graduate School of Journalism**  
*New York, NY*  
\$230,000 to study the online distribution efforts of magazines. [www.journalism.columbia.edu](http://www.journalism.columbia.edu)

**Investigacion en Salud y Demografia** *Mexico City, Mexico*  
\$50,000 in support of a convening and research on the use of digital technologies by civil society organizations in Mexico. [www.insad.com.mx](http://www.insad.com.mx)

**Kiva** *San Francisco, CA*  
\$250,000 in support of an online micro-lending marketplace. [www.kiva.org](http://www.kiva.org)

**University of Michigan**  
**School of Information** *Ann Arbor, MI*  
\$430,000 in support of a research project on credibility assessment in the participatory web environment (over three years). [www.si.umich.edu](http://www.si.umich.edu)

**University of Washington**  
**Information School** *Seattle, WA*  
\$500,000 to support research on credibility and immersive virtual environments (over two years). [www.ischool.washington.edu](http://www.ischool.washington.edu)

**WildlifeDirect** *Nairobi, Kenya*  
\$250,000 to strengthen capacity for online networking and fundraising for conservation in the Albertine Rift region (over two years). [www.wildlifedirect.org](http://www.wildlifedirect.org)

## Other Grants

Through the General Program, the Foundation makes occasional grants to support projects representing important and timely opportunities outside of its areas of focus.

**Foundation Center** *New York, NY*  
\$225,000 in support of general operations (over three years).  
[www.foundationcenter.org](http://www.foundationcenter.org)

**Independent Sector** *Washington, DC*  
\$100,000 to advance good governance and ethical practices within the nonprofit sector (over two years).  
[www.independentsector.org](http://www.independentsector.org)

**Institute for Healthcare Improvement** *Cambridge, MA*  
\$150,000 to support the startup of the Open School for Health Professions. [www.ihl.org](http://www.ihl.org)

**Institute of International Education** *New York, NY*  
\$100,000 in support of the selection of and travel for those leaders who represent grantee organizations awarded the MacArthur Award for Creative and Effective Institutions in June 2008 in Chicago. [www.iie.org](http://www.iie.org)

**Jazz at Lincoln Center** *New York, NY*  
\$100,000 in support of general operations. [www.jalc.org](http://www.jalc.org)

**Kartemquin Educational Films** *Chicago, IL*  
\$28,000 in support of three short films on MacArthur topics.  
[kartemquin.com](http://kartemquin.com)

**Philanthropic Research** *Williamsburg, VA*  
\$150,000 in general support of GuideStar (over three years).  
[www.guidestar.org](http://www.guidestar.org)

**Progressive** *Madison, WI*  
\$25,000 in support of the 100th anniversary conference, special expanded magazine edition, and book in recognition of the history and future of *The Progressive*. [www.progressive.org](http://www.progressive.org)

**United Nations Association of the United States of America**  
*New York, NY*  
\$50,000 in support of the international Global Classrooms Chicago program. [www.unausa.org](http://www.unausa.org)

**University of Chicago**  
**Computation Institute** *Chicago, IL*  
\$350,000 in support of a project to explore new approaches to energy modeling. [www.ci.uchicago.edu](http://www.ci.uchicago.edu)

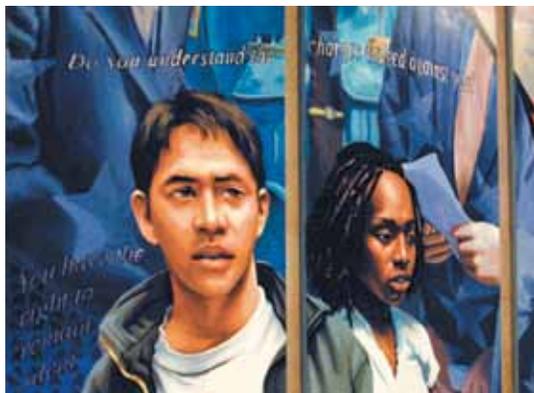
**World Policy Institute** *New York, NY*  
\$50,000 to redesign a website. [www.worldsecurityinstitute.org](http://www.worldsecurityinstitute.org)

**MacArthur Award  
for Creative and Effective  
Institutions**

Expanding on its tradition of encouraging individual creativity and building effective institutions to help address some of the world's most challenging problems, the MacArthur Foundation selects a group of small nonprofit organizations around the world for this prestigious award each year. Winners are awarded up to \$500,000, based on the size of their annual budget.

**Juvenile Law Center** Philadelphia, Pennsylvania

Building a Fairer and More Effective Juvenile Justice System



**\$500,000 to upgrade its technology, implement a more effective communications strategy, strengthen its national policy work, and build its operating reserve.**

Established in 1975, Juvenile Law Center (JLC) is one of America's oldest and most respected public interest law firms devoted to children. Its efforts have helped change the conversation about juvenile justice, using evidence, reasoned discourse, and targeted legal advocacy to show that the harsh treatment of young people is both unjust and ineffectual in promoting successful outcomes. In its early years, JLC concentrated on individual cases. As its expertise and reputation have grown, the Center has focused increasingly on broader issues of child welfare and juvenile justice reform: high-profile class action suits and appellate work, participation in state and national boards and commissions, model legislation and standards, influential publications, and scholarly law review articles.

**Kazan Human Rights Center** Kazan, Republic of Tatarstan, Russian Federation

Defending the Rule of Law in Russia



**\$350,000 to purchase property that will provide office space and facilities for training and outreach.**

Using a strategy of targeted litigation, the Kazan Human Rights Center has brought the issue of police abuse to wide attention in the Russian region of Tatarstan. Through scrupulously detailed investigations and the pursuit of compensation in the civil courts, the Center has created important legal precedents and compelled Russian authorities to comply with international standards for the treatment of detainees and prisoners. Each year, the Center helps set up to 15 precedents and takes two or three cases to the European Court of Human Rights. The Center's influence is felt throughout the region, where it has built constructive relations with local and federal bodies, including the regional president's administration; police, prison, and military officials; the ombuds office; and collaborative links with other human rights organizations.

**Legal Defence and Assistance Project** Lagos, Nigeria

Reforming Nigeria's Criminal Justice System



**\$500,000 to establish a resource center for law and human rights in the Federal Capital of Nigeria, Abuja.**

Established in 1997 by a group of Nigerian human rights lawyers detained without charge under the military government of General Sani Abacha, LEDAP first offered support and legal assistance to political prisoners. Since Nigeria's return to civilian rule in 1999, LEDAP's mission has expanded to defending human rights for all, promoting the rule of law, and improving both the nation's criminal justice system and its legal framework for protecting human rights. Over the last six years, LEDAP has trained almost 4,000 lawyers, 2,250 prosecutors, and more than 1,000 police staff on human rights norms, and it has assisted more than 6,000 indigent clients pro bono each year. In doing so, LEDAP is making a vital contribution to Nigeria's aspirations for a society that respects the rule of law.

**Project Match** *Chicago, Illinois*

Supporting and Encouraging Self-Sufficiency



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**\$500,000 to establish an Institutional Development Fund that will help it focus more deeply on research, consulting, and technical assistance.**

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Since its launch in 1985, Project Match has helped to change the fields of welfare and workforce development. Once a local welfare-to-work program in Chicago's Cabrini Green public housing high-rise neighborhood, the organization is now a national authority on workforce issues. Its research has helped to reveal the complexity of job seekers' experiences, marked by setbacks as well as incremental gains, and has made the case for programs that support and encourage individuals all along the multiyear trajectory to increased self-sufficiency. In giving us a fuller appreciation of the challenges faced by adults trying to become steady workers, and finding ways to encourage and support those in the process, Project Match has helped change the urban landscape and make individuals and families more self-reliant and secure.

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**Public Radio Exchange** *Cambridge, Massachusetts*

Reinventing Public Media for a Digital Age



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**\$500,000 to establish a cash reserve fund, a content venture fund, and to develop new technologies.**

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PRX was launched in 2002 as a collaboration of Station Resource Group and Atlantic Public Media to provide independently produced audio programming to public radio stations for broadcast and online use. It has built and maintains a growing catalogue of more than 20,000 nonfiction audio pieces — the largest selection in existence. Using a simple interactive web platform created by PRX, stations may sample, purchase, and download for broadcasting pieces that range from short commentaries to in-depth documentaries. It has more than 44,000 registered users, including radio professionals, amateur producers, and members of the general public, who listen and respond to the audio pieces in the catalogue. PRX is taking public radio in new and stimulating directions, giving a larger dimension to one of America's most important intellectual resources.

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**Sangath** *Goa, India*

Transforming Community Health and Mental Health Programs



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**\$350,000 to build a new center for its clinical, training, and research work.**

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Founded in 1996, Sangath is now the largest and most successful health-related NGO in Goa, with more than 80 employees providing services, conducting research, and running training programs. Sangath believes that health concerns more than the individual; it grows from families, communities, and social structures that are fundamentally sound and nurturing. This holistic and multidisciplinary approach sets Sangath apart and has made it a leader in child development, adolescent and family guidance, and behavioral and mental health. Its landmark research studies include work on the link between maternal depression and child malnutrition, and findings have led to policy change at the World Health Organization and other UN agencies and influenced health policy in many developing countries around the world.

**Tany Meva Foundation** *Antananarivo, Madagascar*

Balancing Conservation and Human Needs on the “Eighth Continent”



**\$350,000 to establish a regional training and information center in south-west Madagascar, and to create a revolving energy fund that assists poor households to purchase renewable energy kits.**

Tany Meva, created in 1996, is Madagascar’s first environmental foundation. One of its principal goals has been to generate consistent funding for community conservation. It seeks to increase sustainable use of the environment, to educate and empower communities, and to save threatened forests. The Foundation helps local people manage their natural resources, promotes development, and encourages the use of renewable energy sources. Based in the capital, Antananarivo, Tany Meva works in all six provinces and 14 regions of Madagascar, with a particular focus on the island’s poorest province, Toliara, in the southwest. Tany Meva is making conservation part of life in Madagascar, giving it reliable funding, consistent administration, and relevance to the lives of ordinary people. Its work is helping to preserve life on earth’s rarest treasures.

**Tlachinollan, Centro de Derechos Humanos de la Montaña**

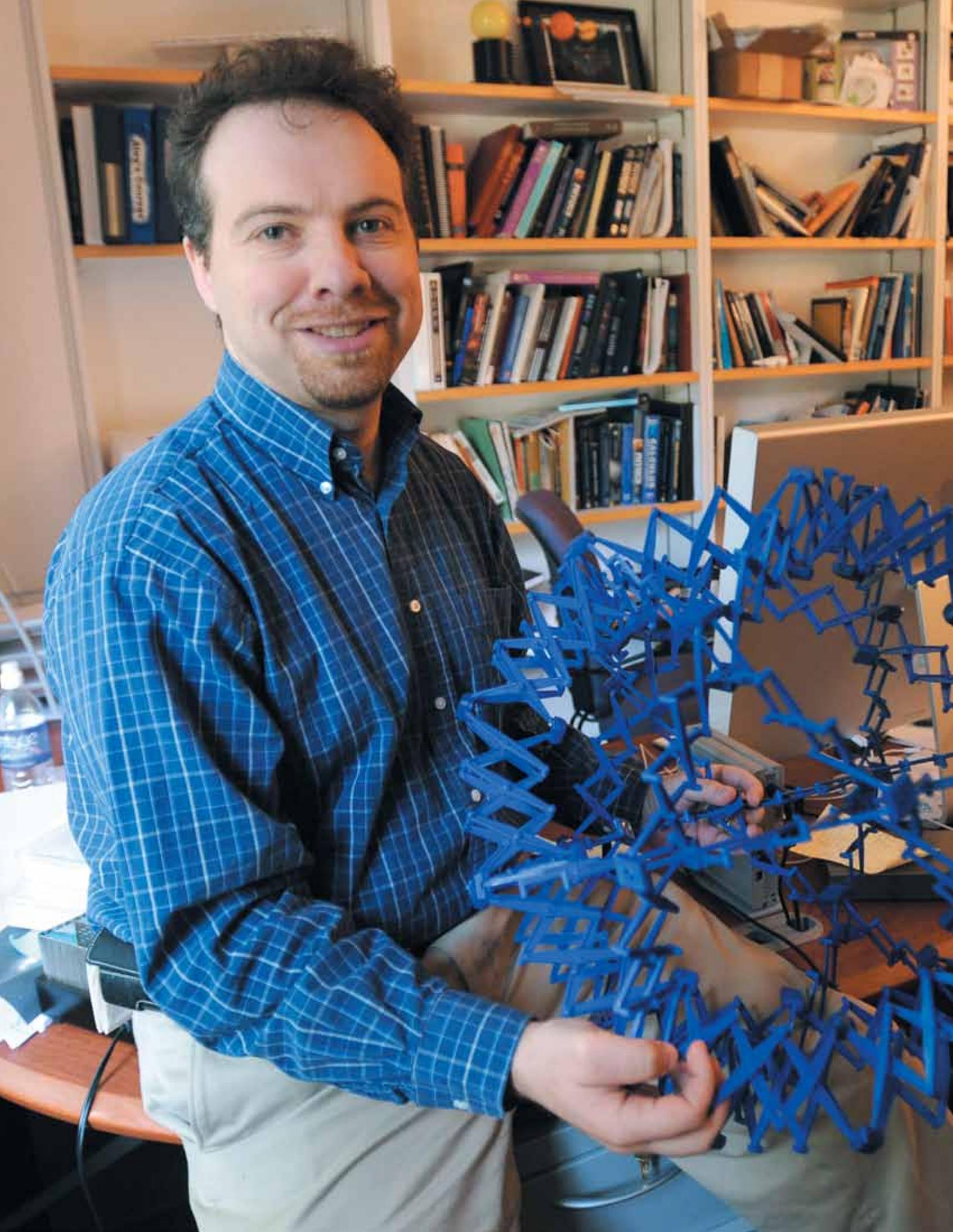
*Guerrero State, Mexico*

Protecting the Rights of the Vulnerable in Mexico



**\$350,000 to build new advocacy campaigns grounded in litigation, expand its work to additional states in Mexico, and build partnerships with state and local government.**

Thirteen years ago, a group of academics and activists came together to combat the exploitation of indigenous people and systematic abuse of human rights predominantly in Guerrero, in southwestern Mexico. Tlachinollan, the Centro de Derechos Humanos de la Montaña, is now one of Mexico’s leading human rights organizations. It offers leadership and administrative services, educates local people about their rights, provides legal assistance, runs a national communications campaign, and collaborates with national and international rights organizations. Tlachinollan litigates high-impact cases to promote the reform of abusive practices by the army, police, or government authorities and thereby the well-being of local people. By defending indigenous minority communities and bringing the violators of human rights to justice, Tlachinollan is strengthening Mexico’s civil society and making it more truly inclusive.





# MacArthur Fellows Program

**Chimamanda Adichie**

**Will Allen**

**Regina Benjamin**

**Kirsten Bombliès**

**Tara Donovan**

**Wafaa El-Sadr**

**Andrea Ghez**

**Stephen Houston**

**Mary Jackson**

**Leila Josefowicz**

**Alexei Kitaev**

**Walter Kitundu**

**Susan Mango**

**Diane Meier**

**David Montgomery**

**John Ochsendorf**

**Peter Pronovost**

**Adam Riess**

**Alex Ross**

**Nancy Siraisi**

**Marin Soljačić**

**Sally Temple**

**Jennifer Tipton**

**Rachel Wilson**

**Miguel Zenón**

2008 MacArthur Fellow [Adam Riess](#), an astronomer designing experiments and devices to advance understanding of the geometry of the universe and the story of both its beginning and its end.

# MacArthur Fellows Program

The MacArthur Fellows Program awards unrestricted fellowships to talented individuals who have shown extraordinary originality and dedication in their creative pursuits and a marked capacity for self-direction. There are three criteria for selection of Fellows: exceptional creativity, promise for important future advances based on a track record of significant accomplishment, and potential for the fellowship to facilitate subsequent creative work.

The MacArthur Fellows Program is intended to encourage people of outstanding talent to pursue their own creative, intellectual, and professional inclinations. In keeping with this purpose, the Foundation awards fellowships directly to individuals rather than through institutions. Recipients may be writers, scientists, artists, social scientists, humanists, teachers, activists, or workers in other fields, with or without institutional affiliations. They may use their fellowship to advance their expertise, engage in interdisciplinary work, or, if they wish, to change fields or alter the direction of

their careers. Although nominees are reviewed for their achievements, the fellowship is not a reward for past accomplishment, but rather an investment in a person's originality, insight, and potential. Indeed, the purpose of the MacArthur Fellows Program is to enable recipients to exercise their own creative instincts for the benefit of human society.

Each fellowship comes with a stipend of \$500,000 to the recipient, paid out in equal quarterly installments over five years. The MacArthur Fellowship is a "no strings attached" stipend in support of people, not projects.

There are no restrictions on becoming a Fellow, except that nominees must be either residents or citizens of the United States. The Fellows Program does not accept applications or unsolicited nominations.

For additional information, visit the Foundation's website at [www.macfound.org](http://www.macfound.org).

Contact: Daniel J. Socolow, Director  
MacArthur Fellows Program  
[Fellows-inquiries@macfound.org](mailto:Fellows-inquiries@macfound.org)  
(312) 726-8000

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**Chimamanda Adichie**Unaffiliated / Columbia, MD

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Chimamanda Adichie is a young writer who illuminates the complexities of human experience in works inspired by events in her native Nigeria. Dividing her time over the last decade between the United States and Nigeria, she is widely appreciated for her stark yet balanced depiction of events in the post-colonial era. In her most recent novel, *Half of a Yellow Sun* (2006), Adichie portrays the horror and destruction of the civil war following the establishment of the Republic of Biafra. Her novel has enriched conversation about the war within Nigeria while also offering insight into the circumstances that lead to ethnic conflict. Adichie's powerful rendering of the Nigerian experience is enlightening audiences both in her homeland and around the world.

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**Will Allen**Growing Power, Inc. / Milwaukee, WI

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Will Allen is an urban farmer who is transforming the cultivation, production, and delivery of healthy foods to underserved, urban populations. In 1995, Allen co-founded and directs Growing Power, an organization developing methods and educational programs for urban farming. Because limited access to affordable fresh fruits and vegetables leads to poor diet, and subsequently poor health, Allen developed a center for growing healthy foods and distributing them in low-income neighborhoods. His approach takes every advantage — such as composting for generating heat and fertilizer, recycling water, creating fish farms using surplus byproducts as feed — to maximize production and minimize cost of healthy food readily accessible to urban communities.

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**Regina Benjamin**Bayou La Batre Rural Health Clinic / Bayou La Batre, AL

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Regina Benjamin is a rural family physician providing medical care in one of the most underserved regions of the United States, the Gulf Coast fishing communities in Alabama. She has established a family practice that allows her to treat all incoming patients, many of whom are uninsured, and she frequently travels to care for the most isolated and immobile in her region. To serve her diverse patient base, which includes immigrants from Cambodia, Laos, and Vietnam, she also translates research on preventive health measures into accessible, community-based interventions. Her work serves as a model for others who wish to establish clinics in remote areas of the country.

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**Kirsten Bomblies**Max Planck Institute for Developmental Biology / Tübingen, Germany

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Kirsten Bomblies is a molecular biologist who is shedding light on how new species originate. Early on, she contributed to understand how teosinte, an inedible grass, became domesticated into corn, identifying genes that may control the number of grain rows. Subsequently, she has examined the role of incompatible hybrids as a mechanism for speciation within a shared ecological niche. Using a common model species, Bomblies showed that certain combinations of resistance genes, which individually protect against plant predation, can generate an autoimmune syndrome that prevents some hybrids from thriving. This observation may represent a genetic mechanism for reproductively isolated subsets appearing within a previously homogeneous community at a common location.

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**Tara Donovan**Unaffiliated / Brooklyn, NY

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Tara Donovan is a sculptor whose installations bring wonder to the most common objects of everyday life. Choosing a single object — such as a transparent drinking straw, Scotch tape, a Styrofoam cup, or a paper clip — Donovan experiments with assembling it in different ways. Sensitive to the specific needs of her materials and the nature of her exhibit spaces, her installations are often arranged in ways reminiscent of geological or biological forms. She is creating a dazzling body of work that will enrich the fields of contemporary sculpture and installation art for years to come.

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**Wafaa El-Sadr**Columbia University, Mailman School of Public Health / New York, NY

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Wafaa El-Sadr is an infectious disease specialist who has developed a multipronged approach to treating some of the most pressing pandemics of our time — HIV/AIDS and tuberculosis — diseases that disproportionately afflict people with the least access to health care. She develops treatment strategies by considering such factors as access to health care, education, social status, and economic stressors. Through her work in developing effective treatment programs in impoverished and immigrant communities in Harlem, as well as in many countries in sub-Saharan Africa and Asia, El-Sadr sets ever-improved standards for health care delivery to patients facing devastating disease under severe economic hardship.

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**Andrea Ghez**University of California, Los Angeles / Los Angeles, CA

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Andrea Ghez is an astronomer who has opened important windows of galactic observation by adapting infrared techniques to overcome limitations of ground-based instruments in the visual spectrum. Her observations resulted in the co-discovery of a supermassive black hole at our galactic center. She has developed evidence that the stars closest to the black hole are surprisingly young, providing key insights into the interplay of mass, momentum, and magnetism that determines the course of star formation. As Ghez continues to improve the spatial resolution and precision of infrared measurements, her research continues to advance our understanding of the role of central, massive black holes in the origin and evolution of galaxies.

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**Stephen Houston**Brown University / Providence, RI

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Stephen Houston is an anthropologist, archaeologist, and epigrapher who is shedding new light on Mesoamerican society and addressing fundamental questions about the role of writing in ancient civilizations. Houston draws on inscriptions and figural art to reconstruct the political and social structure of the Maya civilization. His interpretations demonstrate how displays of emotion were depicted and used by Mayan elites to reinforce their status within a hierarchical society. Houston's interdisciplinary approach brings into sharper focus the poetics and preoccupations of ancient Mayan texts and illuminates the relationship between histories recorded in hieroglyphic texts and those pieced together through archaeological evidence.

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**Mary Jackson**Unaffiliated / Charleston, SC

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Mary Jackson is a fiber artist whose intricately coiled vessels preserve the centuries-old craft of sweetgrass basketry and push the tradition in new directions. Jackson learned to make baskets from her mother and grandmother, who passed on skills imported by their West African ancestors. She translates these practical designs into finely detailed, sculptural forms. To maximize color contrasts, she incorporates other regional materials — strips of palmetto, long-leaf pine needles, bulrush — into her works. She also leads efforts to protect the threatened wetland habitats of sweetgrass, ensuring continued local access. While preserving the culture and history of her ancestors, Jackson infuses this art form with a contemporary aesthetic and singular expressiveness.

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**Leila Josefowicz**Unaffiliated / New York, NY

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Leila Josefowicz is a young violinist who is captivating audiences with her performances of both traditional and contemporary works. Not content to simply master the standard repertoire of Mendelssohn, Beethoven, and Tchaikovsky, Josefowicz is stretching the mold of the classical violinist in her passionate advocacy of contemporary composers and their work. She introduces traditional, classical music audiences to noteworthy new works, illustrating the excitement and beauty that emanates from the juxtaposition of the avant-garde and eclectic with the more traditional. Josefowicz's commitment to the music of today, coupled with her keen musical intelligence and virtuosity, is inspiring new compositions for the violin and significantly broadening the instrument's repertoire.

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**Alexei Kitaev**California Institute of Technology / Pasadena, CA

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Alexei Kitaev is a physicist who explores the mysterious behavior of quantum systems and their implications for developing practical applications, such as quantum computers. He has made important theoretical contributions to a wide array of topics within condensed matter physics, including quasicrystals and quantum chaos. His “phase estimation” algorithm for factoring prime numbers, an important function in cryptography, generalizes to an even wider range of calculations than the pioneering original method. Through his deep insights into the fundamental nature of quantum physics, Kitaev reveals a rich picture of this unfamiliar world, bringing us closer to the realization of the full potential of quantum computing.

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**Walter Kitundu**Exploratorium / San Francisco, CA

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Walter Kitundu is a sound artist and inventor of musical instruments that navigate the boundary between live and recorded performance. Inspired by hip-hop, other modern musical forms, and traditional Asian and African instruments, Kitundu’s phonoharps are hybrids of turntables and stringed instruments. Many of his artistic pursuits, including proposals for public installations, reflect his interest in the interaction between technology and the natural world. His phonoharps, for example, could draw on natural forces such as wind, waves, light, and the movement of birds to produce unique sound sculptures. An experimental instrument builder, composer, and musician, Kitundu’s interdisciplinary approach to music-making and performance inspires a wide range of musicians and audiences.

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**Susan Mango**University of Utah / Salt Lake City, UT

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Susan Mango is a biologist who synthesizes approaches from genetics, genomics, ecology, and embryology to address a challenging question in developmental biology — how complex organs form out of cell types with very different embryonic origins. Using the nematode worm digestive system as a model, Mango has identified a single gene, *pha-4*, as being crucial to coordinated development of this creature’s pharynx. She has teased out the mechanism of action of the gene’s protein in regulating a number of other genes essential for organ formation. Her results solidify the hypothesis that organs themselves, not just their constituent cells, are developed under genetic control.

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**Diane Meier**Mount Sinai School of Medicine / New York, NY

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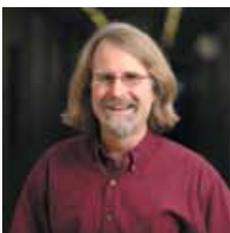


Diane Meier is a geriatrician who is shaping the field of palliative care and making its benefits available to millions of Americans suffering from serious illness. She established a model program that assists patients and families in navigating the complexities of illness and devises strategies for managing pain and sequelae, such as anxiety, depression, and sleeplessness. Along with working as a clinician, Meier publishes widely in major medical journals, develops guidelines and national quality standards, and educates the general public about palliative care. As the average age of our population continues to increase, Meier is transforming standards of treatment for the seriously or chronically ill into more humane and effective care.

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**David Montgomery**University of Washington, Seattle / Seattle, WA

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David Montgomery is a geomorphologist exploring the geophysical and human forces that shape landscapes. His publications have explored how landslides and glacial erosion influence the height of mountains, how rivers originate, and how human modification of river channels affects aquatic ecosystems. Montgomery’s field studies have taken him throughout the Pacific Northwest, the Himalayas, the Andes, and the canyons of Mars (via satellite). His book *King of Fish: The Thousand-Year Run of Salmon*, documents humans’ impact on salmon populations. His second book, *Dirt: The Erosion of Civilizations*, chronicles the role of soil in the evolution of ancient and modern societies. Montgomery integrates geology, ecology, and history to understand landscape evolution.

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**John Ochsendorf**Massachusetts Institute of Technology / Cambridge, MA

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John Ochsendorf is a structural engineer and architectural historian who works to preserve historic structures and to reinterpret ancient technologies for contemporary use. He has investigated the construction of handwoven, fiber suspension bridges of the Inca Empire. Conducting fieldwork in Peru, Ochsendorf developed a method for testing the strength of the ancient rope-weaving technique to produce the first data on its performance. More recently, he analyzed vault and buttress failures in French and Spanish barrel-vaulted churches, evaluating their safety and restoration. Through his own research and pedagogical challenges to his students, Ochsendorf develops new methods for determining the stability of ancient structures, drawing important lessons for future architecture.

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**Peter Pronovost**Johns Hopkins University, School of Medicine / Baltimore, MD

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Peter Pronovost is a critical care physician focused on improving patient safety within hospitals. He takes scientific evidence to the bedside and motivates health care professionals in large health systems to change the culture of their institutions in the interest of reducing the risk of medical errors and hospital-acquired infections. Pronovost developed a simple checklist of five precautionary steps to reduce the likelihood of bloodstream infections in intensive care units (ICUs). Current projects include web-based ICU safety reporting systems and quality care measures for patients suffering from severe sepsis. Pronovost's life-saving interventions are reducing human error and setting new standards of health care performance in the United States and internationally.

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**Adam Riess**Johns Hopkins University, Space Telescope Science Institute / Baltimore, MD

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Adam Riess is a young astronomer whose observations are taking us to the edge of the universe, telling the story both of its beginning and its end. Hubble discovered that the universe is expanding, but Riess co-discovered that the rate of expansion is actually accelerating. His subsequent work with the Hubble Space Telescope has increased confidence of the original result. This finding has profound implications for cosmology, suggesting the existence of "dark energy" which represents the main driving force for cosmic acceleration. Riess is now actively engaged in designing experiments and devices to detect and measure dark energy, results which may let us predict the ultimate fate of the universe.

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**Alex Ross**The New Yorker / New York, NY

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Alex Ross is a critic whose writing captures the aesthetic and technical aspects of classical and contemporary music with clarity, grace, and wit. He considers works of a broad variety of composers — from Mozart to Schoenberg to Bob Dylan — within a continuum, setting aside categories and classifications that impede the appreciation of the works. Ross demonstrates how a specific piece of music, be it centuries or months old, conveys meaning and feeling in the present. In an era of waning concert hall attendance, Ross offers both highly trained and casual listeners new ways of thinking about the music of the past and its place in our future.

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**Nancy Siraisi**Unaffiliated / Brooklyn, NY

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Nancy Siraisi is a historian of medicine who has opened up new areas of inquiry within medieval and Renaissance history. Whereas many studies of the period have focused on ancient Greek and medieval Arabic influences on Renaissance medicine, Siraisi considers a broader context in her analyses of texts written by and about medical practitioners. She elucidates the historical milieu in which the physicians lived and the impact of medical theory and practice on Renaissance society, culture, and religion. As a leading scholar of medical history in the United States and Europe, Siraisi continues to contribute to our evolving understanding of medical history and, more broadly, Renaissance intellectual history.

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**Marin Soljačić**Massachusetts Institute of Technology / Cambridge, MA

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Marin Soljačić is a young theoretical physicist whose work holds important implications for understanding fundamental principles of optical physics and for developing devices such as switches for optical computers and wireless power transmitters. Soljačić has demonstrated both theoretically and experimentally that strongly coupled magnetic resonances can wirelessly transfer 60 watts of power over two meters with reasonable efficiency and low electrical field emissions. This method of wireless power transmission may someday lead to devices in homes, offices, and hospitals that use significant amounts of power without requiring batteries or wall-socket connections. Soljačić demonstrates the importance of both fundamental theoretical and experimental research for the development of new technologies.

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**Sally Temple**New York Neural Stem Cell Institute / Albany, NY

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Sally Temple is a developmental neuroscientist who traces the mechanisms by which embryonic progenitor cells divide into highly specialized neurons and support cells. Her research focuses on the intermediate stages of brain development, when partially differentiated cells dominate. Her results suggest that the limited success to date of embryonic stem cell transplants to repair neural damage could be due to introduction of stem cells at an inappropriate stage of development. Through her basic research on the differentiation of neural progenitors, Temple brings us closer to developing effective clinical treatments for central nervous system damage due to trauma, neurodegenerative diseases, malignancy, or stroke.

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**Jennifer Tipton**Unaffiliated / New York, NY

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Jennifer Tipton is an internationally recognized lighting designer whose distinctive designs have redefined the relationship between lighting and performance. Best known for her work in dance, Tipton's painterly lighting evokes mood and defines and sculpts movement. Preferring a small but powerful palette of colors, she pioneered the use of white light in theater and dance. Her artistry interacts intimately with the work's physical appearance and emotional resonance. As a committed teacher, Tipton has influenced a generation of lighting designers, and her dramatic imagination continues to push the visual boundaries of lighting design in new and exciting directions.

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**Rachel Wilson**Harvard Medical School / Boston, MA

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Rachel Wilson is a young neurobiologist who has expanded on her initial training in neuropharmacology to develop a systems-level approach to understanding sensory physiology. Wilson has taken on the challenge of understanding how the brain distinguishes different smells using a fruit fly model. Determining the neural activity patterns in secondary olfactory neurons may serve as a template for understanding other more abstract forms of neural representation, such as speech recognition or color. By developing experimental models that integrate electrophysiology, neuropharmacology, molecular genetics, functional anatomy, and behavior, Wilson opens new avenues for exploring a central issue in neurobiology — how neural circuits are organized to sense and react to a complex environment.

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**Miguel Zenón**Unaffiliated / New York, NY

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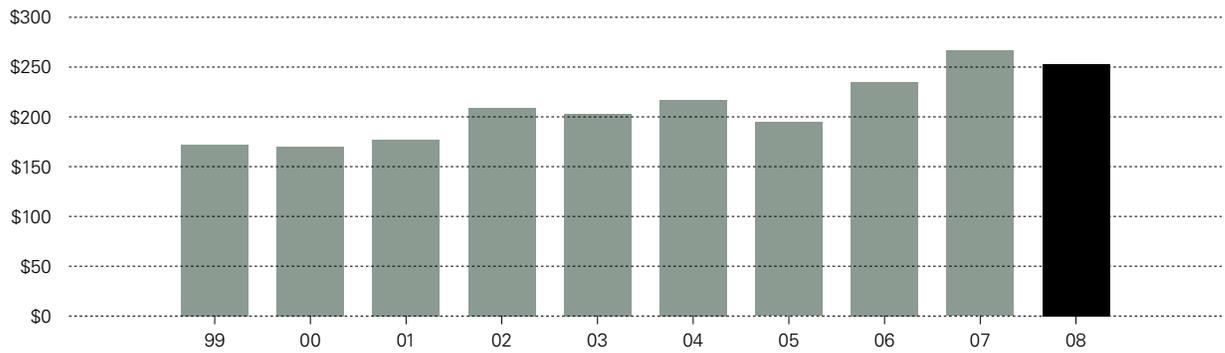
Miguel Zenón is a young jazz saxophonist and composer who is expanding the boundaries of Latin and jazz music through his elegant and innovative musical collages. His mastery of old and new idioms, from Afro-Caribbean and Latin American rhythmical concepts to avant-garde jazz, is evident on his third album, *Jibaro* (2005). Inspired by the string-based folkloric music popular in his native Puerto Rico, he utilizes the essential elements of *jibaro* as the rhythmic underpinning of his contemporary jazz arrangements, resulting in a complex yet accessible sound. Zenón is at once reestablishing the artistic, cultural, and social tradition of jazz while updating and expanding the jazz vocabulary for the 21st century.

## Financial Information

In 2008, the John D. and Catherine T. MacArthur Foundation paid out \$252.3 million in grants and program-related investments to organizations and individuals in the United States and around the world. Actual cash paid out varies from year to year depending on payment schedules of larger grants.

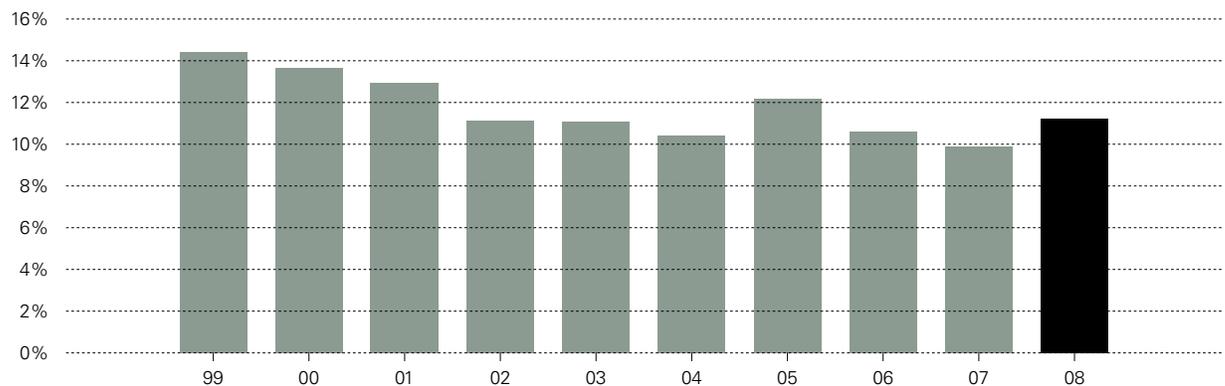
### Payout by Year, 1999–2008

(in millions)



Total dollars paid  
in 2008: **\$252,254,918.**

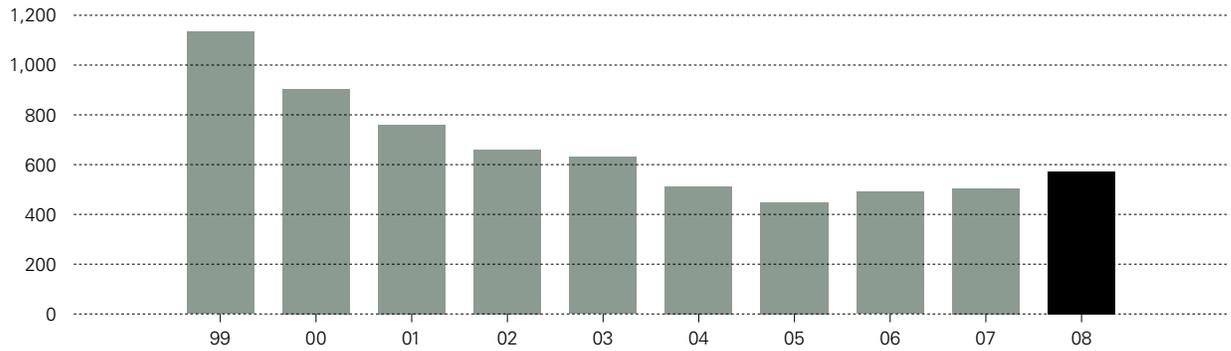
### Administrative Expenses by Year, 1999–2008



MacArthur's charitable administrative expenses totaled \$32.3 million in 2008, about **11.2 percent** of total charitable expenditures.

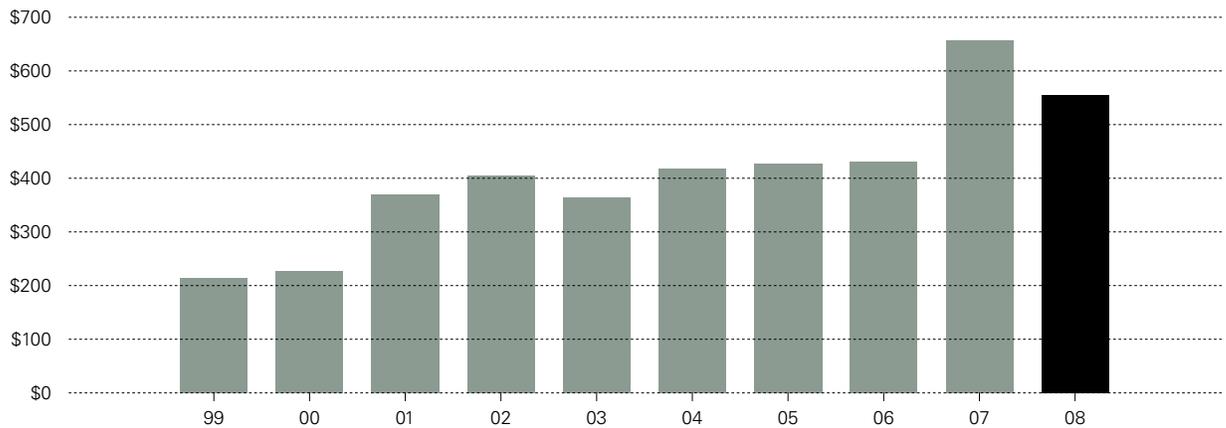
To focus its grantmaking and increase its impact, MacArthur has reduced the number of grants while increasing the size of the average grant. In 2008, the Foundation authorized **571 grants** to organizations. The average size of grants was **\$553,000**.

### Grants Authorized by Year, 1999–2008



### Average Grant Size to Organizations by Year, 1999–2008\*

(in thousands)

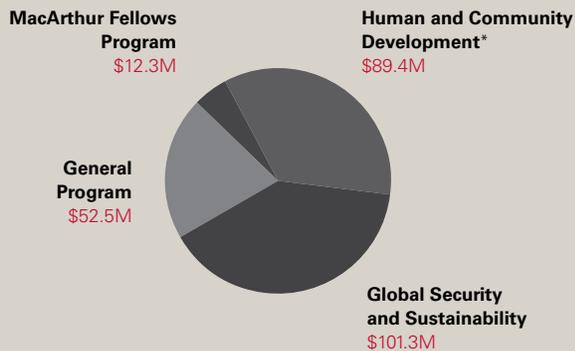


\*The increase in the average grant size in 2007 is due in large part to a small number of especially large grant authorizations during 2007. Ten large approvals in 2007 accounted for nearly one-third of the total \$327 million authorized.

## Program Budgets

Program budgets are approved by the Foundation's Board of Directors. Working pursuant to these budgets, the Foundation approves grants and makes expenditures during the year. We share these budgets so that you can better understand the Foundation's priorities. Elsewhere in this annual report, we also provide information about grants authorized and actually paid during the year in carrying out this budget plan.

### Budget by Program, 2008

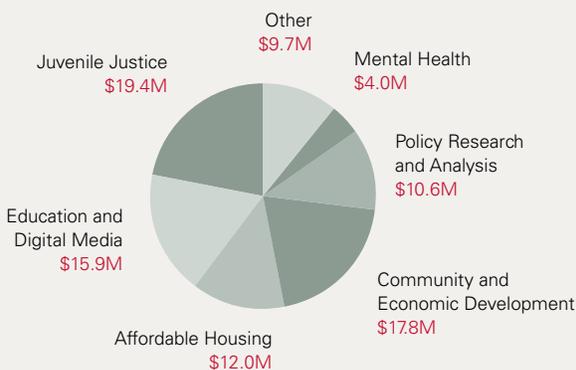


\* In addition to grants, the Program on Human and Community Development also authorized \$73.8 million in program-related investments in housing and community and economic development.

### Program on Global Security and Sustainability, 2008

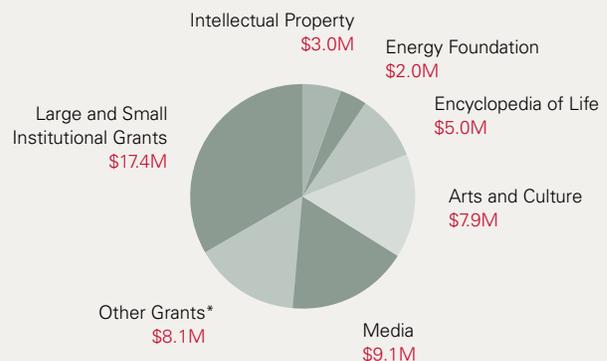


### Program on Human and Community Development, 2008\*



\* In addition to grants, the Program on Human and Community Development also authorized \$73.8 million in program-related investments in housing and community and economic development.

### General Program, 2008



\* The Foundation reserves a portion of the General Program budget for time-sensitive, one-time funding opportunities that arise during the year.

## Investment Summary

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As of December 31, 2008, MacArthur's assets totalled \$5.3 billion. The Foundation's investment portfolio had a return of -20.1 percent in 2008 net of investment management costs.

The Foundation invests for the long term with the objective of earning a real rate of return, net of expenses, sufficient to fund its charitable giving and operations. The underlying principles of MacArthur's investment approach may be summarized as follows:

- The Foundation maintains a broadly diversified portfolio with allocation to a variety of asset classes, both public and private.
- The broad diversification, combined with rigorous analytical research, is intended to enable the Foundation to manage risk.
- The Foundation seeks to achieve strong net returns over time at a cost comparable to other institutions with similar asset allocations.

### Total Assets and Rate of Return, 1999–2008\*

	Assets	Rate of Return
1999	\$4,629,518,668	22.38%
2000	\$4,479,153,951	2.60%
2001	\$4,215,930,831	-4.45%
2002	\$3,836,621,632	-4.79%
2003	\$4,530,410,640	25.98%
2004	\$5,034,822,738	17.01%
2005	\$5,492,269,240	15.47%
2006	\$6,178,196,933	18.04%
2007	\$7,052,165,312	19.37%
2008	\$5,297,857,351	-20.09%

**Average Annual Rate of Return, 1999–2008, 8.15%**

\* The December 31, 2008, asset value and portfolio return are preliminary.

## Board of Directors (as of June 8, 2009)

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Robert E. Denham



Lloyd Axworthy



John Seely Brown



Jonathan F. Fanton



Jack Fuller



Jamie Gorelick



Mary Graham



Donald R. Hopkins



Will Miller



Mario J. Molina



Marjorie M. Scardino



Claude M. Steele

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**Robert E. Denham** is chair of MacArthur's board. He is an attorney with the law firm of Munger, Tolles & Olson LLP, specializing in corporate, financial, and strategic issues. He is the former chair and chief executive officer of Salomon Inc.

**Lloyd Axworthy** is the president and vice-chancellor of the University of Winnipeg. He served as Canada's Minister of Foreign Affairs from 1996–2000. In 2004, he was appointed as the UN Secretary-General's Special Envoy for Ethiopia-Eritrea to assist in implementing a peace deal between the East African countries.

**John Seely Brown** is the former chief scientist of Xerox Corporation and former director of Xerox Palo Alto Research Center. Mr. Brown co-founded the Institute for Research on Learning, which explores the problems of lifelong learning. He is currently a visiting scholar and advisor to the Provost at the University of Southern California and is the independent co-chairman of Deloitte's new Center for Edge Innovation.

**Jonathan F. Fanton** has been president of the John D. and Catherine T. MacArthur Foundation since September 1, 1999. Previously, he was president of New School University in New York City and vice president for planning at the University of Chicago, where he taught American history.

**Jack Fuller** was president of Tribune Publishing (1997–2001) and on its board of directors from 2001 until he retired in 2004. In 1986, he won a Pulitzer Prize for his editorials in the *Chicago Tribune* on constitutional issues. He is the author of *News Values: Ideas for an Information Age* and six novels.

**Jamie Gorelick** is a partner in the Washington office of WilmerHale. She has previously served as a member of the 9/11 Commission, as Deputy Attorney General of the United States, and as General Counsel at the Department of Defense, among other positions.

**Mary Graham** co-directs the Transparency Policy Project at Harvard's Kennedy School of Government. Her current research focuses on the strengths and weaknesses of transparency systems as means of furthering public priorities. She is the author of *Full Disclosure: The Perils and Promise of Transparency* (with Archon Fung and David Weil), *Democracy by Disclosure*, and *The Morning After Earth Day*.

**Donald R. Hopkins, M.D., M.P.H.**, is vice president for health programs at the Carter Center, a nonprofit, nongovernmental organization based in Atlanta. He is responsible for leading public health efforts such as the Center's worldwide Guinea-worm eradication initiative and its efforts to fight river blindness and trachoma in Africa and Latin America. Formerly, he served for 20 years at the Centers for Disease Control and Prevention. He is the author of *The Greatest Killer: Smallpox in History*.

**Will Miller** is chairman and chief executive officer of Irwin Financial Corporation of Columbus, Indiana, a bank holding company providing a broad range of banking services to small businesses and consumers in the Midwest and Southwest and to restaurant franchisees nationwide.

**Mario J. Molina** is a professor at the University of California, San Diego, with a joint appointment in the Department of Chemistry and Biochemistry and the Scripps Institution of Oceanography. He is a member of the U.S. National Academy of Sciences and the Institute of Medicine, and of the Pontifical Academy of Sciences.

**Marjorie M. Scardino** is chief executive officer of Pearson, an international education and media group headquartered in London, England, whose businesses include the Financial Times Group, Penguin books, Pearson Education, and half of the Economist Group. Before joining Pearson, she was chief executive of the Economist Group and, prior to that, she was a lawyer and she and her husband founded a weekly newspaper in Georgia and won a Pulitzer Prize in 1984 for its editorial writing.

**Claude M. Steele** is the director of the Center of Advanced Study in Behavioral Sciences at Stanford University. His research interests include how people cope with threats to their self-image and how group stereotypes, especially as they affect minorities, can influence intellectual performance.

## Foundation Staff (as of June 8, 2009)

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### Office of the President

**Jonathan F. Fanton**  
President

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Chief of Staff

**Murray F. Lamond**  
Director, Presidential  
Communications

**Rose E. Sprinkle**  
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**Luz Maria Blanco**  
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**Carmen Garcia**  
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International Justice

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Human Mobility, and Co-Chair,  
Higher Education  
Initiative – Russia

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Director, Conservation and  
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Director, Program Operations

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Program Officer

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Program Officer

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Program Officer

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Visa Assistant/  
Executive Secretary

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Executive Secretary

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Program Officer

**Shanthini Thomas**  
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**Alvaro Camacho**  
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Director, Africa Office

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Program Administrator

**Esther Ifesanmi**  
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**Amina Usman**  
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Chief Accountant

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Program Associate

**Olga V. Abalakina**  
Program Assistant

**Igor G. Kadiaev**  
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<b>Rebecca K. Levine</b> Program Director, Administration and Communication	<b>Janice A. Dunbar</b> Senior Program Assistant	<b>Krista L. Pospisil</b> Senior Information Specialist	<b>George B. Ptacin</b> Director, Finance and Tax
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<b>Erika C. Poethig</b> Associate Director	<b>Whitney L. Stein</b> Research Assistant	<b>Diane Estes</b> Department Assistant	<b>Ellen K. Patzer</b> Senior Accountant
<b>Spruiell D. White</b> Senior Program Officer	<b>Louise Powell</b> Staff Assistant	<a href="#">General Program</a>	<b>Patricia A. Gorczyca</b> Senior Payroll and Tax Specialist
<b>Valerie J. Chang</b> Program Officer	<b>Mary McClanahan</b> Executive Secretary	<b>Elsbeth Revere</b> Vice President, General Program	<b>Consuelo Sierzega</b> Department Administrator
<b>Allison B. Clark</b> Program Officer	<b>Charmaine C. Seeler</b> Executive Secretary	<b>Kathy K. Im</b> Director, General Program	<b>Ravinia Smith</b> Accounting Assistant
<b>Cathryn S. Crawford</b> Program Officer	<b>Carlene A. Williams</b> Executive Secretary	<b>John S. Bracken</b> Program Officer	<a href="#">Administrative Services</a>
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<b>Benjamin G. Stokes</b> Program Officer	<a href="#">Fellows Program</a>	<b>Susan M. Salaba</b> Program Administrator	<b>Marisela Lara</b> Administrative Services Supervisor
<b>Mijo I. Vodopic</b> Program Officer	<b>Daniel J. Socolow</b> Director, Fellows Program	<b>Gwendolyn W. Bolling</b> Executive Assistant	<b>Cryselda Franco</b> Department Administrator
<b>Craig Wacker</b> Program Officer	<b>Mark D. Fitzsimmons</b> Associate Director	<b>Erica Twyman</b> Program Assistant	<b>Darrell E. Roseborough</b> Administrative Services Clerk
<b>Steven J. Casey</b> Manager, Grants and Budget	<b>Mary Ann T. Worklan</b> Senior Program Officer	<b>Mariela M. Evans</b> Executive Secretary	<b>Betty J. Smith</b> Lead Receptionist
<b>Margaret G. Walano</b> Executive Assistant	<b>Marlies A. Carruth</b> Program Officer	<a href="#">Finance Department</a>	<b>Beverly A. Brimley</b> Receptionist
	<b>Laura E. Scholl</b> Program Officer	<b>Marc P. Yanchura</b> Vice President and Chief Financial Officer	

## Foundation Staff (continued)

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### Human Resources

**Dorothy H. Ragsdale**  
Director, Human Resources

**Melisa T. Byrd**  
Manager, Compensation  
and Benefits

**Hope McKinnis**  
Executive Assistant

**Linda I. Zillner**  
Senior Human Resources/  
Benefits Administrator

**Paul Ugarte**  
Human Resources/  
Benefits Administrator

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Vice President, General  
Counsel and Assistant  
Secretary

**David S. Chernoff**  
Associate General Counsel

**Lisa Montez**  
Associate General Counsel

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Paralegal

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Legal Administrative Assistant

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Department Administrator

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Managing Director,  
Private Equities

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Managing Director, Absolute  
Return and Fixed Income

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Managing Director,  
Real Estate

**Jonathan L. Leight**  
Managing Director,  
Asset Allocation and  
Risk Management

**Donald W. Betten**  
Manager, Derivative Strategies

**Joel D. Hinkhouse**  
Manager, Absolute Return

**Sharon K. Nikonchuk**  
Manager, Real Estate

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Senior Analyst

**Kevin D. Drucker**  
Senior Quantitative Analyst

**Cesar Gutierrez**  
Analyst

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Department Administrator

**Kimberly L. McClinton**  
Department Administrator

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Public Affairs

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Associate Director

**Susan S. Richardson**  
Communications Officer/  
Senior Writer

**J. Gordon Wright**  
Electronic Communications  
Specialist

**Beth A. Schwindt**  
Communications Assistant

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Vice President

**Elizabeth T. Kane**  
Secretary of the Foundation

**Janet Jannotta Dietz**  
Meeting/Conference Center  
Planner

**Peter M. Chytla**  
Conference Center Coordinator

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Associate Vice President for  
Institutional Research and  
Grants Management

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Foundation Librarian

**Katherine J. Senkpeil**  
Contact Management  
Specialist

**J. Stephen Richards**  
Department Administrator

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Grants Administrator

**Douglas G. Siegel**  
Grants Administrator

**Joy E. Moss**  
Department Assistant

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**Sharon R. Burns**  
Chief Information Officer

**Frank L. Burnette**  
Director, Systems Development

**Sharon I. Furiya**  
Director, System Services

**Jacquet Jordan**  
Network Manager

**Ryan R. Bautista**  
Application Systems Engineer

**Daniel J. Murphy**  
Application Systems Engineer

**Daniel L. Levin**  
Network Systems Analyst

**Victor D. Morris**  
Applications Support Specialist

**Randy A. Van Ort**  
Applications Support Specialist

**Deborah M. Mickles**  
Project Assistant

**Elizabeth Gonzalez**  
Department Administrator

## Applying for Grants

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To learn more about MacArthur's grant application process and the type of projects and organizations it supports, please visit our website [www.macfound.org/apply](http://www.macfound.org/apply). Before submitting an application for grant support from MacArthur, we strongly encourage you first to thoroughly review the Foundation's grantmaking guidelines, which can be found online at [www.macfound.org/guidelines](http://www.macfound.org/guidelines).

## Our Commitment to Fairness and Courtesy

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The Foundation is committed to ensuring that grant-seekers, grantees, and others of the public have access to clear and up-to-date information about the Foundation and its programs, and are treated with fairness and professional courtesy. To this end, we are committed to providing:

- Understandable, updated descriptions of grantmaking goals and strategies
- Clear procedures for submitting a grant request to the Foundation
- Prompt and courteous responses to all inquiries
- Fair and expeditious consideration of grant requests
- Clear policies and procedures for submitting grant reports
- A named contact at MacArthur for applicants or grantees

If you feel that you have not been treated with fairness and professional courtesy at any time, you are invited to bring your concern to the pertinent staff member, the vice president in charge of the program or area, or to the president. Alternatively, a senior staff person has been designated to receive and address concerns about our process. He is Richard Kaplan, associate vice president for Institutional Research and Grants Management, who can be reached at (312) 726-8000 or [concerns@macfound.org](mailto:concerns@macfound.org).

Richard Kaplan will ensure that the matter is understood and addressed, where appropriate, by relevant Foundation staff and will report back to the concerned person. If asked, he will keep confidential the name and organization of the person submitting the feedback. Please note that Richard Kaplan's role does not extend to providing a second venue for the appeal of decisions about grant proposals. It is the program staff, including program officers, directors, vice presidents, and the president, who decide the substantive merit of proposed projects, and it is the program staff who decide whether to reconsider a proposal, once declined.

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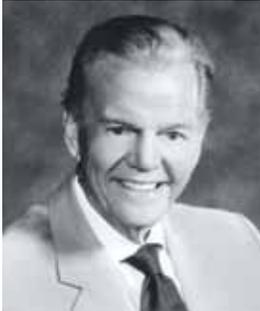
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## In Memoriam

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### Paul Harvey



The death of Paul Harvey on February 28, 2009, severed MacArthur's last link to its founding generation of trustees. Paul, an icon of American radio broadcasting, had been a close associate and friend of John and Catherine MacArthur's. As the newly formed Foundation began its operations, Paul helped guide it in ways that kept faith with the MacArthurs' wishes. Much of our continuing grantmaking in Chicago was originally set in motion and overseen by Paul.

Famous for his syndicated News and Comment and The Rest of the Story segments, Paul Harvey was one of the most recognized radio voices of his age — and probably the most trusted. He had a listening audience estimated at 22 million people each week, and he worked right up to his death at the age of 90, running the largest one-man network in the world through 1,200 radio stations, 400 Armed Forces Network stations, and 300 newspapers.

Paul famously said: "I am fiercely loyal to those willing to put their money where my mouth is." He was certainly loyal to the MacArthur's insurance company, Bankers Life, and his endorsement was crucial to its success. Paul was beloved and respected by ordinary Americans in the heartland, who respected his folksy, but profound, insight and analysis. Much honored, in 2005, Paul received the President's Medal of Freedom from President George W. Bush.

Paul's devotion to his wife, Angel, herself a prominent radio producer, was legendary. Her professional abilities enabled his success, and her death in 2008 affected him deeply. His son, Paul Harvey Jr., takes up his mantle.

MacArthur will miss Paul's integrity, good humor, and sure sense of moral purpose. His pride in the Foundation and what it has achieved was well expressed in words to the board on his retirement:

*I did try to imagine how John MacArthur, were he here, would appraise our performance. I am convinced that upon surveying the past 24 years, he and Catherine would have said that we have succeeded — uphill as it was at times — in every imaginable way.*

We salute Paul Harvey, honor his remarkable achievements, and thank him for his vital contribution to the MacArthur Foundation.

### Woodward A. Wickham



Woodward A. (Woody) Wickham, first director of MacArthur's General Program, had a formative influence on the Foundation as it consolidated its work. His ability to discern important trends, grasp the complexities of context and strategy, and take calculated risks on promising programs or people made him one of the most imaginative and inventive program staff in the history of philanthropy.

His work lives on in MacArthur's support for public media, our programs that address digital technology, and in the staff he so generously mentored.

Woody Wickham lifted MacArthur's sights and set its standards high. He will always have an honored place in our memories.

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